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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

No. 31,094 • THE FINANCIAL TIMES LIMITED 1990

Friday March 9 1990

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FASHION

London fights for the world catwalk

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World News

Kohl renews pressure on Poland over war claims

W German Chancellor Helmut Kohl again stressed the need for Poland to renounce war reparations claims and do more to protect the rights of the Polish German minority. A formal motion passed by the Bundestag accepted that the existing border would not be questioned either now or in the future.

Polish President Wojciech Jaruzelski said the resolution by the West German parliament pledging that a united Germany would not challenge Poland's borders was "not fully satisfactory." Page 20

KGB warns leaders

The KGB warned Supreme Soviet members it will act to protect socialism and accused Kremlin leaders of failing to do so, a new independent news agency, Postfactum, reported. Page 2

Afonso warning

Raul Afonso, who left the Argentine presidency last year, warned that democracy in the country is under threat, as demonstrators took to the streets again in provincial cities. Page 20

Dublin inquiry call

The Irish republic called for an inquiry into allegations of collusion between police and Protestant vigilantes in Northern Ireland after a Republican activist was killed leaving a police station. "Shoot-to-kill" case, Page 7

MEP moves

Fresh signs that the European Parliament urgently wants to make its permanent home in Brussels have sparked off a furious response from the French and Luxembourg Governments. Page 3

China seals off Tibet

China virtually sealed off Tibet from the world on the anniversary of the imposition of martial law in Lhasa, in what foreign diplomats said was a sign of renewed tension in the region. Page 2

Libyan denial

Libya denied again that it was producing chemical weapons and said it was ready to take part in international initiatives against chemical warfare. Page 2

Malaysian poachers

Four Malaysian officers serving with a UN force in Namibia have been stripped of their rank for poaching, a UN spokesman said. Page 2

Nato peace proposal

Belgian Foreign Minister Mark Eyskens proposed that Nato should offer to sign a non-aggression pact with the Soviet Union. Page 2

Afghan coup toll

Afghan President Najibullah said 25 civilians died and more than 150 were injured in the coup attempt that included a 20-hour bombardment of Kabul. Page 2

SA readies troops

South Africa stood ready to send troops into the black homeland of Bophuthatswana to bolster its unpopular government against a wave of political unrest from spreading nationwide. Page 4

Business Summary

Row erupts over Japan's monetary policy

An argument over monetary policy between the Japanese Ministry of Finance and the Bank of Japan erupted into the open at a financial conference in Tokyo. Page 20

SHEARSON Lehman Hutton

The troubled Wall Street securities house, is laying off about 15 per cent of its investment banking staff. The latest round of redundancies comes only a week after the company said that it would reduce its 35,500 staff by at least 2,000. Page 24

HILTON Hotel shares

HILTON Hotel shares plunged almost 20 per cent at the start of trading as Wall Street reacted to Wednesday night's announcement that the hotel and gaming company was no longer for sale. Page 24

USK, under pressure

USK, under pressure from Mr Carl Icahn, the New York investor who has stalled the energy and steel group for over three years, has agreed to put the future of its steel business to a shareholder vote at its annual meeting next month. Page 22

BANCA Nazionale del Lavoro

(BNL), Italy's biggest state-owned bank, saw earnings plummet in 1989 in the wake of financial irregularities discovered at its Atlanta branch last August. Page 22

VICKERS, UK engineering

VICKERS, UK engineering, defence and luxury car group, firmly rejected a plan to merge its Rolls-Royce Motor Cars subsidiary which was probed by IEP Securities, the UK investment arm of New Zealand businessman, Sir Ron Braxley. Page 21

SAAB-SCANIA, Swedish auto

SAAB-SCANIA, Swedish auto, is to open a FF1.7bn (\$296m) truck-making plant in western France, on the site formerly earmarked by Japan's Subaru for a project which has been shelved. Page 22

APPLE Computer is planning

to launch a high-performance model of its iMacintosh personal computer this month, along with software upgrades. The launch could provide Apple with its first good news in months. Page 24

ALLIED-SIGNAL of New Jersey

has filed a complaint with the US Trade Representative in an attempt to open the Japanese market to high-technology advanced materials. Page 8

CAMPFORD CORP, the afflu

Canadian real estate and retail group, will default on loans from two of its key creditors. Page 24

DEUTSCHE Genossenschaftsbank

(DGB Bank) has agreed to settle the DM65m (\$5.5m) of disputed bond deals which led to an angry row with French banks. Page 26

GRECKE has been warned

in a confidential IMF report that this year's public sector borrowing requirement will exceed 22 per cent of GDP unless stabilisation measures are quickly adopted. Page 3

BEYLAUNIA Brands, a joint

venture between BSN, the internationally hungry French food group and Mr Rajan Pillai, the Indian industrialist, unveiled a \$180m takeover of RJE Nabisco's Asian-Pacific businesses. Page 22

Airbus warns on rising airport congestion in Europe

By Paul Batts, Aerospace Correspondent, in London

Although the Airbus report expects air traffic to decline by about 1 per cent a year in real terms in the next decade, it does not expect any fare reductions in Europe. This is because the impact of air traffic liberalisation is likely to be offset by increases in airport taxes, fees and other airline charges to cover the cost of improving ground and air traffic control services. Airport congestion and other costs are expected to hold down annual air traffic growth in Europe to 4.3 per cent during the next 10 years, according to the report.

This compares with a forecast of 4.9 per cent annual growth if air traffic liberalisation led to real fare reductions and higher flight frequencies in Europe.

Mr Peter Jost, Airbus's marketing and forecasting general manager, also warned yesterday that by the year 2000 one in every two air passengers would suffer a delay because of airport congestion.

By the end of the decade, 24 airports in Europe, 59 airports in North America and between 12-15 airports in the Asia-Pacific region would reach saturation point by being unable to accommodate any additional flight movements or frequencies.

These airports handle about 55 per cent of all passenger movements in the west.

Mr Jost said the 24 European airports could increase their capacity to handle more flights by about 20 per cent at most between now and the end of the decade.

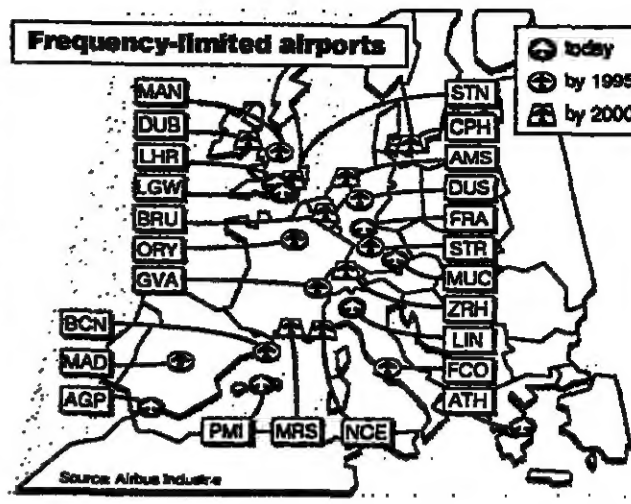
This would limit to 2.5 per cent a year the increase in the overall number of flight movements or frequencies at these airports.

The Airbus study expects to see new high speed rail links emerge as major alternatives to air travel in some parts of Europe. The report also says that high speed train systems will capture a part of the short haul air traffic of up to one hour flight time between densely populated urban areas, especially in northern Europe.

Mr Jost said air travel could lose about 6 per cent of traffic between now and the end of the decade.

Continued on Page 20

FAA rules could raise costs of running older aircraft, Page 6



Agreement to cut sea pollution marred by row on nuclear waste

By John Hunt, Environment Correspondent, in The Hague

NINE countries yesterday agreed on measures to reduce pollution in the North Sea, although Britain remained isolated over its insistence on retaining the option to bury nuclear waste under the sea.

The North Sea conference, at its closing session in The Hague, agreed to destroy all identifiable PCBs (polychlorinated biphenyls) by 1995 and to reduce the flow of nutrients such as phosphates and nitrates into the sea.

There will also be further reductions in the amount of hazardous substances and pesticides flowing into the sea through rivers.

Britain won a victory on its continued dumping of industrial waste and sewage sludge in the North Sea. It is the only country still doing so.

The conference "ended with pleasure" Britain's first promise to end sewage sludge dumping by the end of 1988 and to cease industrial waste dumping by the end of 1992 with an extension into 1993 "only if absolutely necessary".

However, the end of the conference was marred by a heated dispute between Britain on the one hand and Holland, Sweden and Denmark over nuclear waste dumping.

Mr Chris Patten, UK Environment Secretary, insisted that Britain must keep the option to bury nuclear waste under the sea. He emphasised that the UK had no plans to use this method, but it wished to keep the option because the other countries had not declared that it was unusable.

It was understood that the option referred to the burial of nuclear material from ships or structures at sea. Nixon, the nuclear waste executive, said yesterday that it had been looking at deep disposal methods on land or disposal under the sea from a land based tunnel.

Other countries attending the conference, including Britain and approved a declaration that the North Sea is not suitable for the dumping of radioactive waste nor for the disposal of such waste under the sea bed.

Britain started a footnote stating that it was unable to accept this wording. The matter will be raised again at a special North Sea conference in 1993 before the regular session in 1995.

Mrs Hanja Mat-Weggen, the Dutch Transport Minister, chairing the conference, argued fiercely with Mr Patten. She was supported by Mrs Brigitte Dahl, Swedish Minister of Transport, and Mrs Lone Dybkjaer, Danish Minister of Transport. At one stage the meeting was broken off for five minutes for tempers to cool.

Mrs Mat-Weggen said all countries were very disappointed at Britain's attitude. Mrs Dybkjaer said: "We are very sorry and very angry. They are playing with all our lives."

It was agreed that PCBs, used for insulation in electrical transformers, should be completely destroyed by 1995. If possible, but by 1999 at the latest. They can meanwhile be kept in deep underground storage, a concession to West Germany which uses this method. The countries undertook to develop their own destructive facilities.

Residents in sewage, which cause algal blooms that can damage sea life, are to be reduced by biological methods - although other less costly methods can be used if they are proved to be effective.

Members will also aim for substantial reduction on the quantities of pesticides reaching the North Sea and by the end of 1992 to strictly control the application of pesticides and reduce where necessary their emission.

A list of the most persistent toxic pesticides has been drawn up for special attention.

Nixon the statesman returns to old haunts

By Peter Riddell, in Washington

"NEXT to Elvis he's the one I've wanted to see," one celebrity-gazer said as the crowd waited for the Second Coming of the 37th President of the United States.

Former President Richard Nixon was returning to his old haunts - the House of Representatives which he joined more than 43 years ago and whose judiciary committee voted to impeach him nearly 16 years ago.

But no one yesterday was so vulgar as to mention the Watergate affair which forced him to resign in 1974.

It was Nixon the elder statesman, the foreign policy sage, addressing 400 Republican House members, their wives and staff, before talking for a few minutes to his old friends in the media.

The old, familiar Nixon was on view, the ski-jump nose, the heavy jowls, the face more tanned than before, but alert and sharp as ever. He also smiled a lot, though he wiped his face with a handkerchief in a much-rehearsed nervous gesture.

Mr Nixon clearly loved the rare attention with which he was received by the current generation of Republicans. Young staffers, barely at school when he resigned, warmly applauded.

Congressman Newt Gingrich, the Republican Minority whip, talked with awe of an

Elders unveils plan for global reconstruction

By Chris Sherwell in Sydney

ELDERS IXL, the Australian group controlled by Mr John Elliott, is to sell or float off its non-brewing businesses and become a global entity called Foster's Brewing Group with expanded beer interests in the UK.

The long-mooted "unbundling" of one of Australia's largest international conglomerates was announced by Mr Elliott yesterday, and is one of the biggest corporate reconstructions in the country's history.

As expected, it includes a pub-for-breweries swap still to be finalised with Grand Metropolitan, the UK drinks and restaurants group.

But GrandMet will not acquire a holding in Elders, apparently because the pub arrangement - under which GrandMet will sell its breweries to Elders and the two companies merge their tenanted estates - might be jeopardised.

The core of the restructuring is the creation of Foster's Brewing through the sale of Elders Finance, 42 per cent owned Elders Resources NZFP and various investments, and the handover of Elders Agribusiness to existing shareholders.

Key feature is that all Elders shareholders will receive an overall capital return equal to A\$1.23 per share, made up of A\$1 tax-free from distributions of surplus cash from the sale of assets and an effective 23 cents under the Elders Agribusiness offer.

This will relieve heavy financial pressure on Harlin, Mr Elliott's private company, which last year secured 55 per cent of Elders in a A\$5.5bn (\$4.2bn) takeover.

To the same end, Harlin aims to reduce its stake in Foster's Brewing to between 40 and 50 per cent.

Harlin also intends to sell down its entitlements to Elders Agribusiness. It said it was seeking one or more long-term shareholders in the new company, to be renamed Elders Ltd.

The pub-for-breweries deal with GrandMet is designed to be cash-neutral.

Elders' 5,000 Courage pubs and GrandMet's 3,500 pubs will go into a 50-50 company called Entrepreneur Estates, and the cash released will offset the cost of Elders acquiring GrandMet's Watney Truman Mann breweries.

Foster's Brewing itself will be a separate, single-purpose brewing company. It will be about the fourth largest in the world, have competitive positions in Australia, Canada and the UK, and be poised to expand in Asia, North America and Europe.

Harlin said it would propose Mr Elliott as chairman and Mr Peter Bartels, the current head of the Elders brewing group, as chief executive.

Lex, Page 20; GrandMet and Elders close to deal, Page 21

Cuba cuts off military aid for Nicaragua after Ortega defeat

By Robert Graham, Latin America Editor, in London

CUBA is to cut off military aid to Nicaragua as a result of the defeat of the Sandinista Government in last week's elections. Much of the Soviet Union's military equipment delivered to Nicaragua over the past decade has been supplied via Cuba, which has principally supplied military advisers.

The cut in aid was announced by President Fidel Castro, the Cuban leader, late on Wednesday in his first reaction to the victory of the US-backed coalition.

President Castro also bitterly attacked former allies in Communist for supporting a United Nations resolution, encouraged by the US, that criticised Cuba's human rights record.

The resolution was backed by Bulgaria, Czechoslovakia, Hungary and Poland and was the first instance of Cuba's former communist allies turning against President Castro on an international political issue in an international institution.

Cuba had been the closest regional ally of the Sandinista government since it gained power as a result of the revolution in 1979.

"It is inconceivable for us to maintain this military cooperation with a government which has shown its hostility to the Cuban revolution," President Castro said.

Some 1,000 Cuban civilians were working in co-operation projects in Nicaragua, mostly in health and construction. He added there were "not many" Cuban military advisers. The number of Cuban advisers in Nicaragua has been scaled back considerably during the past five years from a one-time high of some 7,000.

Cuba had been giving Nicaragua some 90,000 tonnes of fuel each year, plus food to feed about 50,000 people on Nicaragua's Atlantic Coast. Some of this aid is expected to continue.

In the same speech President Castro bitterly attacked East European countries who had "fallen into the lap of the empire which is the enemy of mankind, the oppressor, the invader." Significantly, the

Soviet Union did not vote against Cuba on the human rights resolutions at the UN.

Nevertheless, the Soviet press in recent days has increased the critical tenor of its reporting on Cuba and its human rights record as well as the growing discontent of the Cuban people.

On Wednesday, a correspondent for the liberal weekly, Moscow News, wrote that "from what I have seen, there is a switch from social apathy to a genuine, if still very hidden, discontent."

This is the most explicit criticism to appear in the press but it is not the first time Cuba has been mentioned in the context of slighting remarks. On January 30, the magazine New Times prefaced a long article on the island by referring to "worthies (who) are particularly given to monopolising the truth, absolutising dogmas and brushing away all criticism levelled against them."

The Soviet press has become increasingly critical of President Castro and his policies during the past few months.

THE SOVIET UNION

The Soviet Union is in the throes of a social, political and economic revolution that may well be as far-reaching as the 1917 October Revolution. On Monday March 12, a day after the fifth anniversary of Mikhail Gorbachev's ascent to power, the Financial Times will publish a survey on the Soviet Union.

This 20-page survey, one of the most ambitious yet mounted by the FT, took a team of six of its journalists across the length of the country, collaborating closely with the FT's staff bureau in Moscow. The survey will provide a provocative assessment of the problems and prospects for a superpower in turmoil.

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Colombia's ballot in the shadow of the bullet

As Colombians prepare for polls on Sunday, candidates are being bombarded with questions about cocaine and the guerrilla war. President Barco (left) has won praise, but the voters appear disillusioned. Page 5

MARKETS

STERN 1979	
New York lunchtime	\$1.6430
London	\$1.6425 (1.6300)
DM12.7500 (2.7975)	
FF9.4450 (0.4625)	
252.4775 (2.4700)	
2547.75 (248)	
2 index 87.7 (87.5)	
GOLD	
New York: Comex Apr	\$401.9 (405.1)
London	\$401.5 (400)
IN SEA OIL (Argus)	
Brent 15-day Apr	\$18.85 (18.20)
Chief price change yesterday: Page 21	

DOLLAR	
New York lunchtime	DM1.6255
FF5.7465	
SP1.5080	
Y150.50	
London	DM1.7020 (1.7070)
FF5.7500 (5.7675)	
SP1.5065 (1.5062)	
Y150.50 (151.25)	
\$ index 88.1 (88.3)	
Tokyo close: 150.63	
US Lanchtime Rates	
Fed Funds 8 1/4 %	
3-m Treasury Bill	yield: 8.182%
Long Bond	yield: 8.572%

STOCK INDICES	
FT-SE 100	2,250.00 (+18.7)
FT Ord. Ind.	1,774.40 (+17.4)
FT-A All-Share	1,118.74 (+0.8%)
New York lunchtime	
DJ Ind. Av.	2,672.97 (+3.38)
S&P Comp	337.36 (+0.31)
Tokyo: Nikkei	33,800.00 (+328.65)
LONG-TERM MONEY	
3-month interbank	closing 15.5 (15)
Life long rate	June 83.5 (83.5)

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EUROPEAN NEWS

Bonn parties hijack East German elections

Nascent political groups have been swamped by their western 'allies,' says Leslie Colitt

HIGH on a new building rising at the intersection of Friedrichstrasse and Leipziger Strasse, a team of East Berlin workers have painted a campaign slogan for the forthcoming East German elections.

"We're voting SPD" (Social Democratic Party) the message reads against a background of the black, red and gold German colours. Two painters said it was the contribution of their work brigade at Ingenieur-Hochbau, the state building company.

The Social Democrats, the largest party in what is now East Germany before Hitler's takeover in 1933, were swallowed up by the Communists in 1946. Resurrected only five months ago at a clandestine meeting in a pastor's house outside East Berlin, they are now favoured to become the largest party in East Germany's first free elections on March 18.

However the latest opinion polls indicated their lead over the Christian Democrats may be shrinking.

Although staunch supporters of the SPD, the two painters, Mr. Elias Eckhardt and Mr. Dietrich Schmidtke, were less than optimistic about their own prospects in a future market-oriented East German economy. "We are bleeding now and will continue to bleed. As lowly workers we won't get far," Mr. Schmidtke said.

Paradoxically, interest in the election is greater in West Germany than in the East where campaigning has been extremely low-key. This has not prevented the parties from accusing each other of waging dirty campaigns. Election posters of nearly all the parties have been torn down and defaced, and the old Communist leadership.

New Forum, however, was unable to build on the moral authority and the 600,000 signatures it had last autumn. The citizens' movement was swamped by the mass entry of West German political parties into East Germany.



Leipzig demonstrators demanding unification

Tuesday, provoking cries of "Communist swine" from his supporters. Mr. Kohl claimed the hecklers were imported from West Germany. Mr. Jutta Bernhard, a hospital technician from Potsdam, said many of her fellow citizens were confused and unable to choose between the parties. She was queuing last week-end to tour the former headquarters and detention centre of State Security (Stasi) in Potsdam. The grisly visit which attracted thousands of angry Potsdamers was organised by New Forum, the opposition movement which helped elect the old Communist leadership.

Mr. Kohl, the West German Chancellor, was roundly heckled by leftists at his rally in traditionally socialist Democratic Magdeburg last

ties into East Germany. It failed to realise until too late that most East Germans were not interested in preserving a separate state or identity.

In order to avoid a further loss of support New Forum joined with Democracy Now and the Initiative for Peace and Human Rights to form the centre-left Alliance 90. Even the candidacy of Mr. Hans Modrow, the widely-respected East German Prime Minister, for the Party of Democratic Socialism (PDS), the successor to the disgraced Socialist Unity (Communist) Party, is unlikely to greatly improve its fortunes.

Mr. Gregor Gysi, the PDS chairman, promised the party would protect citizens from the excesses of capitalism. But few East Germans trusted the PDS or the claim, based on its 600,000 party members plus their families, that it would gain between 12 and 15 per

cent of the vote. Massive support by the West German parties for their East German counterparts and the heavy presence of West German politicians at election rallies have given rise to charges of gross interference by Bonn in the election campaign. This was inevitable, however, as East Germans for decades were wholly oriented toward West German politics in the absence of a political choice in their own country.

A major factor in the strength of the East German SPD has been the active campaigning of Mr. Willy Brandt, the former West German Chancellor who last Saturday was widely cheered by a crowd of 70,000 in Erfurt 20 years after he went there as Chancellor to meet the East German Prime Minister, Mr. Willi Stoph. Next to Mr. Brandt, Mr. Ibrahim Bohme, the dapper 45-

year-old historian and SPD standard-bearer, is a political lightweight. But he seems confident of becoming the first, and probably last, freely-elected Prime Minister of East Germany before unification.

Mr. Bohme may lack political polish but he is tough-minded, a product of many years in opposition, including 15 months detention after leaving the Communist Party in 1976. Even Mr. Kohl, who rarely inspires crowds, was cheered by flag-waving East Germans at his previous election rallies in Erfurt and Karl Marx Stadt. His Christian Democratic Party, however, has had a much greater hurdle to overcome in East Germany than the SPD.

For more than 40 years, the East German CDU was a satellite of the Communist Party and is finding it difficult to shake off its past image despite the respected new chairman, Mr. Lothar de Maiziere.

At the urging of Bonn, an Alliance for Germany was formed between the CDU and the other main conservative parties, Democratic Awakening and the German Social Union. The Liberal Democrats, another former ally of the Communists, also linked forces with the German Forum Party and the Free Democrats to form the Federation of Free Democrats which enjoys the active support of the Free Democrats in Bonn. Analysts agree that although the SPD is likely to emerge as the strongest party it will need coalition partners in order to govern. Even a Grand Coalition is not ruled out.

"The only party we all exclude from a coalition is the PDS which means that everything is possible," Mr. Ulrich Wink, a spokesman for the CDU, noted. For their part, the Social Democrats are hopeful that a strong SPD in East Germany will tip the balance in favour of the opposition Social Democrats in Bonn whenever the first All-German elections are held.

Rover in car venture talks with Bulgaria

By Kevin Done, Motor Industry Correspondent

ROVER Group, the UK car maker and a subsidiary of British Aerospace, has begun preliminary talks with Bulgaria about a collaborative car production venture.

Rover said it had been approached in early January by Vamo, a Bulgarian state-owned engineering group based in Toliuhin in north-eastern Bulgaria, about setting up a car assembly operation for its Maestro car range.

A report by BTA, the Bulgarian news agency, which Rover described as "preliminary", said that Rover would set up a plant to make 7,500 Maestro five-door family cars a year by the end of 1991, rising to 50,000 a year by 1994. The report said that Rover planned to set up production lines and provide training. The cars would be sold locally. Bulgaria has only a minor car assembly industry centred on the production of 14,000-15,000 Soviet Moskvich cars a year. The country has previously had negotiations with Renault of France about modernising facilities.

East German banking reform

By Katharine Campbell in Frankfurt

A TWO-TIER reform of the East German banking system was approved by the Volkskammer (parliament) this week but it represents no more than an interim stage before West German and foreign banks can open branches in the east, and the central bank is subsumed in the course of currency union with the West.

The reorganisation prescribes a split in the old structure - a small bank with 40,000 employees that has acted both as central bank and as the country's commercial leading institution. The new central bank (still called the Staatsbank) will be fully independent from the government, like the West German Bundesbank. It will run monetary policy, carry out a simplified minimum reserve system and assume responsibility for banking supervision, according to officials.

Meanwhile, the commercial banking operations of the old Staatsbank will be reorganised into a new entity called Deutsche Kreditbank.

KGB says it is ready to defend socialist system

By John Parker in Moscow

THE KGB has told the Soviet parliament that it would be willing to "act in the interests of the people (to) protect the security of the socialist system".

The warning was relayed yesterday in Moscow by a new independent news agency, Postfach. The agency quoted a leading parliamentary reformer, Mr. Anatoly Sobchak, who said that the KGB's message had been circulated recently among members of the Supreme Soviet, the country's permanently-sitting parliament.

It comes just before a special session of the Congress of People's Deputies, the country's super-parliament, which is due to meet on Monday to discuss proposals for sweeping new presidential powers. And it appears on the eve of a plenary session of the Communist Party's Central Committee, which meets at the weekend to discuss new rules governing

the party's conduct once the constitutional guarantee of its monopoly powers is abolished. The warning was not signed by Mr. Vladimir Kryuchkov, the KGB chief, and appears to contradict his recent attempts to rid the security police of its old image as an instrument of political repression.

In the past few months, Mr. Kryuchkov, usually regarded as an ally of President Mikhail Gorbachev, has tried to portray the organisation as a bastion against crime, corruption and foreign subversion.

However, according to the news agency, the warning was issued by the KGB's central office and its language suggested that the KGB's worries coincide with those of the more extreme Russian conservatives who have accused Mr. Gorbachev of tolerating anarchy and pandering to liberal groups. The message said the Government was "gambling on glasnost".

Bonn sets DM6.5bn 'unity costs' budget

By David Goodhart in Bonn

THE West German Bundestag yesterday passed a supplementary budget, raising public borrowing for the year by DM6.5bn (€2.3bn) to DM33.5bn to cover the cost of developments in East Germany.

The Government continues to insist that tax increases are not required but the Bonn Finance Ministry does not rule out still higher public borrowing in the event of a rapid move towards unity and some economists believe that borrowing could rise to at least DM40bn this year.

Most of the extra costs to date have come from public building works and grants for the wave of German immigrants into West Germany.

The Finance Ministry said that every 100,000 new immigrants from East Germany cost about DM600,000 a year and every 100,000 new immigrants from other parts of Eastern Europe cost DM1.5bn.

The immigrants are, however, also contributing to faster than expected economic growth which should, through higher tax revenues, contribute to carrying the extra costs.

Economic growth will not, as expected, slow slightly this year but will match last year's 4 per cent growth rate, according to the latest survey of the DIET, the national organisation of Chamber of Commerce.

This view appears to be supported by strong trade and industrial output figures for January. The trade surplus, which reached DM134.7bn last year, is expected to narrow sharply this year as domestic consumption is boosted by tax cuts and the inflow of East Germans. But in January it rose to DM12.8bn, from DM10bn in December. Industrial production was up 1.7 per cent on December.

The one apparent counter-signal comes from industrial orders, which fell 5.5 per cent in January. A correction from December's unusually high figure had been expected but its sharpness took some economists by surprise. Mr. Giles Keating, London-based economist at Credit Suisse First Boston, said that the orders fall may be another sign of a squeeze on capacity.

East German enterprises look to the West

By Leslie Colitt, recently in Magdeburg

MR. Frank-Dietlef Wende, deputy general director of Sket, one of East Germany's largest engineering companies, or state-owned enterprises, believes firmly that East Germany can and must approach the coming union with West Germany on its own economic feet.

"We are wealthy enough to pay for the economic change-over ourselves," he says, adding that East Germany could offer 30 per cent of its state-owned assets as security to western banks to raise the capital needed for economic growth.

"I prefer this to economic unification which means giv-

ing this country to West Germany as a gift," he says. But the 38-year-old manager, who left the Communist Party only last month, says he also wants Sket to be prepared for the inevitable advent of the D-Mark.

The company's assets needed to be revalued and production costs slashed, he said. Plans had been drawn up for a radical reorganisation of the enterprise, which will inevitably include closing some production lines.

Mr. Wende does not share most East German managers' enthusiasm for joint ventures with western companies and says Sket, with annual sales of

East Marks 3bn, is technologically strong enough to stand on its own.

The company's order books are full until 1995, with two-thirds of sales earmarked for sale in Comecon countries. Half of these are to the Soviet Union, where 80 per cent of rolled steel is made on Sket equipment.

But Mr. Wende says the Magdeburg company would be a natural partner for Western companies seeking to expand ties in the east. It has recently, for example, co-operated with Schleemann-Siemag of West Germany on technical development and financing for joint exports.

Sket - a German acronym for Ernst Thälmann Heavy Machinery Kombinat - is in better shape than most other East German combines. The enterprise has already been discussing with several western banks the possibility of taking out loans against its order book.

"Once we can get our property valued we will take the offensive in borrowing," Mr. Wende says.

He does not see a need to sell off parts of the company as some weaker East German combines are being forced to, and feels that he even foresees investing in western companies as soon as Sket is able to

use its assets to raise money.

Sket was recently the first combine to register its new trading arm as a joint stock company and the intention is to transform the entire Sket Kombinat into a joint stock company within weeks. Sket intends to sell 20 per cent of its shares to its 25,000 workers.

Mr. Wende says managers in East Germany need to be idealists, since they do not work for the money.

Salaries need raising, he says, pointing out that Dr. Klaus Oberländer, the General Director of Sket, earns the equivalent remuneration of a gate-keeper at a West German Volkswagen plant.

NEWS IN BRIEF

Yugoslavia to sign IMF restructuring agreement

YUGOSLAVIA would next week fulfil the precondition for Western government aid by signing an agreement with the International Monetary Fund on terms of economic restructuring, Mr. Ante Markovic, the Yugoslav Prime Minister, said yesterday, writes David Buchanan in Brussels.

After talks with Mr. Jacques Delors, the Commission president, the Yugoslav leader said his country, which has had associate status with the EC for a decade, deserved special aid because it had already made considerable effort to cut foreign debt and build up reserves.

Mr. Abel Matutes, a member of the 17-person college of European Commissioners, is to lead a high-level delegation to Yugoslavia in the next month to assess the country's needs before the June ministerial meeting of the Group of 24 western aid donors. Of the five new East European applicants for aid from the EC and other members of the Group of 24, Yugoslavia last month put in the steepest demands, asking for help to recapitalise its banking system and \$1bn in medium term economic aid over the next three years, one third of it on favourable terms from the EC budget. Brussels is only earmarking an extra Ecu500m spending for all five East European countries.

Austrian-Yugoslav venture

Oesterreichische Laenderbank, Austria's fourth-largest commercial bank, said it is founding Yugoslavia's first joint venture bank with the Slovenian trading concern, Reuter-reports from Vienna.

Laenderbank said it signed a preliminary contract in Ljubljana with its new partner, a Yugoslav trading house which represents several international concerns on the Yugoslav market as well as making and selling wood products.

Oracle opens up in Moscow

Oracle Corporation, the leading supplier of database management software and the third-largest software company in the world, said it is opening offices in Moscow and Vienna to support growing demand for its products in Eastern Europe, writes Louise Kelso in San Francisco.

The company said that it has made several sales in Hungary, Poland, Czechoslovakia and the Soviet Union over the past few months to reorganised government institutes and to private companies. Mr. Yuri Parad, newly appointed managing director of Oracle east Europe, said he expects to be able to win several millions of dollars worth of orders this year.

Until recently, export control restrictions have prevented Oracle from selling in the Eastern Bloc.

VW plans East German car investment

Volkswagen, the West German car maker, said that its East German partner, the Kombinat Personenkraftwagen, plans to announce details of a joint automobile venture on Monday at the Leipzig Fair, writes Kevin Done in London.

Mr. Carl Hahn, VW management board chairman, has said that VW is planning an initial investment of around DM50m in the joint venture to build a successor to East Germany's Trabant.

WILL CONFIDENCE IN HONG KONG BE RESTORED?

Fear of the prospect of rule from Peking has dealt what could be a mortal blow to business confidence in Hong Kong. Can confidence in the future after 1997 be restored? What will happen to the economy if it is not?

This Special Report from The Economist Intelligence Unit forecasts Hong Kong's economic prospects under two scenarios, favourable and unfavourable. It considers Hong Kong's future as a manufacturing base and financial centre, comparing its strengths with those of its major competitors.

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EUROPEAN NEWS

Greece warned of economic crisis by IMF

By Karin Hope in Athens

A CONFIDENTIAL report on the Greek economy by the International Monetary Fund warns that this year's public sector borrowing requirement will exceed 22 per cent of GDP unless stabilisation measures are quickly adopted.

Long-overdue structural reforms must be implemented with determination by the government that emerges after the April 8 election in order to avoid a repeat in the 1980s of Greece's weak economic performance in the past decade.

Similar warnings that an economic crisis is looming have come from the Organisation for Economic Co-operation and Development and the European Commission in recent weeks.

The preliminary IMF report was handed to the government after the team completed its annual examination of the Greek economy last month.

Its findings contradicted assertions by the all-party coalition government that last year's record PSBR of 21.5 per cent would be cut by 3 percentage points in 1990 through price rises, a freeze on hiring in the public sector and spending cuts.

The report called for a broad-based austerity package which would include wage ceilings and a drastic overhaul of the heavily indebted state pension system. On the revenue side, indirect taxes should be raised and the fiscal system reformed so as to reduce tax evasion and broaden the tax base.

If such measures are applied strictly, the PSBR could be shrunk by 4 percentage points of GDP in the first year, and 2 percentage points in each of the two following years.

However, the report noted that the interim budget prepared by the coalition runs out in April. It will be up to the next parliament to approve a new budget for the rest of 1990. The outgoing Prime Minister, Mr. Kostas Karamanlis, a former central bank governor, said last week that "draconian measures" would be needed to rescue the economy. He accused the three political parties in the Government of undermining his efforts to curb the public sector deficit for the sake of short-term political gains.



A Soviet woman in Moscow demonstrates against poverty

Moscow fails rights test

FIVE out of six conditions set by the British Government for its attendance at next year's human rights conference in Moscow remain unfulfilled, according to a group of eight "Eminent Persons" from Britain who visited the Soviet Union last month, writes Edward Mortimer.

The group, organised by the Student and Academic Campaign for Soviet Jews, said the one condition that has been met is Soviet citizens are now free to monitor the observance of human rights. In the other five areas it concluded:

- Freedom to emigrate is still not guaranteed. The number of Jewish emigrants has vastly increased, but some who have been waiting 10 years or more for permission to leave are still waiting.
- Jews are still the object of discrimination in access to education and employment.
- Many religious and cultural activities, notably religious teaching, remain illegal.
- There are still some 130 prisoners of conscience.
- New laws promised to protect human rights have still not been promulgated.

Portugal braces for a glossy birth

A new daily is set to swell bustling newstands, writes Patrick Blum

MONDAY'S launch of *Publico*, a slick nationwide daily newspaper with simultaneous editions in Lisbon and Oporto, is the latest and most ambitious venture yet in Portugal's fast expanding private press.

With this year's planned privatisation of two state-owned newspapers and the end of the government television monopoly, it is unlikely to be the last.

The Portuguese media has been lately seen a dramatic increase in the number of newspapers, magazines and private radio stations. But the euphoria accompanying many of the newcomers turned sour after several failed almost as fast as they were launched.

Publico, the brainchild of a group of journalists and of Mr. Belmiro de Azevedo, an aggressive northern entrepreneur who provided the finance, came close to failure itself even before its launch. After an extensive and glossy publicity campaign, the paper was to appear on the newstands on January 2. Serious problems with new and untried technology, forced the launch to be indefinitely postponed, to the delight of rival newspaper owners.

A land of 10m people, Portugal has 11 daily newspapers, 10 national weeklies, excluding numerous smaller local papers, and a proliferation of magazines covering everything from fashion to sport, the arts and business.

Competition for readers and advertisers is fierce and costs have risen as newcomers seek to attract to the best journalists. But after two months of uncertainty and raids on other newspapers for top journalistic talent, *Publico*'s journalists are relieved that the project has finally got off the ground.

Mr. Jose Manuel Fernandes, one of three assistant editors, is confident of success. "If the response (from readers and advertisers) is as good as it has been so far, there will not be any problems."

Some 120,000 copies will be printed for the launch issue and an eventual print run of 80,000 is envisaged, with sales of around 54,000. This would make *Publico* one of the largest Portuguese dailies, close to the populist *Correio da Manhã* and *Jornal de Notícias*, which sell around 70,000 each.

"We are the only first truly national daily newspaper," Mr. Fernandes says. Others remain predominantly regional in sales, he explains. The private *Correio da Manhã* or the greener state-owned *Diário de Notícias*, both based in Lisbon, dominate in the centre and south, while the Oporto based popular *Jornal de Notícias*, also state-owned, and the business *Comercio do Porto* have

almost all their sales in Oporto and the north. *Publico* is hoping to break these traditional regional barriers.

The Portuguese newspaper industry has come a long way since 1975 when the state nationalised bulk of it. In the decade and a half since, the privately-owned press has once again become the dominant force. But it has not been easy.

Expresso, a respected weekly launched shortly before Portugal's revolution was almost alone in weathering those tumultuous days. It prospered as others closed their doors. During the seventies, several attempts were made to launch new newspapers, but many were established for political purposes and failed. The first national daily launched about 12 years ago with clear commercial rather than political objectives was *Correio da Manhã*.

The past three years saw the launch and collapse of *Europa*, a national daily, and the relaunch of *O Seculo*, a daily founded at the end of the last century which had closed in the seventies. Poor management and marketing and fast accumulating losses forced closure of the paper and of two associated publications, *O Seculo Ilustrado* and *Vida Mundial* within a year. *O Jornal do Comercio*, a business daily which had also collapsed

in the seventies was relaunched in 1987 as a weekly, but closed again two and a half years later.

Other notable launches included the weeklies *O Independente* and *O Liberal*. *Semanario Economico*, a business weekly, which went daily as the *Diario Economico* last October. *O Liberal* faces closure and its journalists are seeking to raise funds for its survival. *Diario Economico* is reported to be having financial problems.

After the end of the Government's quasi-monopoly of radio in 1988, dozens of new private local stations sprang up. Until then, apart from the state-owned and run RDP, the only private station was *Radio Renascença* owned by the Roman Catholic Church. Since then there has been a blossoming of new stations, though the Government still resists further demands for nationwide networks.

Private television is likely to be the next battlefield among corporate groups. The Government has said that it will allow two national private channels and large private groups are already gearing themselves to fight for the franchises.

The result of all this activity is likely to be a further radical restructuring of Portugal's media industry. The clock has gone a full circle since 1975.

Anger as Euro-MPs hanker for Brussels

By Tim Dickson in Brussels

FRESH signs that the European Parliament urgently wants to make its permanent home in Brussels have sparked off a furious response from the French and Luxembourg Governments.

In separate statements this week both have reminded MEPs that any change to existing institutional arrangements - full sessions once a month in Strasbourg, committees and political groups in the Belgian capital, the secretariat general's headquarters in Luxembourg - is strictly a matter for the EC's 12 member states and not for the elected representatives themselves.

The latest twist in what has already been a long running triangular "tug of love" follows the apparent speeding up of plans spearheaded by Mr. Charles Vinet, the Parliament's secretary general, to proceed with new office development in Brussels and to consider taking an option on the international conference centre being erected in that city. The Parliament's enlarged bureau - which groups representatives of all the political groups - may even make a formal proposal on this next week.

Fired by national pride and financial self interest France and Luxembourg have long been doing their best to thwart what they see as a well laid plot to halt the monthly exodus and increasingly centralise Parliament's activities in Brussels. Both, however, seem to be showing a new determination, some might say desperation.

Strasbourg, for example, has been making its own at times comic efforts to woo the MEPs with colour TVs and personal fax machines but the seriousness with which the issue is being viewed in Paris was underlined by Mr. Roland Dumas, the French Foreign Minister at Monday's EC Council meeting in Brussels. In a debate ostensibly on the sitting of the EC's proposed new Environment Agency, Mr. Dumas said pointedly that the member states should first reaffirm their commitment to existing institutional arrangements.



Roland Dumas fearful

As the Luxembourg Government spelt out more clearly in a rare public statement on the subject on Wednesday the three cornered compromise on the Parliament is established by an inter-governmental Treaty of 1965 (which was confirmed in 1981). Member states, it added, can only overturn this by unanimity.

Luxembourg is currently taking legal action to challenge the steady trickle of secretariat staff to Brussels - 600 out of the 3,300 strong bureaucracy have already gone in what one diplomat disdainfully calls "this exodus process". The Court's previous rulings on the Parliament have been ambiguous to say the least but in reality a long term solution will only be found through political bargaining and compromise.

If nothing else those visionaries particularly in the European Commission who think that two of the Parliament's three feet can be easily chopped away - with French and Luxembourg pride easily assuaged should have been shaken out of their complacency.

Thousands of ethnic Turks return to Bulgaria

By Jim Bodger in Ankara

ETHNIC Turks and Moslems who have fled past discrimination in Bulgaria have not always found life easy across the border in Turkey and some are deciding to make the journey back to their former homes.

So far, about one third have gone back out of the 330,000 who came across to Turkey since the flood started last May to escape the forced assimilation policy of the former regime in Sofia.

But of that third, only 16,000

have gone back since the decision in December by the Bulgarian Communist Party to restore ethnic rights.

Reasons for returning are varied, though commonly to reunite families divided by the exodus.

The restoration in principle of the names of more than 1m ethnic Turks and Moslems in Bulgaria, approved by the Bulgarian parliament on Monday, has been welcomed by Turkey, but Ankara still has misgivings. Of especial concern is the lowering of the age of individual responsibility in applications to the courts from 18 to 14 years.

Turkey plans to change its privatisation rules to ease sell-offs to foreign investors, a senior treasury official said, Reuters reports from Ankara.

The Government decided to scrap the local investor priority in privatisations in a move to free two block sales to foreign investors suspended by an Ankara court this year, said an official.

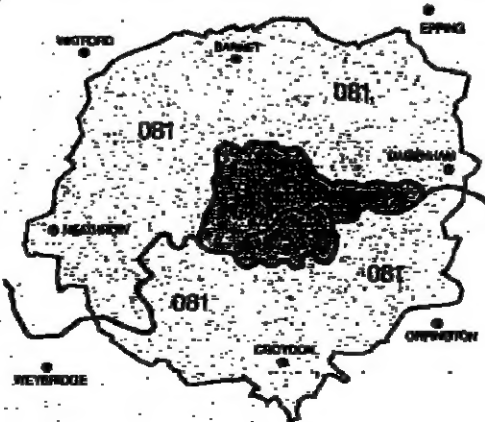
The court decided the block sales of a majority stake in a state-run air carrier to a Scandinavian Airlines System (SAS) subsidiary, and five cement plants to French Société des Ciments Français (SCF), were against existing rules.

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Company incorporated under the laws of England and Wales.
Chairman: D.E.P. Palmer.
Main shareholders: The Financial Times Limited, The Financial News Limited.
Publishing director: B. Hughes, 158 rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0620.
Editor: Sir Geoffrey Owen.
Printer: SA Nord-Sud, 15/21 rue du Calme, 91000 Rueil-Malmaison Cedex 1.
ISSN: ISSN 0174/7363 commission paritaire no 67808D.

Financial Times (Scandinavia), Ostergade 44, DK-1100 Copenhagen-K.
Distributors: Telephone (33) 13 44 41.
Fax (33) 935333.

OVERSEAS NEWS

Jerusalem remains key obstacle to peace talks

By Hugh Carnegie in Jerusalem

AMONG the many formidable obstacles littering the path to peace between Israel and the Palestinians, Jerusalem looms as one of the most intractable. Suddenly it has also become the most prominent as two separate - though related - issues have combined to thrust it into the spotlight.

The most startling to Israelis are public comments by Mr George Bush, the US President, and Mr James Baker, his Secretary of State, making clear their opposition to Jewish settlement of Jerusalem districts annexed by Israel after the 1967 Six Day War, as well as settlement of the West Bank and Gaza Strip, in the same way.

Their remarks spelled out conditions for US aid for the absorption of thousands of Soviet Jewish emigrants in Israel.

They reiterated the standard US - and international - refusal to recognise Israel's extension of Jerusalem's boundaries into former Arab-held territory after it captured the previously divided city in the 1967 conflict.

But there was widespread condemnation in Israel where control over all Jerusalem, including 120,000 Jews living in strategically-placed annexed suburbs such as Gilo and Ramat, is now taken virtually for granted as an irreversible "established fact".

A meeting of the municipal council, headed by Mayor Teddy Kollek and including left-wing, right-wing and religious parties, assailed the US Administration for questioning the status of such areas.

The row has added resonance because it overlaps US efforts to draw the divided Israeli coalition Government into opening peace talks with the Palestinians but she did not have details.

The municipality was examining building sites mainly in East Jerusalem because the Jewish western sector was already heavily congested.

"The population is growing. Last year the Jerusalem school system had 4,000 more students than the year before," Ms Boxer said. "We also have a large number of Soviet Jews moving to Jerusalem."

About 10 per cent of the recent Soviet newcomers have settled in Jerusalem, but the Israeli figures do not distinguish between East and West sides of the city.

US bans fresh aid for 'undemocratic' Sudan

THE US Government banned further aid to Sudan from February 28 because its leaders, who took power in a bloodless coup last June, have not restored democratic government, a US official said yesterday.

Mr John Riddle, a spokesman for the Agency for International Development (AID), said the ban went into effect against Sudan on February 28 because of a law prohibiting US aid to any country which has not restored democratic rule within eight months of coming to power.

Mr Riddle said new US aid to Sudan had already been prohibited because of another law prohibiting aid to countries behind in interest payments on US loans.

He said the bans apply to all \$60m in US economic and military aid allocated to Sudan this year except humanitarian assistance. It does not apply to small amounts of US aid to Sudan approved earlier that have not yet arrived.

Mr John Riddle, a spokesman for the Agency for International Development (AID), said the ban went into effect against Sudan on February 28 because of a law prohibiting US aid to any country which has not restored democratic rule within eight months of coming to power.

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Hawke offers A\$770m election sweetener

By Chris Sherwell in Sydney

MR Bob Hawke, fighting for a second fourth term as a Labor Prime Minister, yesterday derided his opponents as an irresponsible party of privilege when he formally launched his party's campaign for re-election on March 24.

Delivering what he called a "message of confidence" in surprisingly sombre terms in Brisbane, he declared Labor was a government of realism and opportunity, with "the plans, the vision, the guts and the leadership" for the future.

"I know that we have had to take hard and unpopular decisions for difficult times," he said. "But I also know that I would not be fit to lead our great country if I had chosen the easy, popular way at the cost of the nation's future."

Despite this, he announced A\$770m (\$355m) in new spending measures on child care and on education and scientific research, saying of the latter that Australia could not just be the Lucky Country, it had to become the Clever Country.

The measures come on top of Labor's cornerstone package of wage rises, tax cuts and superannuation measures unveiled



Mr Hawke and his wife, Hazel, launching Labor's campaign in Brisbane yesterday

at the start of the campaign last month, and a new export incentive scheme revealed last week. Promised moves on the environment are still to come.

In a pronouncement which may surprise financial markets, Mr Hawke claimed Labor had "already done much of the

hard work, laid the enduring foundations, taken many of the tough decisions in the 1980s." Only Labor, he added, could make the continued and united effort to create a more secure future.

He castigated the opposition Liberal and National party

coalition for making "A\$6bn in unfunded promises" in its campaign, and for seeking to govern without a wages policy. He also accused the coalition of threatening Labor's superannuation plans, and condemned its proposals to replace the capital gains tax and alter the

Medicare system. The proposals, he said, underlined the choice between opportunity and privilege which represented the "great divide" between the two sides.

There was a "profound difference" between them over goals for the nation and over a range of specific issues, including taxation and industrial relations.

The coalition's "breath-taking irresponsibility" on wages would "give us the law of the jungle, where the rich, the powerful, the groups with most industrial muscle would grab the big but short-term gains," he claimed. "A system that is fair for all would be replaced by a free-for-all."

He alleged the coalition would "dismantle" Medicare, and through its capital gains tax change would "shovel" billions for education, health and roads back into the pockets of less than 1 per cent of taxpayers.

In response, Mr Andrew Peacock, leader of the coalition, called Mr Hawke's speech a "disgrace" for failing to confront Australia's serious economic problems.

Labor wins reluctant Green endorsement

Chris Sherwell assesses the impact of environmental issues on the Australian election

NEXT TO economic problems, only one issue is expected to have a decisive influence on Australia's federal election on March 24: the environment.

That, at least, is the view of the ruling Labor party, which is seeking a record fourth term, and that is why it has so avidly courted the "Green" movement's myriad special interest groups.

Mr Bob Hawke, the Prime Minister, delegated this tricky task to Mr Graham Richardson, a well-known and shrewd "ambassador" to the Labor right whom he made Environment Minister after the last election in 1987.

To hear Mr Richardson, he experienced a near-conversion as he got to grips with the issues. "I was like Mr Brown from Tasmania, Australia's original 'Greenie' activist turned parliamentarian, and Mr Philip Toynbe, head of the influential Australian Conservation Foundation (ACF)."

Others among some ministerial colleagues and party backbenchers, are more cynical about Mr Richardson's motives. Whatever the case, his - and Labor's - political timing and tactics were remarkable.

Internationally, public concern grew rapidly over the so-called "greenhouse" effect, the burning of the Brazilian rainforests, the hole in the ozone layer and such incidents as the Exxon Valdez oil spill in Alaska.

At home environmentalist sentiment for the first time caused people to change their vote: in Tasmania, a handful of "Greenie" independents helped put Labor into power after the local Liberal party government lost ground in a state election.

Reflecting Mr Richardson's clout, Labor made a series of controversial political decisions designed to prove Labor's "Green" credentials and attract the environmentalist vote.

Also, it reversed its position and supported an outright ban on mining in Antarctica, pushed strongly for a halt to drift net fishing, signed the Hague declaration on the atmosphere and appointed a former governor-general as Ambassador for the Environment.

On the home front, it built on its 1983 stand against the damming of Tasmania's Franklin River and repeated its then-controversial use of the federal government's external affairs powers to make changes being rejected by state-level governments.

The changes included the protection of tropical rainforest in northern Queensland and of vast forest areas in central Tasmania. There were also prohibitions on sand mining in certain areas, attempts to curb logging and woodchipping in south-eastern New South Wales and massive tree-planting and soil recovery initiatives.

More controversially, Labor stuck to its contradictory three-mine uranium policy, halted a 400m pulp and paper mill and prevented a gold mine going ahead near Kakadu national park. Separately, Labor's state government in Western Australia caused the cancellation of a monasie plant.

These decisions exposed a major inconsistency in its strategy: if the country's best chance of reducing its current account deficit and external debt - which Labor insists is its principal goal - lies in developing export-oriented resource-based processing projects, why was it so obviously discouraging them?

Unsurprisingly, this fundamental weakness left Australia's business community feeling badly alienated, and they openly accused Labor of political expediency. Worker groups such as loggers were also hurt.

But Labor's main game is power: it saw little electoral disadvantage in losing business support, and hoped to compensate for the noisy complaints of a few workers by gaining wider support from urban voters concerned about the environment.

On Tuesday, Mr Richardson's prodigious efforts bore fruit. The ACF, together with the Wilderness Society, formally endorsed the strong pro-environment policies of the minority Australian Democrats party, and then urged voters to give their second preferences to Labor.

Given that both Labor and the coalition are suffering heavy defections, the electoral consequences of the "Green" groups' recommendation are expected to be significant. In



AUSTRALIAN ELECTIONS

Australia voting is compulsory, and voters are obliged to indicate their preferences among those seeking office. To win, candidates must gain 50 per cent of the vote, and in most seats few achieve that on first preferences alone.

As a result there is a distribution of losing candidates' second or even third and fourth preferences, all of which have the same value as first preferences. Although it is the voters and not the parties which decide the distribution of the preferences, the guidelines they receive can be crucial.

Despite being more disposed to economic development than Labor, the coalition has strongly defended its own position on the environment, citing its successful initiatives to protect the Great Barrier Reef and Uluru (Ayer's Rock), promising increased funding for soil conservation and help to clean up Sydney's sewerage and beach pollution.

It has also pointed out the differences within the Labor government, especially between Mr Richardson and Mr John Kerin, the Primary Industries Minister. If Labor wins, these are battles which will worsen, particularly if new environmentalists like the tourism appear and Australia's economic problems deepen.

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Thailand to increase bank rates ceiling

By Peter Ungphakorn in Bangkok

MR Chavalit Thanachanan, the new governor of the Bank of Thailand, announced yesterday that maximum lending rates will be raised next week in order to keep inflation within the 6 per cent target set for this year.

The announcement ends months of conflict between Mr Pramual Sabhavasat, Finance Minister, and the Bank of Thailand whose economists want to keep credit expansion in check and to encourage savings to keep pace with the rapidly expanding investment.

The governor did not disclose what the increase would be, but central bank sources say the mandatory ceiling would be raised 2 percentage points to 17 per cent, with a sub-10 per cent ceiling for mortgages.

In December, Mr Pramual threatened to resign if his Cabinet colleagues forced him to accept an increase in the lending rate ceiling.

Previously, Tuesday's sack of the former governor, Mr Kamchorn Sathirakul, seems to have made the interest rate increase possible. Mr Kamchorn was criticised by bank officials for failing to press hard enough on this and other issues.

Economists fear inflation could undermine the competitiveness of Thailand's export-driven economy as well as affect living standards.

Some economists believe the GDP deflator shows that Thai competitiveness is losing more ground than the consumer price index suggests. One estimate puts last year's deflator at 11.3 per cent, with 9.6 per cent forecast for this year.

Central bank economists attribute Thailand's rapid expansion to the Bank of Thailand has tried and failed to persuade commercial banks to rein in their lending.

The target annual rate of credit expansion is about 24 per cent. At the end of January the actual rate was 31.5 per cent and deposits had only grown by 28.7 per cent.

China fears Taiwan move to reform

A BITTERLY contested presidential election battle, now under way in Taiwan, has upset authorities in China, who fear the island may be moving towards a formal independence from the mainland, writes Peter Ellingsen in Peking.

In an unusually harsh attack, China's Xinhua news agency lashed out at the Kuomintang Government in Taipei, claiming it had allowed "political and social instability" to flourish.

Xinhua, quoting an unnamed authoritative source, said Peking was "deeply concerned" over the way Taipei had "shielded and indulged... the forces of Taiwan independence".

Forty years after the island split with the Communist mainland, Peking still regards Taiwan as part of China, and has yet to rule out military intervention as a way of uniting the two.

Following the death of General Chiang in 1975, and the lifting of martial law in 1987, however, the nationalists have been experimenting with political reform.

They are now in the middle of a free election debate in which cries of independence are prominent.

Claiming Taipei's vigorous election campaign for president and vice president had produced a crisis, the agency's source accused the Kuomintang leadership of "political irresolution, economic disorder and deteriorating social order".

It lashed out at Taipei's so-called "elastic diplomacy", which in recent years has seen the wealthy island establish sovereign style links with other nations, often in exchange for generous loans and trading privileges.

The Chinese authorities warned foreign countries against expressing opinions on the election campaign in Taiwan, as the island was an "inalienable part of China".

"The future of Taiwan depends on the mainland," the source said adding that it would be "unwise" for foreign nations to become involved in the debate.

Correction
General Tanai

A picture of Vice President Mohammed Rafi of Afghanistan was incorrectly captioned in yesterday's Financial Times as General Shahmawaz Tanai, the former Defence Minister, due to an error by Reuters News Pictures Service.



Housego: strained relations

World Bank chief visits Bangladesh to ease strains over policy

David Housego in Dhaka

MR BARBER CONABLE, the president of the World Bank, arrives in Bangladesh tomorrow for a visit that comes at a time of severely strained relations between the Government of President Ershad and the Bank and Western donor nations.

Almost \$500m (£308m) in credits are being withheld by the Bank and the International Monetary Fund - including an Enhanced Structural Adjustment Facility (ESAF) loan - because of what the two institutions judge is the Government's mismanagement of short-term economic policy. Further sign of the strain is that the Bank and donor nations considered postponing the April gathering of the Bangladesh Aid Consortium Meet-

ing, which determines the volume of foreign assistance on which the budget depends.

In an effort to smooth the path for Mr Conable's visit and to prepare the ground for a resumption of credits from the IMF and the Bank, the Central Bank announced this week a 5 per cent devaluation of the taka. The currency has remained pegged to the dollar for 18 months, meaning that it has appreciated by 10 to 15 per cent against the Japanese yen since early 1989. The Fund is urging a larger devaluation to improve the competitiveness of the currency and of Bangladesh exports.

The more critical attitude of the Fund and the Bank - which in the

past have been generally approving of Bangladesh's macro-economic management - has come with the emergence during this financial year of a record deficit and with a sharp slide in the foreign exchange reserves.

From a planned surplus of taka 9bn (\$176m) the Government's current budget - as measured by revenue receipts and foreign commodity assistance, less current expenditures - the Government is heading for a deficit of about taka 9bn that is being financed out of bank borrowing.

The deficit means that the already declining development budget is being further reduced and that donors are bearing the burden of paying for a larger share of current expenditure.

Donors believe the record deficit is the result of poor revenue collection, uncontrolled spending, and, possibly, of a concealed rise in defence spending. The Government argues that the deficit is mainly due to unavoidably heavy grain purchases.

On the balance of payments side, the foreign exchange reserves have more than halved over the last year to \$450m, reflecting in large measure the expansionary budget deficit. Non-food imports rose by 43 per cent in the first seven months of the financial year (June-January), as against the same period last year. Dr Wahidul Haq, the Finance Minister, believes that part of the rise could be due to over-invoicing by importers speculating on a cur-

rency depreciation. During his visit, Mr Conable is to see areas devastated by the 1987 and 1988 floods and the proposed \$500m bridge across the Jamuna, for which President Ershad is pressing.

The Bank does not consider the bridge an economic priority. It also believes that because of inefficiency, the backlog of uncompleted projects is now so great that Bangladesh should take on no new major schemes beyond the \$630m flood control programme that the international community has agreed to finance.

Last year, Bangladesh spent only 13 per cent of the \$5.4bn of aid already in the pipeline or committed during the year.

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BRISTOL & WEST
BUILDING SOCIETY

AMERICAN NEWS

US issues proposals to reduce transport chaos

By Nancy Dunne in Washington

THE Bush Administration said yesterday that the US transport system is on the verge of breakdown and issued a set of proposals which would transfer much of the responsibility for the system to state and local governments.

Mr Samuel Skinner, the US Transportation Secretary, presented the 169 guidelines and 65 legislative objectives.

They call for the renewal of the current federal highway funding programme for the next five years, but at the same time federal spending will be redirected to highways of major national importance. States and localities would get increasing responsibility for other projects along with "greater flexibility" to raise revenues through petrol

taxes, user fees and tolls.

Mr Skinner said the congestion on US highways is now costing \$2bn (£1.2bn) a year. The 21 primary US airports are so crowded that they experience more than 20,000 hours of annual flight delays.

The policy supports the continued deregulation of the haulage industry and the removal of "inequitable labour requirements that limit productivity in the railroad industry". Local airport taxes could also be increased under the new policy, a proposal that has already raised the ire of a coalition of 16 aviation industry groups.

The proposals are bound to run into other fire in Congress, which often criticises the President for offering grand new

schemes with little money to implement them.

President Bush appeared with Mr Skinner yesterday to present the new policy. He described it as "a strategy to unleash the creative genius of American technology".

"This genius built a network of highways, and now we must support and encourage advanced technologies in the whole field of transportation, from magnetically levitated trains to intelligent vehicles and highways to advanced materials and engineering," he said.

The policy does call for an increase in federal spending on transport research and development, citing for example the need for research into high-speed railways.

Quayle visit to smooth Panama ire

By Nancy Dunne in Washington

Mr Dan Quayle, the US Vice President today embarks on an extensive South American trip in an attempt to smooth ruffled Latin feelings over the US invasion of Panama and ease concerns that US assistance to Eastern Europe will not take place at their expense, Reuters reports from Washington.

Mr Quayle was given the go-ahead mission by President George Bush in January. But many Latin leaders would not receive him then, saying the political climate in their countries was hostile to a high level US visit.

The vice president will attend presidential inaugurations in Chile and Brazil. He will be one of several leaders in South America next week, including Italian Prime Minister Giulio Andreotti, Spanish Prime Minister Felipe Gonzalez and Portuguese President Mario Soares.

White House spokesman Martin Fitzwater said Mr Quayle would "point out that what happened in Panama was unique to Panama" and state that Washington did not want to hurt US relations with other Latin nations.

First-time jobs claims fall

New applications for unemployment insurance benefits fell to a seasonally adjusted 346,000 in the week ended February 24, a decrease of 15,000 from the revised 363,000 reported in the prior week, the Labour Department said. The number of people actually receiving benefits under regular state programmes was 2,330,000 in the week ended February 17, the latest period for which the figure was available.

Message to Chile

Council of Europe senior officials yesterday sent a message to Mr Patricio Aylwin, president elect of Chile, congratulating him on his upcoming accession to the presidency on March 11, AP reports from Strasbourg.

The message said the 23-nation Council was "ready to place at the Chilean government's disposal its experience, not only in the areas of democracy and human rights but also in the legal and social spheres."

Ballot in the shadow of the bullet

Sarita Kendall looks ahead to Colombia's elections on Sunday

ELECTION promises normally revolve around jobs, public works and the cost of living. However, as voters prepare for polls in Colombia on Sunday, candidates are being bombarded with questions about cocaine trafficking, extradition, guerrillas, security and survival.

Members of the Senate and House of Representatives, mayors and local government representatives will be chosen. Also, the governing Liberal Party will choose its candidates for the presidential and vice-presidential election due on May 27. This will take place against the background of rampant paramilitary activity and local guerrilla armies which are stronger than ever.

President Virgilio Barco's war on the cocaine barons won praise abroad and some success at home. For rural communities and the political left, the five-month crackdown on traffickers brought a peaceful interlude. Since the beginning of the year, though, the left's guerrilla war and the "dirty war" by assorted assassins have intensified. The Government's Anti-Assassin Committee is ineffective, and at least two British mercenaries are known to be back at work in Colombia.

Moreover, an encouraging experiment to bring peace to the beleaguered Chiriquia rural region on the middle reaches of the Magdalena River has finished abruptly with the murder of three peasant leaders and Silvia Duzan, a journalist interviewing them for British television. The peasant

association had worked for more than two years to persuade guerrilla and paramilitary groups to leave Chiriquia alone, farming, schools and community meeting projects were doing well.

Peace was repaid with bullets. Since the murder last August of the Liberal Party's most popular candidate, Senator Luis Carlos Galan, the accessories of presidential campaigning mean bullet-proof vests, armoured bodyguards and ambulances at the ready. Mr Cesar Gaviria, who took up Galan's banner, has received countless death threats and at least two bombs were defused nearby during his campaign.

Mr Gaviria's youth and political inheritance makes him one of the favourites for the Liberal candidacy, but 69-year-old Mr Hernando Duran Dussan has the party machine behind him. The local election abstention rate has always been high, and this time there are compelling reasons for not voting at all in the Caribbean city of Santa Marta. It is difficult to find a candidate without drug-trafficking connections - everyone running for mayor or councillor is tainted, according to a local police officer. A letter to one of the Bogota dailies laments: "Where have all the honest men of Santa Marta gone?"

Nepotism is rife in the south-western department of Nariño, to the extent that the Escobar family at one point had 14 candidates for four official posts. One congressman in the clan is in jail in the US for cocaine trafficking.

The National Liberation Army (ELN) guerrillas have been backing their "Don't Vote" strategy with ugly threats - every candidate for Almaguer town council had withdrawn by last week.

Although all guerrilla groups have promised a ceasefire for election day, people in Santander may be reluctant to risk dipping their fingers into the red ink which marks each person who has voted: rumours have the ELN ready to cut off red-stained fingertips. The electoral authorities abandoned several municipalities in the area because of kidnaps and murders.

Complaints of corruption and clientelism - the patronage system whereby loyal political supporters are repaid with jobs - are too common to raise interest. Indeed, the chance of getting a free television set or a few thousand pesos helps to raise the turnout untypically high in some places.

The city of Barranquilla's electoral register had 34,000 people struck off after an official investigation found the electorate in the town of Barrancas has been swollen by truckloads of Guajiro Indians ready to trade their votes.

This kind of electoral atmosphere needs the money and the machinery wielded by the Liberals and the Conservative Party. Having controlled Colombian politics since independence in the 1820s, the two main parties usually take more than 90 per cent of the vote, leaving few pickings for left-wing or populist movements.

Patriotic Union (UP) candidates must be brave to run at all.

More than a thousand party members have been murdered since its foundation in 1986, and 76 so far this year. Four of the UP mayors elected in 1988 have been killed, two are in exile, the rest receive regular death threats. "There is bound to be an effect on the electoral results," said a UP analyst. "So many of the best people are dead."

Both the ELN and the drug traffickers have denied any part in the recent UP killings, while President Barco referred to the party's accusations against the military as a tactic to get voters' attention.

The fate of the UP, which was created to channel Soviet-line former guerrillas of the FARC movement into democratic politics, does not augur well for candidates from M-19, another long-standing guerrilla group. But M-19's populism seems more palatable than UP's communism.

Widespread disillusionment with political leaders has given the seventh item on the ballot paper for Sunday great importance. This is a proposition that a constituent assembly gather to reform Colombia's constitution. Mr Barco's attempts having foundered in Congress. Launched by a student movement with the slogan "There is still time to save Colombia", the campaign has turned into an informal plebiscite. Although the result will not be legally binding, the next government may find it politically so.

G7 meeting 'not spurred by markets'

By Peter Riddell, US Editor, in Washington

THERE is "no special urgency" about the meeting of the Group of Seven finance ministers and central bank governors, to be held in Paris early next month, Mr Nicholas Brady, the US Treasury Secretary, said yesterday.

It is prompted by a general desire to review policy co-ordination, rather than by immediate market movements. The meeting, almost certain to be held on April 7, was suggested by Mr Brady when he met the finance ministers of the four European G7 members (West Germany, Britain, France and Italy) at the end of last month. It will be their first collective discussion since last September.

The US believes there is now an obvious need to get on with international policy co-ordination, in view not only of recent market moves but also of far-reaching political changes, especially in Europe. The G7 meeting is also expected to discuss the current review of IMF resources or quotas. The usual spring meetings of the IMF will be held unusually late this year, in early May.

FAA rules lift ageing aircraft repair costs

By Roderick Oram in New York

AIRLINES around the world are facing large bills for structural repairs to old airliners following adoption by the US Federal Aviation Administration of new rules designed to improve aircraft safety.

The FAA directives apply only to US-registered aircraft but regulators in other countries usually adopt such rules for airlines under their own jurisdiction. The first US orders cover Boeing 727s but others will follow shortly for equipment made by McDonnell Douglas, British Aerospace and others.

The rules mark a fundamental change in the FAA's approach to ageing aircraft. Historically, the agency believed that regular inspections and subsequent repairs could detect and remedy corrosion and fatigue problems.

It changed tack in 1988 after a number of incidents with older aircraft indicated some basic parts should be replaced at set intervals.

In one case a large fuselage section of a 19-year old Boeing 737 ripped off during a flight over the Hawaiian Islands.

The FAA has adopted two separate but related requirements. The first requires extensive structural modifications to

Boeing 727s, 737s and 747s older than 20 years or with more than 50,000, 75,000 or 20,000 flights respectively.

The changes apply immediately to 67 727s, 28 737s and 20 747s registered in the US and could cost an estimated \$142m, the FAA said. Hundreds more will be covered as they grow older. On some aircraft types the changes are extensive. The 727, for example, requires 72 modifications including widespread re-riveting at a cost of more than \$1m per aircraft.

Man-hours of work per aircraft range from 14,336 hours on the 737 to 35,000 hours on the 747, the FAA estimated. The work will be phased into normal maintenance schedules over the next four years.

The second rule requires airlines to implement corrosion control programmes for the three airliner types plus the 707, Boeing's first jet-powered airliner.

Aircraft will receive corrosion inspections every 15 years and at least once every six years thereafter. Within six years the requirement will apply to 1,514 US registered Boeing aircraft. Most airlines will be able to modify existing corrosion programmes.

WORLD TRADE NEWS

HK art expert sees investment future in buses

By John Elliott in Hong Kong

MR T.T. TSUI, a 48-year-old Hong Kong Chinese entrepreneur who has donated 12 pieces to London's Victoria and Albert Museum for a Chinese gallery, is now planning to spend at least \$10m providing urgently needed work for hard-pressed Leyland Buses of the UK.

But Mr Tsui Tsui-tong (to give him his full Chinese name) is not only motivated by altruism. The \$10m will buy him more than 70 94-seater air-conditioned double-deckers which are intended to help him achieve an ambition for his Citybus company to become Hong Kong's leading bus operator, ousting two old-established companies.

This may seem a strange ambition for a man who in the past 10 years has established himself among art experts as one of the world's most passionate, diligent, and open collectors of Chinese art. His collection ranges from Han

dynasty earthenware oxen and carts more than 2,000 years old to 17th century Qing dynasty porcelain bowls. Its worth has been estimated as high as HK\$1bn (£77m) and the hobby led to his donation to the Victoria and Albert to house his Chinese collection in what will be called the T.T. Tsui Gallery.

Mr Tsui (pronounced Tchey), whose family came from Hangzhou near Shanghai in 1950, regards buses as a "safe and liquid investment, with every penny paying cash". This, he says, is important because in a few unpredictable years as Hong Kong approaches its 1997 return to Chinese sovereignty. He explains that his other investments are concentrated in property and a hotel which are "more vulnerable to rows between the UK and China".

On March 21 Mr Tsui will be in the UK to sign an order for 30 of the Leyland buses, with bodies from Walter Alexander

THE lack of suitable alternatives elsewhere in Asia means Hong Kong companies may well step up their investment in southern China despite last year's Tiananmen Square massacre, Mr Jack So, executive director of the Hong Kong Trade Development Council, said in London yesterday, writes Peter Montagnon, World Trade Editor.

After the Peking massacre many companies had examined alternative possibilities, he told a businessmen's luncheon at the Hong Kong Hotel. "I think Hong Kong now accounts for 60 per cent of foreign investment in China and 40 per cent of its hard currency earnings."

Southern China was thus re-emerging as an attractive investment location, especially for small and medium-sized companies for which registration procedures had been simplified. "Whatever happens in Beijing (Peking) is remote to Southern China," he added. Hong Kong now accounts for 60 per cent of foreign investment in China and 40 per cent of its hard currency earnings.

of Falkirk, valued at £7.5m for delivery this year. There is an option for 25 more. Last year he ordered 24, now being delivered, and he talks in terms of ordering at least another 200 costing up to HK\$400m by 1993.

The arrival of the new buses - the first to be air conditioned in Hong Kong - has transformed life on some routes, including one to adjacent areas of China. The success has prompted studies in Singapore, Bangkok and Taipei of using large air-conditioned comfortable double-deckers for mass city transport.

The only losers so far are the existing Hong Kong com-

panies. China Motor Bus which operates the main franchise in Hong Kong island with modern old vehicles, has had labour troubles and is Citybus's main target. Spurred by the competition, China Motor has placed a HK\$12m order for air-conditioned double-deckers with 100 seats and a 28-degree tilt test.

Mr Tsui took control of Citybus, which was founded in 1980, from a subsidiary of British Electric Traction in 1987. The company does not have any general opening franchises and has been existing on special routes such as one to China and other restricted residential services.

He believes that there is a demand from Hong Kong's increasingly Chinese population for comfortable air-conditioned buses charging premium fares and claims success on routes he is operating. This week he has staked out

his claim to become a full franchise operator - which would bring fuel tax and other financial concessions - by formally asking the Government to give Citybus a franchised route between the centre and prestigious residential area of Mid-levels.

The company said it took 11 years to get a patent in Japan for its product and that, during that time, Japanese companies duplicated its technology. The Japanese Government organised and funded an amorphous metals group under the Japan Research and Development Corporation to spur development of a competitive product, the company said.

Japanese electric utilities were pressed not to buy transformers containing the Allied-Signal product.



Text: given name to an art gallery

his claim to become a full franchise operator - which would bring fuel tax and other financial concessions - by formally asking the Government to give Citybus a franchised route between the centre and prestigious residential area of Mid-levels.

New Jersey company complains over Japan

ALLIED-SIGNAL of New Jersey has filed a complaint with the US Trade Representative in an attempt to open the Japanese market to high-technology advanced materials, writes Nancy Dunne in Washington.

The company said it had been excluded from the Japanese market for electronic transformers using amorphous metal alloys, valued at more than \$100m. Its petition, filed under Section 301 of the 1974 Trade Act, joins dozens of others against Japan.

The company said it took 11 years to get a patent in Japan for its product and that, during that time, Japanese companies duplicated its technology. The Japanese Government organised and funded an amorphous metals group under the Japan Research and Development Corporation to spur development of a competitive product, the company said.

Japanese electric utilities were pressed not to buy transformers containing the Allied-Signal product.

Task force unveils plan to lift US presence in Japan

By Robert Thomson in Tokyo

JAPAN'S Electronic Industries Association and the US Semiconductor Industry Association yesterday released a joint study of the Japanese semiconductor market proposing a series of "action plans" to increase US market share.

The two associations established a task force in June last year to study the buying habits of Japanese companies and the proposals yesterday include encouraging US companies to expand sales offices in Tokyo, improve technical training of distribution staff and supply better quality information to Japanese customers.

Japanese companies are advised to provide more information on the standards required of chips, allow for minor modifications of foreign

chips to meet Japanese needs and speed up the qualification process for foreign suppliers. Five Japanese user companies, Matsushita, Sony, Sharp, Sanyo and JVC, participated in the task force, as did six US semiconductor suppliers, Motorola, Texas Instruments, Intel, LG Logic, National Semiconductor, and Precision Monolithics.

The consumer electronics market accounts for about a third of semiconductor consumption in Japan and Tokyo is under pressure from Washington to ensure a greater foreign share of the total market. In the fourth quarter last year, the foreign share was 12.9 per cent but purchase orders this year suggest that the figure could be slipping.

Battle is on again for Indian telecom deal

Multinational groups are back in the running, reports David Housego

LEADING telecommunications groups are back in Delhi, following the change of government in India, lobbying hard. They seek a foothold in what is seen as a multi-billion dollar market in one of the world's largest countries with one of the weakest telephone systems.

Nine months ago, Mr Sam Pitroda, the US-trained electronics engineer who heads the government telecom agency and designed India's indigenous C-DOT switching technology, said India was not interested in further foreign collaboration to develop main exchanges in urban centres. He said India would rely on the 16,000-port, 40,000-line exchange being developed by his Centre for the Development of Telematics team.

Mr Pitroda, one of the few Indians to make the leap from the US private sector to Indian government service, and who has remained a flamboyant, controversial figure, was at the peak of his power. A crusader in accelerating the use of microelectronics in India, winning the support of former Prime Minister Rajiv Gandhi for his ambitious plans, Mr Pitroda is also an economic nationalist who believes that in a key area such as telecommunications India should not be dependent on multinationals.

Since Mr Pitroda's declaration in May much has changed. He has lost the patronage of Mr K.P. Udaylakshmi, the new Minister for Communications, is suspicious of his contacts

with Mr Gandhi and resentful of his power.

The minister has thus set up a committee due to report this month on C-DOT's ability to meet Indian requirements for main exchanges and the delays in developing the 40,000-line switch. In contrast to Mr Pitroda, he has also left the door open to purchasing equipment abroad and to foreign collaborations. "If a certain technology is required and if it is not available locally, we will not hesitate to import it," he says.

It is against this background that Alcatel, Ericsson - which recently won a \$15m contract for four digital switches for international traffic - Siemens, AT&T, and British Telecom have been renewing pressure to enter the different segments of the telecommunications market. Alcatel is by far the best placed for switching equipment in that its E10B exchange is already manufactured under licence at Mankapur in north India.

The crucial question for the Indian Government is whether the C-DOT main exchange can be rapidly brought into commercial production to prevent further snarling up of telephone traffic. Current plans call for the installation of an additional 15m lines by the year 2000 - representing an investment of over \$80m. The Mankapur plant, with a capacity of 500,000 lines a year, is India's only facility for manufacturing digital exchanges.

The big multinationals are convinced that C-DOT cannot develop and produce a 40,000-line urban exchange (MAX) of international standards within the timeframe spelled out by the Government. In part, this is because of the architecture of the C-DOT system which is modular in concept and based on building up from a low capacity office (PABX) or rural (RAX) exchange. No multinational has succeeded in developing a modular main exchange. In part it is because of the delays needed to test and stabilise a new, large-scale system.

Foreign companies, tend, however, to be more complementary of C-DOT's efforts than they were 18 months ago. Of the main exchange, Mr R.P. Singh, Alcatel's manager for India, says C-DOT is putting together "a product that will work successfully".

Mr Pitroda, who says that he is determined to fight it out, concedes that the main exchange - due to begin before June - is running about nine months behind schedule. Because it is part of a family of products sharing common components and printed circuit boards, he claims that no big new production facility will be required.

In Mr Pitroda's favour is that he has the strong support of the Indian scientific community and of his own 500-member C-DOT team - many of whom

would quit if he suffered a major reverse. Mr Pitroda's emphasis on self-reliance in telecommunications also chimes in with the new government's ideological stance and the need to conserve foreign exchange because of the balance of payments. A third factor is that C-DOT exchange at a cost of some Rs10,000 (2,300) a line and perhaps lower is far less costly than Alcatel's tag of Rs24,000.

So far 30 manufacturers are licensed to produce the low capacity 128 port C-DOT PBX of which 1,200 systems are in service. Manufacturers are producing C-DOT exchanges rural exchanges with 100 installed and a further 300 to be delivered by March. The 512-port exchange with 1,500 lines is ready to go into production - though some engineers say it still suffers from software problems - with eight manufacturers licensed to produce it. A prototype of the 16,000 port exchange is on field trials in Bangalore but operating with only 4,000 lines. Mr Pitroda says this can be raised to 20,000 when commercial production begins in a few months and 40,000 by the end of the year.

In what appears a modification of his previously hostile stance against multinationals gaining a foothold in the Indian switching market, he now says that there would be room for a company like Alcatel to provide switches above the 40,000 line level for major cities.

EC stresses free trade commitment in Gatt

By William Duffin in Geneva

MR FRANS ANDRIENSEN, the European Community's Commissioner for External Affairs, flew into Geneva yesterday to defend speculation that the EC is no longer participating seriously in talks on the liberalisation of world trade.

The EC's efforts to intensify co-operation with east Europe and to complete its own single market would detract in no way from its unequivocal commitment to bringing Gatt's Uruguay Round to a successful conclusion, Mr Andriessen assured leading negotiators.

He recognised that for this commitment to be credible the EC would have to offer compromises and make concessions.

Mr Andriessen was not forthcoming when pressed for details. Answering a Third World appeal made on Monday for Brussels to present its ideas on how to liberalise trade in textiles and clothing, he said he saw no reason to be more specific at this stage of the negotiations.

He linked progress in textiles with Brussels' demands for the opening of Third World mar-

kets and the improving of conditions for competition. If the EC did not obtain satisfaction "I do not think I can maintain my (domestic EC) textile constituency," he said.

Mr Andriessen said he saw no reason why financial services should be exempted from any agreement to liberalise trade in services, as the US proposes.

All EC member states had taken a very strong position on this point. The Community had decided in favour of according the Soviet Union observer status in Gatt and the US had also taken a "political decision" but no-one knew when this could actually be implemented.

Talks on China's request to rejoin Gatt were being dealt within Gatt "under normal procedures" but this was a delicate political issue and would be dealt with as such.

Mr Andriessen denied that on his forthcoming visit to Tokyo he would ask the Japanese to keep car exports to the EC to a limit of 15 per cent of the market. The Community had so far taken no position on the matter.

Northern Ireland

'Shoot to kill' case may go to European Court

By Jimmy Burns

THE European Court of Human Rights may become embroiled in a politically sensitive battle to change the legal rules governing members of the British security forces allegedly involved in a "shoot-to-kill" policy in Northern Ireland.

The House of Lords yesterday decided in favour of an appeal by Sir Patrick Mayhew, Britain's Attorney General, against an earlier ruling won by Mrs Eleanor McKerr declaring unlawful a coroners' rule that officers of the Royal Ulster Constabulary should not be compelled to give evidence in person at inquests.

But Mrs McKerr said that having fought the case for eight years, she was not prepared to give up now. She intends to take the case to the European Court of Human Rights in Strasbourg and "seek justice for all relatives of shoot-to-kill victims."

Mrs McKerr's husband, Ger-vase, was one of three men killed by RUC officers in November 1982 in Co Armagh. The incident sparked off a continuing controversy of whether the security forces in Northern Ireland have abandoned the rule of law in their fight against terrorism.

Lord Goff said yesterday it was "undisputed" that the three "were killed by shots fired by members of the Royal Ulster Constabulary." But he added that it was important to bear in mind that it was for coroners to decide what witnesses should be called to give evidence.

The rule which had been challenged by Mrs McKerr, Lord Goff said, was no more than procedural. It required Northern Ireland coroners to exercise their powers in such a way as to give protection to citizens in specified categories.

Four other Law Lords, Keith, Templeman, Ackner, and Jauncey agreed.

Northern Ireland human rights lawyers, however, have argued that the members of the security forces should be compelled to appear as witnesses in order to establish the true circumstances surrounding certain killings in the province.

They say that current rules, under which members of the security forces need only submit written evidence, allows suspected killers to escape cross-examination and puts lawyers acting for the victims at a huge tactical disadvantage.

The UK has been brought before the European Court of Human Rights on 31 occasions since becoming a signatory of the Convention on Human Rights in 1950 and has been found in violation of the Convention 21 times.

The UK has consistently been the subject of more applications for alleged breaches than any other European country. Britain is also one of the least signatory nations not to have incorporated the European Convention into its domestic law.

In the past, the British Government has chosen to derogate from European Court of Human Rights rulings.

Mrs McKerr's complaint that the coroners' rule in Northern Ireland may be in breach of the convention will firstly be examined by the European Commission of Human Rights.

The Commission could then draw up an official report on the case before sending it on to the Committee of Ministers, opening up a three-month period during which either party can formally ask for the case to be sent to the European Court of Human Rights.

Previous Northern Ireland cases which have involved the European legal process include one in 1972 alleging torture in the use of sensory deprivation and interrogation techniques.

London fights to be fashionable on the international catwalk

By Alice Rawsthorn

THIS afternoon the new season's London designer collections will begin when Caroline Charles unveils her latest collection at her showroom in Knightsbridge.

These collections may mark a watershed in the development of the London fashion designers. The fortunes of the designers have waxed and waned over the years, but they are now in a critical condition.

Only 20 designers will stage catwalk shows in London this season. Two of the best known

names - Katherine Hammett and John Galiano - have chosen to unveil their collections in Paris instead.

Rifat Ozbek is showing his collection on video rather than as a conventional catwalk show. Jasper Conran has also decided against a conventional catwalk show in favour of what he calls "a happening" at his showroom in Soho this evening.

The other designers have been left to hope that the international store buyers and

fashion press will still come to the London collections, despite the absence of well known names such as Hammett and Galiano.

London has been steadily losing its status in the intensely competitive fashion industry since the early 1980s, when Milan and New York emerged as alternative centres to Paris.

The gap between the London designers and their competitors has widened ever since. The London fashion

houses tend to be far smaller - with less sophisticated management structures - than their counterparts in France, Italy and the US.

Katherine Hammett, the largest of all the London houses, made sales of £20m last year. This pales in comparison beside Christian Dior in Paris or Ralph Lauren in New York, with turnover of over £500m.

Similarly the London designers do not have the advantage of the close rapport with the

mainstream textile industry - offering access to manufacturing facilities and licensing deals - enjoyed by the Milan fashion houses.

As a result the London fashion scene is riddled with rumours of financial crises. In the past year or so these problems have been compounded by a decline in demand for "designer" fashion.

The impact of high interest rates and the swing in consumer sentiment against the "designer decade" of the 1980s

has meant there are fewer British women who are able and willing to treat themselves to a Jasper Conran dress or a Betty Jackson suit.

This means that the designers are more dependent than ever on exports. Unless the overseas buyers do turn up to this weekend's fashion shows there is a very real risk that other leading London designers will defect to Paris next season and that the smaller designers may decide not to show their collections at all.

Minister urges 'cool look' at UK defence options within Europe

By David White, Defence Correspondent

BRITAIN should not rush headlong into a defence review, Mr Tom King, the Defence Secretary, said yesterday.

The Ministry of Defence was taking a "cool look" at its options in the light of changes in Europe, he told an audience including military chiefs, leading defence industrialists and foreign diplomats at the Royal United Services Institute for Defence Studies.

However, he added: "The idea that we are in the position to make wholesale changes is fundamentally wrong."

He called on Moscow to take

action, beyond arms control measures currently under negotiation, to build more confidence in the West about the defensive nature of the Soviet military posture.

This would include moving war stocks of fuel and ammunition away from the front line, destroying or converting its forward logistics infrastructure, and ending the buildup of its submarine fleet.

Moscow had slowed some military production, and had halved its output of tanks to about 1,700 a year, but this was still more than the annual output of the Nato alliance.

Mr King welcomed yesterday's resolution by the West German Bundestag reassuring Poland about the security of its border with a united Germany. He said Britain did not wish to obstruct unification but wanted it to be done on a durable basis.

Britain's principle was: "Don't slow it down, but get it right," he said.

It was "absolutely critical" that Germany should remain in Nato, he said. This was in response to this week's clear stance by President Mikhail Gorbachev against Nato membership for a united Germany.

International investors prepare Thames estuary airport scheme

By Andrew Taylor, Construction Correspondent

PLANS by a group of international investors for a large airport, handling more passengers a year than Heathrow, to be built in the Thames estuary are expected to be submitted to the British Government at the end of next month.

A feasibility study for the international airport, reminiscent of plans to build an airport on the Mappin sands in the Thames estuary abandoned by the Labour government in the mid-1970s, is being prepared by Covell Matthews Partnership International, a London based architect and planning consultants.

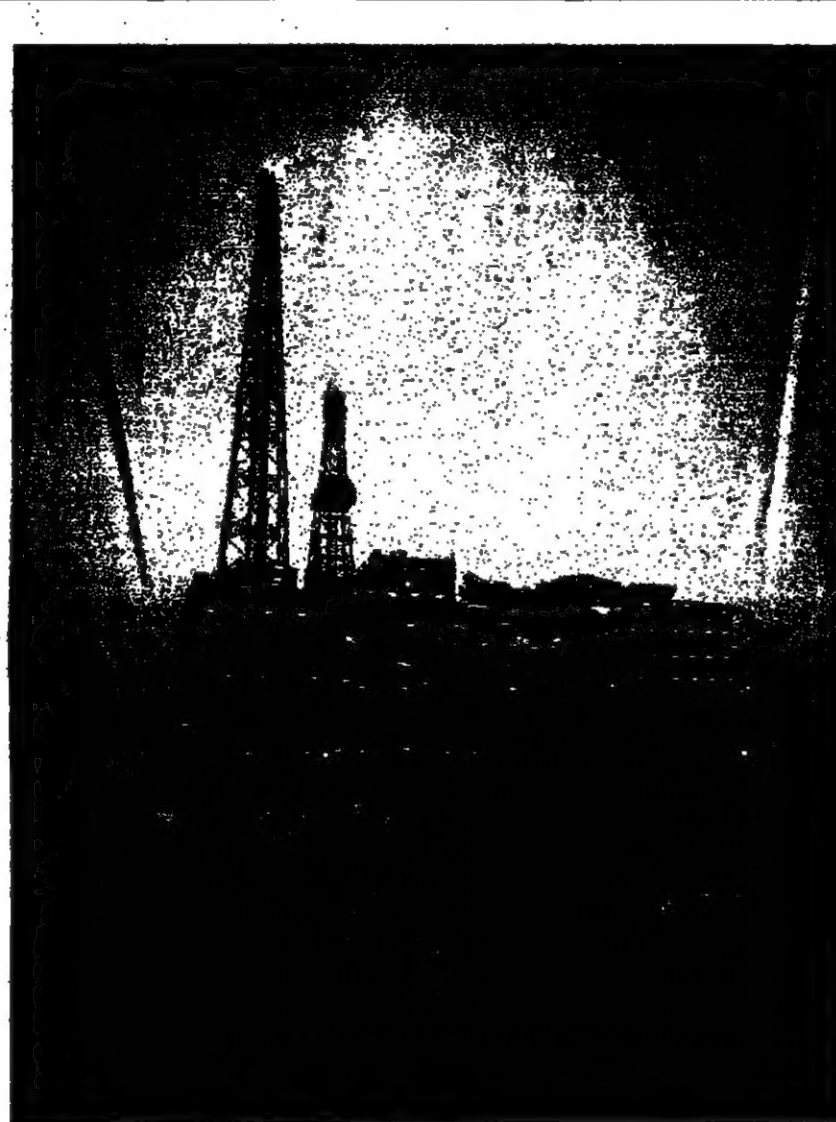
The partnership declined to reveal the identity of the project's backers other than to say they were international investors including some British investors. It had prepared various options for funding the \$80m airport, which it expected would be privately financed.

The airport, which would be built on West Stangie bank, 8 miles north east of the Isle of Sheppey, would provide four runways, one of which would be for emergency and standby operations. It would, say the consultants, handle up to 45m passengers a year compared with 35m a year currently han-

dled by Heathrow.

The first phase of the project costing £4.5bn would provide a large international terminal, one operational runway, and a standby runway. The remainder of the project would be self financing using revenue from the first runway.

The plans include provision for rail and road tunnels connecting the terminal with the mainland close to Sheppey in Essex and close to the Kent coast north of Sittingbourne. The tunnels, costing a combined £1.8bn would be financed separately using private money.



The added values of British Steel. Number four of a series.

shipped the first four-roll galvanizing machine to America in 1892.

Of course, the process has changed beyond all recognition since the days when twelve men dipped each steel sheet by hand in a pot of molten zinc.

But our attitude to customers hasn't.

You tell us what you want the steel to do. And we'll supply the right steel to do it.

Our galvanized steels, for example, are now prolonging the life of cars and machinery all over the world.

To keep out the elements, we add one of our own.

Wind and water are the elements which attack steel most. And zinc is the element which helps steel keep them out.

Given Britain's abundance of the former, it's no surprise that we've been using the latter for more than a hundred and fifty years.

As early as 1837, Henry Crawford took out the first British patent for weather-proofing iron by dipping it in molten zinc.

Just eight years later, the new material had already been used in the naval dockyards at Woolwich, Deptford and Portsmouth, and for dockside warehouses in Liverpool.

And scientists all over Europe were arguing over who had actually invented the process we now call galvanizing (after an Italian - Galvani - who had discovered the apparent life-giving effect of combining two metals during an experiment with dead frogs in 1786).

While the scientists squabbled, British manufacturers quietly beat the world in developing it commercially.

Creating a flourishing export market in the process.

When the Californian Gold Rush started in 1849, it was galvanized steel from Britain which made the prospectors' gold-washing pans, tent equipment and portable buildings.

It was also a British supplier (one John Thompson) who

Our pre-painted Colorcoat steels are reducing manufacturing costs in white goods, brown goods and the construction industry.

Our lightweight steels are helping to improve fuel consumption in cars.

Our structural steels are taking over as the backbone of buildings in Britain and abroad.

And our stainless steel cladding is increasingly becoming the most attractive face for them.

We finish each one of these steels to the precise specifications of the customer, and the demands of the environment.

An oil-rig in the North Sea. Structural support for the Channel Tunnel. Or an airport in the Saudi Arabian desert.

For a dramatic example of the principle in action, take a look at the Thames Barrier in London.

With 18,000 tonnes of British structural steel in the foundations and flood-gates, it's keeping out the elements in spectacular fashion.

WE'RE ADDING VALUE AT BRITISH STEEL.



Photograph courtesy of the UK Exploration and Production.

NOTICE TO HOLDERS

100% Guaranteed Extension Notes Due 1989/1990 of

Tennessee Gas Pipeline Company
(Formerly Obligations of Tenneco Corporation)

NOTICE OF EXTENSION TO SUBSCRIBERS

HOLDERS OF TENNESSEE GAS PIPELINE COMPANY (FORMERLY OBLIGATIONS OF TENNECO CORPORATION) 100% GUARANTEED EXTENSION NOTES DUE 1989/1990 OF \$1,000,000 (THE "NOTES") ARE HEREBY NOTIFIED THAT, PURSUANT TO THE PROVISIONS OF THE TRUST AGREEMENT DATED AS OF JUNE 15, 1989 (THE "TRUST AGREEMENT") BETWEEN TENNESSEE GAS PIPELINE COMPANY, TRUSTEE OF THE TRUST, AND THE CHASE MANHATTAN BANK (N.A.) (THE "CHASE MANHATTAN BANK"), AS FISCAL AGENT OF THE TRUST, THE CHASE MANHATTAN BANK HAS ADVISED THAT IT HAS AGREED TO EXTEND THE MATURITY DATE OF THE NOTES TO JUNE 15, 1990 (THE "EXTENSION DATE").

Pursuant to Section 6(b) of the Trust Agreement, the Trust Agreement provides that, upon the occurrence of an event of default under the Trust Agreement, the Trust Agreement shall be terminated and the principal and interest on the Notes shall be due and payable immediately. The Trust Agreement also provides that, upon the occurrence of an event of default under the Trust Agreement, the Trust Agreement shall be terminated and the principal and interest on the Notes shall be due and payable immediately. The Trust Agreement also provides that, upon the occurrence of an event of default under the Trust Agreement, the Trust Agreement shall be terminated and the principal and interest on the Notes shall be due and payable immediately.

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UK NEWS

House of Fraser takeover

Thatcher rejects calls for intervention on Harrods

By Philip Stephens, Political Editor

THE Prime Minister yesterday stuck by the Government's decision to take no action against the Egyptian Fayed brothers in the wake of this week's damning report into their takeover of the House of Fraser stores group.

Amidst these exchanges in the House of Commons, Mrs Margaret Thatcher, said the decision lay with Mr Nicholas Ridley in his "quasi-judicial" role as Trade and Industry Secretary.

As Mr Ridley's handling of the affair faced criticism from cabinet colleagues, as well as from Conservative backbench MPs, Downing Street indicated that it was an issue on which the Prime Minister had to accept his advice.

In an apparent response to some of the criticism, Mr Ridley announced last night that he would submit a memorandum to a Commons committee setting out the implications of the DTI inspectors' report for company law and mergers policy.

The memorandum will be sent to the Select Committee on Trade and Industry, which is in the process of reviewing the DTI's investigations of City scandals.

Other ministers appeared anxious to distance themselves from Mr Ridley's handling of the affair, stressing that a cabinet discussion yesterday had consisted essentially of a report from the Trade and Industry Secretary.

Some senior Conservatives said Mr Ridley's position in the Government had been severely dented by his performance in the Commons on Wednesday, when he delivered a statement lasting less than two minutes on the report.

Mr Ridley has been at odds with cabinet colleagues over a range of other policy issues. There is now speculation at Westminster that he may stand down from the Government in the next cabinet reshuffle.

Pressed by Mr Neil Kinnock, the Labour leader, to explain

why the Government had not used its powers to disqualify directors, people who were "proven liars," Mrs Thatcher referred repeatedly to Mr Ridley's statement on Wednesday.

Any further action beyond the disqualification issue was a matter for the relevant prosecuting authorities, she added.

The Trade and Industry Secretary faced a barrage of criticism. Senior backbench Conservative MPs joined the Labour Party in demanding a full debate in the Commons on the affair. Mr Kenneth Warren, chairman of the Trade and Industry Committee, said he believed that Mr Ridley should have used his powers to disqualify the Fayed.

Calling for an early debate, he said there was a broad public interest in the ownership and integrity of a company such as House of Fraser, which went beyond the narrow interests of the shareholders.

House of Fraser takeover, Page 18; Lamberd, Page 19

In Brief

Heathrow switches to new power supplier

Heathrow Airport, which uses 210m-220m worth of electricity a year, is to save hundreds of thousands of pounds by changing its power supplier on the eve of electricity privatisation.

Seaboard, one of the 12 area supply companies, is on the point of winning a battle to supply Heathrow's electricity, even though its area of operations do not cover the airport. Heathrow is the first known organisation to switch demand to a neighbouring electricity board from its existing supplier in the run-up to privatisation - ending its contract with Southern Electric.

LSE lecture

Monetary unification between the two Germanys will in many ways be easier to achieve than any move towards economic and monetary union in Europe, according to Professor Charles Goodhart of the London School of Economics.

Phillips discovery

Phillips Petroleum, the US oil company, has made a potentially significant oil discovery in the central North Sea, which it has named the Jaqui prospect. The find is in the vicinity of a number of other modest oil reservoirs discovered by Phillips.

Welsh gallery plan

A national gallery for arts and crafts in Wales has been proposed by the Institute of Welsh Affairs, an independent think-tank set up three years ago.

New head for Fimbra

Fimbra, the self-regulatory organisation for the insurance industry, has found a new chairman. He is Sir Gordon Downey, a former Treasury civil servant and head of the National Audit Office from 1981-87.

Rates hit contractor

Brims Holdings, one of the largest privately owned contractors in north east England has gone into receivership as a result of cash flow problems caused by high interest rates and slow payment on some contracts.

Tories try to link Labour with violent anti-tax demonstrations

By Ralph Atkins, Michael Cassell and Richard Evans

MRS MARGARET Thatcher yesterday denounced "violent and intimidatory" demonstrations against the new poll tax and attempted to tar Opposition leaders by linking Labour MPs to acts of civil disobedience.

The Prime Minister's attack marked an attempt by the Conservatives to distract attention from concern among Tory MPs, councillors and rank and file supporters about the new system of local taxation.

She accused far-left Militant Tendency supporters of organising violence and said it was quite wrong for MPs to suggest the non-payment of the community charge. In rowdy Commons exchanges, Mrs Thatcher said people should "pursue their protests peacefully and in accordance with the democratic process."

Mr Neil Kinnock, Labour Party leader, responded: "I agree with everything you have just said, as I have long made clear."

Mr Hunt also criticised

The Conservatives' onslaught came after three days of noisy, and often disorderly, protests as local authorities have met to set their poll tax rates. Labour has repeatedly condemned unlawful actions and accused Tories of a panic reaction.

Although the Labour leadership has distanced itself from unlawful action, the protests have won some sympathy from several of its members.

Mr David Waddington, Home Secretary, said: "It is time that Neil Kinnock not only condemned these hoodlums but drummed out of the Labour Party the numerous members who support them."

In Mid-Staffordshire, where the Conservatives will defend one of their safest seats in a by-election in two weeks, Mr David Hunt, local government minister, called on Mr Kinnock to begin a public inquiry into the links between Militant and his party.

Mr Hunt also criticised

remarks by Labour spokesmen which, he said, appeared to rationalise the "disgraceful town hall thuggery" seen around the country in recent days.

Mr Tommy Sheridan, chairman of the Anti-Poll Tax Federation, predicted on BBC television yesterday that the wave of protests would force Mrs Thatcher into "the most embarrassing U-turn of the last 10 years." He said the "real" protests would begin on April 1, when 9m to 10m people throughout England and Wales would join the 1m non-payers in Scotland.

● Fears that the poll tax will hit high street spending emerged for the first time in a survey of consumer spending patterns yesterday.

Retailers have been telling the Confederation of British Industry that the introduction of the poll tax - officially called the community charge - will make high street trade even slower in the coming months.

Public supports the traditional British Bobby - says report

By Alan Pike, Social Affairs Correspondent

BRITAIN'S POLICE service, suffering from a series of recent blows to its credibility, yesterday produced the results of a unique research exercise in which it has placed itself under investigation.

The study shows that public approval of the police remains relatively high - but there are sharp divisions between the public and the police over the style in which officers should operate. It also suggests that Government pressures for greater financial efficiency are putting at risk traditional policing methods which are valued by the public.

The review of policing, one of the most comprehensive ever conducted, involved all 43 English and Welsh forces. It was established by the Association of Chief Police Officers, the Police Superintendents' Association and the Police Federation - which together represent all ranks - because of concerns that traditional policing is under threat, partly from Government pressures for the service to meet businesslike efficiency measures.

Publication of the results of the survey, commissioned in late 1988, comes at a time when the public reputation of the police has been called into question.

Mr John Dellow, president of the Association of Chief Police Officers, said he hoped the openness which the police service was demonstrating would be recognised.

In recent years, chief constables have been under growing Government pressure to improve efficiency. Applications for increases in numbers have to be accompanied by proof that extra numbers will provide value for money.

But, suggests the review, this is leading forces to concentrate on those aspects of police work which can be quantified and measured - putting at risk the traditional policing.

Traditional policing, based on police officers on foot, is shown by the review to enjoy strong public support.

But the review shows that among police officers at large there is greater enthusiasm for a more positive detect-and-arrest style of policing.

Disbelief over Fayed decision

Philip Stephens, Political Editor

THERE was an air of puzzled and indignant disbelief at Westminster yesterday as MPs reflected on the Government's decision to take no action against the Fayed brothers over the manner in which they acquired House of Fraser.

Mr Nicholas Ridley's half-jocular remark following the publication of the DTI inspectors' report that the events were not "particularly heavy-weight" was quickly disowned by Tory as well as opposition Labour MPs.

The report after all had spoken of "a massive fraud against the Government" - not something that most at Westminster regard as lacking significance or susceptible to explanation in a two-minute ministerial statement.

Mrs Margaret Thatcher made it clear that the decision not to disqualify the Fayed as directors of House of Fraser was a "quasi-judicial" one

taken by Mr Ridley alone rather than by the Government collectively.

MPs insisted that, whatever the Trade and Industry Secretary's stance, they would continue to press for a full Commons debate on the issue. "We have just started (on this issue) in the House... we need to know a lot more," Mr Kenneth Warren, the Conservative chairman of the Commons Trade and Industry Committee said.

The Trade and Industry Secretary's off-hand - some suggested disdainful - manner in the House prompted unease among senior colleagues in the Government.

"He is his own worst enemy... he has made the Government's position more difficult," one commented. A senior cabinet colleague, while stressing that he was not aware of the legal advice received by Mr Ridley, said

that he was "appalled" by his performance on Wednesday.

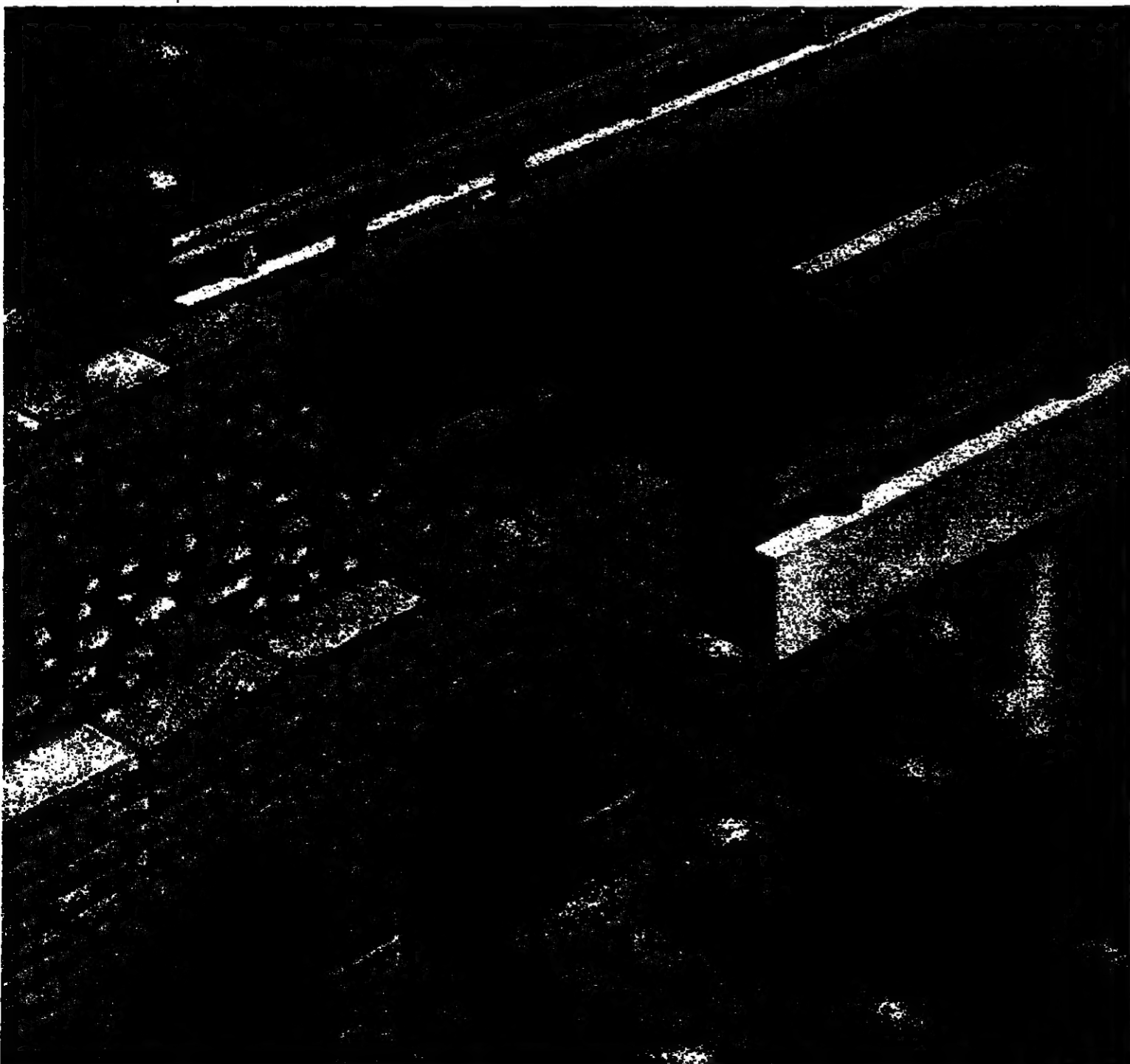
Another senior minister added that Mr Ridley had managed to convey the impression that the Government was indifferent to the way business and the City conducted its affairs.

Of itself, his decision would probably not inflict significant political damage, but it had left a "nasty taste". The slump in the Government's popularity caused by high mortgage rates and the poll tax meant it could not afford to be accused of condoning such behaviour.

Mr Warren's view that Mr Ridley should have used his powers to disqualify the Al Fayed as directors was also widely shared among Conservative as well as Labour MPs.

Mr Ridley meanwhile was facing speculation that his own, recently beleaguered, position in the Government was beginning to look precarious.

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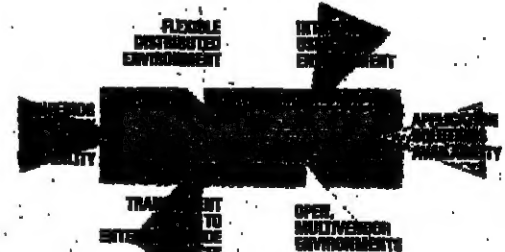
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AFTER TWO YEARS' CAREFUL PREPARATION, WE'D LIKE TO OFFER YOU SOME FOOD FOR THOUGHT.

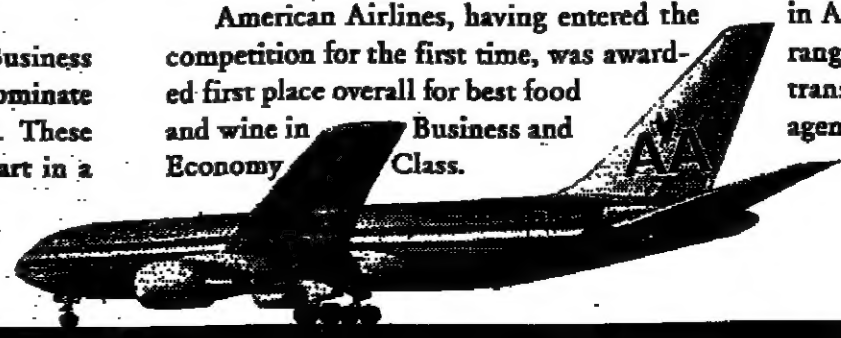
At American Airlines, we can honestly say that our new menus took two years to prepare and perfect. During that time, we have been engaged in consultation with leading chefs in Europe and the U.S., as well as with a professor in the study of wine at one of America's leading universities. In fact, no effort has been spared in pro-

ducing innovative, healthy food, and wines of unmatched quality. And it seems that our efforts have been appreciated. Just recently, the readers of Business Traveller Magazine were asked to nominate their top ten international carriers. These carriers were then invited to take part in a

specially staged competition, in which a panel of international experts sampled representative menus. American Airlines, having entered the competition for the first time, was awarded first place overall for best food and wine in Economy Business and Class.

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TECHNOLOGY

Clive Cookson reports on the use of chemical treatments to stop the world's books from disintegrating

New chapter opens in a tragic story

A chemical fire is burning slowly through the world's libraries. Tens of millions of books are crumbling away, as acid in the paper breaks down the fibres that hold them together.

"The proportions of the problem are enormous and it is no exaggeration to state that we are facing a national, if not international, disaster," says James Billington who, as Librarian of Congress, heads the US national library. "Our nation's intellectual heritage and the records of human civilisation are seriously threatened."

As librarians have become aware of the problem over the last few years, they have sponsored research into chemical processes which could be used for mass de-acidification of books. The first large-scale treatment centres, handling more than 1m volumes a year, are likely to open during the early 1990s.

Chemical companies - notably Akzo of the Netherlands and FMC of the US - are showing increasing interest in what promises to be a significant niche business. Estimates of the potential size of the paper de-acidification market are still speculative, but it seems reasonable to expect 2m books a year to be treated by the late 1990s at a unit price of \$5 each. Several different chemical processes are being tested in pilot plants (see below).

The establishment of industrial papermaking in the mid-19th century sowed the seeds of the disaster now facing the world's libraries. In response to the rapidly increasing demand for books, mechanised mills were built to convert wood pulp to



paper. The production process involved chemicals such as aluminium sulphate (a "sizing" agent added to make the paper less porous) which left the finished product slightly acidic.

Over the decades, the weak acids break down the cellulose chains which hold the paper together. As a result the book becomes increasingly brittle and finally crumbles into dust.

Most books printed on pre-industrial paper made from cotton or linen rags are immune to the problem, and so are ancient manuscripts on parchment or vellum.

Books published in the late 19th century are most seriously affected,

because their acid paper has been destroying itself for longer than 20th century works. But the vast majority of books printed during this century are vulnerable and will disintegrate unless they are de-acidified. Publishers did not begin moving back to acid-free "permanent paper" until they became aware of the problem in the 1980s - and even today a majority of the world's books are being produced on acid paper.

The Library of Congress in Washington has led the research and treatment programme which is now being pursued by all major national libraries to tackle the chemical fire consuming their collections.

Library of Congress estimates that 98 per cent of its 15m books are printed on acid paper and will require de-acidification sooner or later; one quarter are already too fragile for normal use.

As an interim measure, before mass de-acidification becomes available, libraries are microfilming some of the most vulnerable volumes so as to capture the information in them before they disintegrate. But microfilming is expensive - the total costs exceed \$100 for an average book - and it does not preserve the book as a physical object.

It is also possible to de-acidify books by hand but that costs even

more - \$300 for an average book - and the number of volumes that can be treated in this way is very small. The mass treatments are expected to cost \$5-10 per book.

Although all research librarians now recognise the urgency of the acid book problem, libraries are not yet rushing to invest in mass de-acidification. They are held back by lack of funds and the natural caution of book conservationists.

"One difficulty is that all the methods of mass treatment go against a basic tenet of conservation work: that everything you do should be reversible," says Derrick Priest, professor of paper science at the University of Manchester Institute of Science and Technology.

Some preservation experts want more information about the long-term effect of the protective "buffer" chemicals laid down in the paper. (They are acknowledged to be completely reversible by heating the books.)

Even so, the Library of Congress is about to issue a formal Request for Proposals for facilities to treat 1m books a year and the chemical industry hopes that will encourage other research and university libraries to go for mass de-acidification. The British Library hopes to use the process it has developed with the University of Surrey.

Paper specialists say de-acidification could grow into a \$100m a year international business within 10 years, preserving not only library books but also company archives, legal documents and anything worthwhile written on paper that would otherwise destroy itself.

and the company has developed a fast dielectric heating method.

A pilot plant will start up in North Carolina next month and FMC is talking about building a commercial plant that could treat more than 2m books a year in the early 1990s.

● In the UK, the British Library last year commissioned a survey to develop another process which both de-acidifies and strengthens damaged books.

It inserts polymer chains into the paper. A mixture of monomer chemicals (ethyl acrylate and methyl methacrylate) diffuses into the books and is then converted to polymer by irradiation with low-level gamma rays inside a sealed container.

Laboratory tests show that this process will extend the life of decayed paper ten-fold, says Kenneth Cooper, chief executive of the British Library. "We are on the brink of looking for a commercial partner to scale up the process."

World Bank lends help to global toxic clean-up

The World Bank has launched a global programme to assist countries in the development of effective policies for the control of toxic wastes.

The project, embracing collaborative work by research and training institutions throughout the world, is intended to reinforce the Bank's policy of refusing to give development funding to any industrial venture involving the disposal of hazardous wastes.

These measures follow the Bank's recent decision to make environmental considerations a part of its global lending policy. The measures have been adopted in response to widespread fears of chemical waste being dumped in the Third World.

The Bank's policy is in line with the provisions of a convention to regulate toxic waste shipments which was negotiated last year under the auspices of the United Nations Environment Programme. The convention is expected to be passed into law this year. But many chemical companies and waste merchants may seek to beat the law's enactment by increasing their hazardous exports before the convention becomes legally binding.

Many countries, such as Malaysia, Indonesia and Thailand, have recently enacted laws covering the safe storage, treatment and disposal of hazardous industrial wastes. But they lack the technological means to enforce their laws or even to assess how much waste is being produced or imported.

Roger Barstow, an industrial pollution specialist at the Bank, explains: "If a government is unable to enforce its own regulations, you can be certain that the companies generating the wastes are not going to be serious about waste management. Many companies simply look for the cheapest way to get rid of their hazardous wastes. That usually means that they pay a small fee to a haulier who will carry it off and dump it along a highway or in a river."

Hazardous wastes are produced in almost every nation. But the Bank believes that the most serious problem exists in the newly developed regions of Asia and Latin America where industries have sprung up before governments have had a chance to establish effective waste treatment facilities or safe disposal systems.

Industrial policy makers in many countries including India, China and the Philippines are involved in assembling development projects that include steps to limit the production of hazardous wastes. The Bank wants to persuade governments that they must provide incentives to industry to adopt technologies that make more efficient use of resources. The cost of clearing a hazardous waste dump by 100 times greater than a investment needed for proper waste management.

Scientific and technological research centres are also involved in training and development programmes co-ordinated by such global authorities as the Seibersdorf Laboratories of the United Nations International Atomic Energy Agency. It is working to set an accountancy and control system for industries generating toxic materials.

The Bank has published a set of guidelines for industry, government officials and engineers. The guidelines are intended to help poor countries to establish dependable waste management programmes.

The Bank insists that it "will not finance any projects in any of its borrowing countries that involve the disposal of hazardous toxic wastes from another country," and it will not finance the shipment of hazardous or toxic wastes to countries that are not equipped to handle them. "We will support efforts of borrowing countries to build or strengthen their own domestic facilities for effective waste management through recycling, recovery, reprocessing and safe disposal."

Thomas Land

The Safe Deal of Hazardous Wastes: Special Needs and Problems of Developing Countries. The World Bank, Paris & Washington.

ANY MASS de-acidification process must dissolve the active chemicals evenly through large numbers of closed books without damaging the materials. Water-based procedures are not suitable and the processes developed so far deliver the chemicals either as a gas or dissolved in an organic solvent.

The chemicals must neutralise all the acids already present in the paper and at the same time deposit an alkaline "buffer" material to neutralise acids that may form in the years after treatment.

● First to be developed was the Wei T'o process, named after the Chinese god who protected paper. The National Library of Canada in Ottawa has operated a pilot-scale Wei T'o plant since 1981, treating 40,000 books a year.

It uses magnesium methyl carbamate (MMC), dissolved in a mixture of methanol and chloroformcarbons (CFCs), to

neutralise acids and deposit magnesium carbonate and hydroxide in the paper as a buffer.

The solvent could damage some printing materials and colours, so books are sorted in advance and unsuitable ones excluded.

The books are pre-dried for 24 hours in a vacuum and soaked in MMC solution for 30 minutes. Then the solvent is taken away for recycling and the books re-humidified in a climate-controlled chamber.

The Bibliothèque Nationale in France chose a variant of the Wei T'o process for the pilot-scale plant which it opened at Sahle-sur-Sarthe in 1987.

The Battelle Institute in Frankfurt, which is evaluating de-acidification technologies for the West German Library, says that the French and Canadian processes would need further development before being used in Germany. In particular solvent recovery needs to be

improved so that no CFCs are released into the environment.

● The diethyl zinc (DEZ) process, developed by the Library of Congress in collaboration with Akzo Chemicals, is quite different. DEZ is a highly reactive gas which diffuses through the covers and pages of closed books. No solvent is used, and any type of book can be treated.

DEZ neutralises existing acid in the paper and leaves a buffer of zinc oxide. The process takes about two days for each batch of books. After vacuum drying low-pressure DEZ gas is pumped through the treatment plant, located at the Goddard Space Centre in Maryland, was destroyed in a fire in 1985.

A second pilot plant has run safely since 1987 at the Texas Alkyl Chemicals complex. Akzo plans to build a commercial plant in the US and another in Europe, with an annual capacity of 1m books each.

● Another giant chemical company, FMC of Chicago, has developed a process which both de-acidifies and strengthens brittle paper.

The active compound, magnesium butoxy-triglycolate, neutralises acids and leaves behind a buffer of magnesium hydroxide and carbonate. It also links its own chemical chains to the paper's broken cellulose fibres. Bob Wedinger, who runs FMC's preservation business, says the effect is like "tying strings between the two ends of a rope."

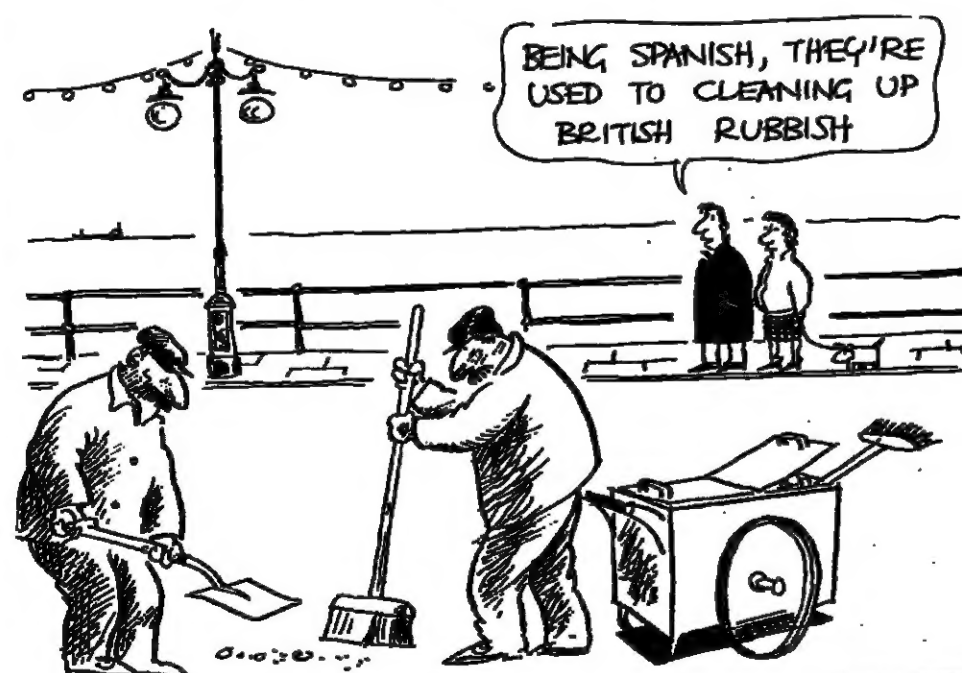
DEZ is a hazardous chemical: it ignites on contact with oxygen in the air and reacts violently with water. The first DEZ test treatment plant, located at the Goddard Space Centre in Maryland, was destroyed in a fire in 1985.

MANAGEMENT

Contract management

Focsa makes a clean sweep in Brighton

The Spanish company may prove to be a trendsetter as European markets open up. Jimmy Burns reports



think the English look at us differently from the way they did, say, ten years ago when Spaniards who came to England were immigrants and from the lower classes."

He adds: "People have already made me very welcome in Brighton for which I want to thank them."

On the second point Focsa claims progress already. It has introduced an innovative three-wheeler van for collecting rubbish. It is also making its staff work a flexible shift, six days a week, with Sunday working if called upon to do so. As for trade union recognition, Nufez is keeping his options open.

Under the previous cleaning contract run by the local authorities, staff worked a five-day week and earned overtime. There was also relatively strict demarcation between jobs, and unions were fully involved in collective bargain-

ing. The previous working pattern also meant that rubbish was collected only once a day, early in the morning, instead of throughout the day, as now.

Nufez says: "We are a commercial company which has to make a living. And the way we're keeping going is because we are giving the council good services at a good price."

Nufez's administrative offices recently responded to a lively gabbles of Spanish voices. Black tobacco smoke lay thick on the air. Dictionaries were strewn around the tables along with the papers, brochures and wages slips. Kirkpatrick insisted on conducting the interview in more serene surroundings in another part of town.

The Spanish voices belonged to a team of advisers brought over to help set up the company's operation. Nufez says he did not want public attention to be drawn to him.

One former British employee

of Focsa agreed to be interviewed but on the condition that he remained anonymous.

He left the company five weeks ago, partly because of back problems and partly because of language problems. He is looking for another job.

"I'd been working for an English company it would have been different. I could have explained about my back problems. But with these Spaniards... well, I just couldn't get through."

Paul Cadman is a local shop steward with NUPE, the public service trade union, who has close contact with Focsa employees. He says that the fact that their employer happened to be Spanish as opposed to British has become increasingly irrelevant. "The staff are prepared to treat Focsa like any other employer as long as their terms and conditions are all right."

Another local union officer, Eddie Blaz, of the GMB general union, says that while there is no "anti-Spanish feeling" among his workers, his union does regard it as a priority to ensure that as many Focsa jobs as possible go to British nationals.

Blaz adds: "Of course, after 1982, when there will be a free flow of labour, we have to accept that things will be different."

Nufez would not predict what would happen after 1992. Instead, armed with a murky bound history of Focsa, he talked enthusiastically of his company's already considerable experience beyond Britain's shores - cleaning cities all the way from Marbella in Spain to Caracas in Venezuela.

"We have thrived and grown for 90 years but not disappointing our clients... we are employing new technology and new working practices which help increase efficiency and reduce costs."

One letter to the local press displayed by Kirkpatrick conveyed huge satisfaction among the local population at the speed with which Focsa had made Brighton sparkle since beginning its operations at the end of January.

Cadman claims that not all is well in the Focsa camp. Not only have more than 20 workers left the company after complaining of poor working conditions, but the outlying suburbs of Brighton - rarely visited by tourists - are rather dirtier than the centre, an allegation denied by the company. The only certainty is that no one in Brighton is talking about Manuel workers any more.

Demographics

Why the over-50s still have time on their side

Christina Lamb reports on attitudes towards the older manager

There is something rather ironic about job adverts which specify an age limit for applicants, and underneath claim "We are an Equal Opportunity Employer."

Emphasis on the youth culture and the belief that young managers create more dynamic companies mean that older managers have been discriminated against.

Cost cuts by companies almost invariably mean those nearest retirement are the first to go since younger people are prepared to work at lower salaries. But today an increasing number of experts are saying that managers over 55, far from being resistant to change, have a lifetime of varied experience to offer. After all, since 1945, they have had to adapt to the introduction of such developments as photocopyers and calculators.

Demographic changes which mean fewer new entrants to the workforce are forcing people to reconsider employing the older manager. A recent survey by the Management Consultancy Association of 100 UK chief executives found the greatest concern for the 1990s to be people availability. Twenty-seven per cent said the most important action needed was to employ older people.

One of the UK's best known older managers, Sir Ian MacGregor, the former chairman of British Steel and the National Coal Board, says that a large resource is being ignored.

MacGregor, who was in his 70s when he was asked to head the coal board, points out that not only are there fewer young people but improvements in health and medicine have resulted in people living longer, so there are more retired workers people to subsidise the US by the end of this decade there will only be two working people for every retired person.

MacGregor told a conference in London this week: "We will soon reach a time when the idea of retiring at 65 is no longer economically valid, either for the individual or for the whole cost of running society."

It could be that sound economics will require us to expand the working life of the average person."

He drew attention to the training and skills difficulties faced by companies today and criticised the education system for failing to produce people interested in learning skills.

"One of the problems we face is that training young people takes time, costs money and requires a basic education... the declining availability of trainable young people means that in order to succeed, companies must now look to older managers."

MacGregor denies that for organisations to have dynamism and drive they need to be run by younger people - like Alan Sugar and Richard Branson. He points to the dramatic growth of the Hanson Group and the turnaround of British Airways. Both are headed by men well over 50 - Lord Hanson and Lord King, respectively.

According to MacGregor, there is often more experience among senior management within organisations than people give credit for. "When I joined British Steel in 1980 I'd been advised by outsiders of great deficiencies within management. Instead I found an enormous reservoir of knowledge and experience in the older management all of whom had the desire to be part of a winning team. My task was not to bring in new people but motivate those we had."

Preconceptions that intellectual or physical capabilities must decline with age are myths that are not supported by evidence, according to Paul Thorne, a corporate psychologist who heads the Psychom Partnership.

"People learn differently, not less well, as they grow older," he argues, but says they must be given new activities in order to be stimulated and different kinds of task requiring more data analysis rather than those where speed is of the essence.

"Judgment about age should not be about age collectively," says Thorne. "Differences

widen as people get older - the good get better and the bad worse. The best older managers are often better than the best younger."

He argues that studies have found no connection between age and work performance. Older managers may talk longer, he admits, but it is because they feel the need to consider more options.

Peter Naylor, vice-president of the Institute of Personnel Management, agrees that there is a poor criterion of ability. "UK and US evidence show that the job performance management actually improves they get older. We need to have a more positive image of the older man and respect their wide breadth of experience rather than imagine them as dribbling, incontinent and unable to remember names."

Attitudes to the older manager are changing, believes John Appleyard of the Job Change Project which helps professionals who have been made redundant. However, he says that while companies are turning to older managers, they are trying to exploit them by offering re-employment at lower wages.

Thorne complains that organisations, by parading youth culture and retiring people early, create depression among older people which affects their performance. They become jealous of young graduates and, feeling out of date, start acting aggressively - thus turning into the stereotypical older manager.

He says preconceptions that people over 50 cannot be taught anything because of the loss of physical neurons should be cast aside. "Although we lose 100,000 brain cells per day (36m a year) after the age of 25, this is from a base of 10-15 bn - leaving us 85-95 per cent, and as we don't use more than about 2 per cent this is quite enough."

So there is hope for the Mature Manager. The message is - it's you who are not now old young.

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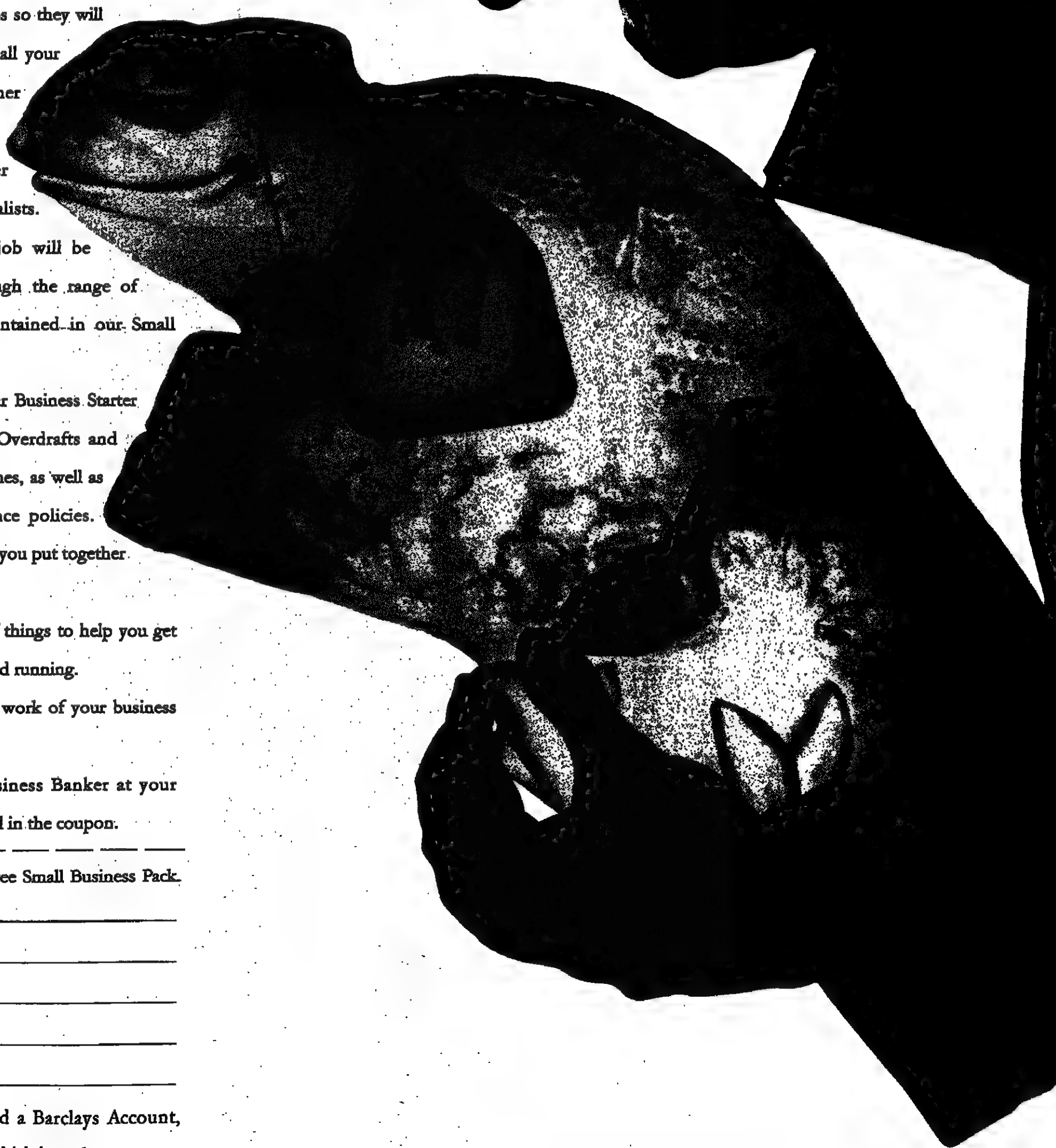
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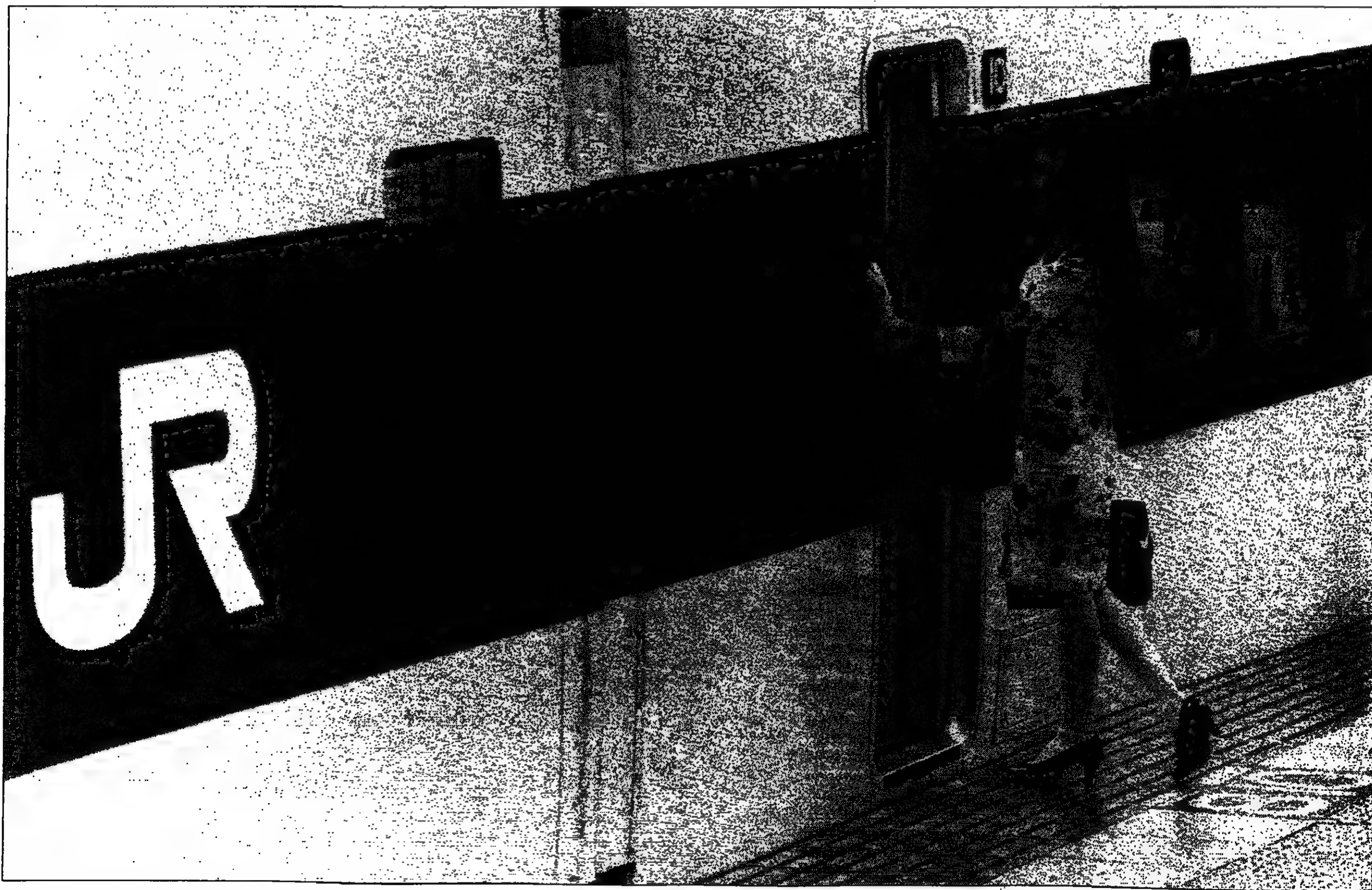
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CONTRACTS

Equipping Indonesian power station

HAMON-SOBELOO, Belgium, has been awarded a US\$42m (£25.4m) contract for the supply of thermal and chemical equipment for the turbine island of Palton power station, a coal-fired unit owned by PLN, the Indonesian electricity authority. The order is for delivery, erection and commissioning of the condensing and feedheating plant, boiler feed pumps, circulating water intakes, and water treatment plant for two 400 MW units. Sumitomo Corporation, Japan, is the main contractor.

JOHN SISK AND SON will start work shortly on contracts worth £12.5m. In the commercial sector contracts include a £5m five-storey office construction in Hammersmith and a £3m refurbishment and air conditioning installation at the new headquarters building of Ladbroke Racing in Rayners Lane, Middlesex. Among the leisure sector contracts is a £2.5m management contract to refurbish the Westbourne Suite at the Royal Lancaster Hotel, London W2, and a £300,000 demolition and stripping project at the Londonderry Hotel, London W1.

ML HOLDINGS, York-shire-based subsidiary, ML Stingsby Group, has won a £14m contract to supply large components built in composite materials for the British aerospace Jetstream 41 airliner.

SULZER (UK) BUILDING SERVICES has received orders for the installation of mechanical and electrical services totalling over £14m. They include a £2.3m project for Taylor Woodrow at a residential training college at Warrborough, Hants; and a £2.5m contract from John Laing Midlands at East Birmingham Hospital.

A variety of contracts totalling £12m have been awarded to **SHEPHERD CONSTRUCTION**'s Darlington office. Among the contracts are projects at Gateshead, Barnard Castle, Darlington and Carlisle.

The largest is a £4.1m design and build office development scheme on Team Valley Trading Estate, Gateshead, for Akler Brighthouse. Shepherd Design Group is the architect for the development which comprises two, mainly two-storey, office buildings to provide 64,600 sq ft (6,000 sq metres) of lettable office space.

Two contracts for Glaxo

Operations (UK) at Barnard Castle total £4.2m. The larger of the projects is for the £3.3m superstructure for an extension to the £2 production building. Shepherd is also carrying out alterations to "G" Block to provide a production facility.

Darlington Civic Theatre will be considerably enhanced on completion of a £1m extension contract for Darlington Borough Council. This will provide the theatre with 300 additional seats and new foyer and bar facilities.

Container cranes

DAVY MORRIS, Loughborough, part of the Davy Corporation, in a joint venture with Krane Material Handling, Houston, Texas, has won a US\$16m (£3.7m) order from the Port of Houston Authority for container handling cranes to be installed at the Harbour Cut terminal. The contract is for two ship-shore cranes, and four rubber-tyred gantry cranes. The cranes will be made in Texas, using Davy Morris design and technology.

HAWKER SIDDELEY POWER ENGINEERING has won an engineering, procurement and construction contract valued at over £8m, from Petroleum Development Oman, of the Sultanate of Oman. The contract forms part of the development of the Lekhwar oilfield. The project will result in the production by 1994 of about 100,000 barrels per day from the field, around 1/8 of the country's current total output. HSEPE will be responsible for the provision of a 132 kV overhead power transmission line between Yibal and Lekhwar, a 132/33 kV substation at Lekhwar and a 33 kV substation at the new Lekhwar residential camp now under construction. The contract will also provide for an extension to the 132 kV substation at Yibal.

Norsk Shell, operator of the Draugen field in Haldenbanken, has awarded a contract for freight forwarding services to **VESTBASE** in Kristiansund. The contract has an estimated value of NOK 50m (£4.8m), consisting of a fixed fee and reimbursable components for the project's material movement requirements. Vestbase will be responsible for the administration of freight forwarding and

customs clearance for about 18,000 tonnes of equipment and material for the Draugen top-side.

STC has won a £3m contract to supply a Northern Telecom DMS-100 Supermode exchange to British Telecom. The switch will be the basis for a new service to be known as International FastNet. This is planned to commence in the autumn, and will allow multinational companies to extend their private communications network to international locations using BT's public telephone service. A subscriber's UK network will be able to connect to those of overseas carriers in 150 countries.

MORRISON KNUDSEN CORP., Boise, Idaho, has a contract worth over \$3m (£2m) from a division of Atlantic Richfield to decommission a uranium mill in New Mexico which was operating from 1952 to 1982. MK will dismantle, demolish and dispose of all buildings and facilities on the site.

HOLDER PAMAC, part of the Simon Engineering Group, has won a £2m fixed price contract to design and build a paper machine for James Cropper's Burnside mill in Kendal. The single wire fourdrinier machine will produce coloured, fine, watermarked and felt marked papers. It will operate at speeds up to 250 metres/minute, and will be capable of future speeds up to 500 metres/minute. The wire width will be 3650mm, and the machine will run at 3500mm.

Automating Chinese bank

NCB CORPORATION has won a US\$3m (£1.8m) contract from the People's Bank of China, the central bank, for automated cheque-clearing equipment, the first such system in the country. It will be installed at the Guangzhou (Canton) branch, near to Hong Kong, where the bank has 13 branches. The system is intended to handle up to 100,000 cheques a day.

The pump division of **BW-IP INTERNATIONAL**, Cologne, has won a US\$1.5m (£914,534) order for three motor-driven Byron Jackson multi-stage pumps. To be delivered in April, the pumps will be at a natural gas processing plant in Karachaganak, USSR.

CARLTON BUILDING SERVICES, a division of the Melville Group, has won contracts valued at \$5m. The awards cover a wide range of fitting-out projects, including offices in London for Citibank, a development of luxury flats in Docklands for Peat Marwick and offices in Canary Wharf for Olympia and York.

A £5m contract to refurbish the exterior and interior of Northwood Tower, a 21-storey block of flats, has been awarded to **VAT WATKINS** by the London Borough of Waltham Forest. Other group projects include the £1m modernisation of five blocks of flats in Tadworth for Raigate and Basset Borough Council.

SIMON-HARTLEY HONG KONG, a member of the Simon Group, has received two contracts, worth £4m, for the improvement of the activated sludge treatment process at Sha Tin and Tai Po sewage treatment works, from the Hong Kong Government.

MULTI CONSTRUCTION has received two orders worth £2m each. Trafford Metropolitan Borough Council has placed a contract for a sports hall at Urmoston Girls Grammar School and Barnsley Metropolitan Borough Council has commissioned the building of a home for the elderly at Wombwell, Barnsley.

Management contracts worth more than £12.5m have been awarded to the **PSD GROUP** by Marks and Spencer for the project management of shop fitting installations at stores in Welwyn Garden City, Cardiff, Chichester and Miford.

Chesterfield-based tunnelling and pipe jacking specialist, LASERBORE, has been awarded a £1m sewerage contract in Herne Bay, Kent, by Canterbury City Council acting as agents for Southern Water. The contract, part of the scheme to upgrade the town's sewer system, requires the installation of 1,000 metres of pipe jacking and 1,000 metres of open cut.

Fix Menswear, which operates 22 stores on the South Coast, is to invest £250,000 in a central computer EPOS systems from **PENNINE COMPUTER SERVICES**.

FT LAW REPORTS

Ship's deviation was reasonable

AL TAHA
Queen's Bench Division:
Mr Justice Phillips:
February 1990

A SHIP'S reasonable deviation from its contractual course is not rendered unreasonable under the Hague Rules by the fact that it was planned before conclusion of the contract of carriage or commencement of the voyage, nor by an act of negligent navigation during the deviation; and accordingly, the shipowner is not liable for loss suffered as a result of the deviation and is entitled to a general average contribution from cargo-owners for expenses incurred.

Mr Justice Phillips so held when giving judgment for the plaintiff shipowners, Lyric Shipping Inc, on a claim for general average contribution against cargo-owners, Internatals Ltd, as first defendants, and guarantors, Phoenix Assurance plc, as second defendants.

HIS LORDSHIP said that by a charterparty dated December 24 1981 the Al Taha was time-chartered for a trip beginning retroactively on December 14 1981. On December 26 she ran into heavy weather in the Atlantic. Her agents decided she should proceed to Boston outer anchorage for bunkers.

On January 5 the vessel was still at sea in the grip of heavy weather. Her No. 6 boom broke free and was damaged. The agents and managers re-appraised the situation in the light of the need to effect repairs.

They decided that the vessel, which was equidistant from Boston and Portsmouth, would proceed to Portsmouth where she was to load a cargo of shredded scrap metal for carriage to Limerick in Turkey. While loading was in progress repairs would be carried out. The boom would be transported by road to Boston for repairs.

That plan was put into effect. The Al Taha arrived at Portsmouth on January 8. Loading of cargo commenced and continued until the 15th. During that period heavy weather damage was repaired. The boom was taken to Boston and repaired by the 14th. Snowfalls impeded bringing it back by road.

On January 15 a bill of lading was signed by the master acknowledging shipment of the

cargo. The contract of carriage contained in the bill of lading was subject to the US Carriage of Goods by Sea Act 1924 (US COGSA).

On the 16th the Al Taha sailed for Boston and was berthed in the inner harbour. The boom was replaced, additional heavy weather damage was repaired, and fuel was loaded. By January 18 the vessel was ready for sea. It was then necessary for her to wait for the tide.

The docking pilot negligently took Al Taha out of her berth too soon. She moved astern while the tide was still rising. She took the ground and sustained damage. It was necessary for her to put back to Boston as a port of refuge.

As a result of the grounding the owners incurred expenses in respect of which they claimed \$883,058 general average contribution from cargo-owners.

US COGSA applied the Hague Rules to the contract of carriage.

Article IV rule 4 of the Rules provided that "any reasonable deviation shall not be deemed to be . . . breach . . . of the contract of carriage, and the carrier shall not be liable for any loss or damage resulting therefrom."

The cargo-owners contended that in putting into Boston the Al Taha unlawfully deviated from the voyage from Portsmouth to Limerick.

Under a contract of carriage for a single voyage the vessel was obliged to proceed by "a usual and reasonable route without unjustifiable departure from that route" (see *Scrutton on Charterparties* 19 ed 259). As to the choice of bunkering ports, the doctrine of stages enabled the shipowner to fix the stage, is to determine where he would bunker (see *Reardon Smith* [1939] AC 362, 573).

The evidence established that for a vessel proceeding from Portsmouth, Boston was the usual bunkering port, and that the usual bunkering place was the outer anchorage. The shipowners contended that proceeding to inner harbour at Boston constituted a deviation.

In *Stag Line v Foscolo Mango* [1932] AC 338 Lord Atkin said the test of a lawful deviation under Article IV rule 4 was "what departure might a prudent person controlling the voyage at the time make and maintain, having in mind all the relevant circum-

stances . . ."

On the evidence the decision to bunker at Portsmouth after loading, rather than call at Boston for bunkering and repairs before loading, was the only reasonable decision to make once the fact and implications of the heavy weather damage were appreciated.

The decision to put into Boston inner harbour to collect the boom was taken on or about January 15. It enabled the vessel to sail on the following day. The alternative would have been to wait at Portsmouth until at least the 18th and possibly longer for the boom to be re-delivered by road.

It followed that the deviation into Boston inner harbour was reasonable.

Mr Steel for the cargo-owners submitted that the deviation permitted by Article IV rule 4 must be made *ex improviso* as a consequence of some contingency which arose or was discovered after the contract of carriage was concluded and the voyage commenced - both being on January 15 when the bill of lading was signed.

A planned deviation would, in his submission, always be a breach of contract unless the contract of carriage expressly permitted that deviation.

He referred to *Monarch Steamship v Karishams* [1949] AC 195, 212 where Lord Porter said that deviation necessarily made to remedy unseaworthiness did not amount to unjustifiable deviation "unless it is established that the owners knew of the vessel's state on sailing."

In *The Willdomino* (1927) 273 US 718, 127 McReynolds J dealing with the Common Law right to deviate in cases of necessity, said "an emergency situation to excuse a departure cannot arise out of circumstances deliberately planned."

Mr Clarke for the shipowners submitted those decisions had no application to the test of what was a reasonable deviation under Article IV rule 4. That was correct. In *Stag Line* Lord Atkin rejected the contention that the rule did no more than reflect the position at Common Law.

A "reasonable deviation" within Article IV rule 4 could be a deviation planned before the voyage began or bills of lading were signed.

In practice such a planned deviation was likely to be reasonable only where it was planned in order to perform

the contractual adventure and where the doctrine of stages rendered such a method of performance legitimate.

Article IV rule 4 would apply in such a case, provided that the deviation planned constituted a reasonable manner of performing the contractual adventure.

In the present case the No 6 boom was necessary if the Al Taha was to be reasonably fit to discharge her cargo at destination. It was not necessary to render the vessel seaworthy at commencement of the voyage. It was reasonable to plan to deviate to collect the boom en route rather than to wait for weather conditions to permit delivery at Portsmouth. The mode of performance was within the liberty afforded by Article IV rule 4.

Mr Steel submitted that the manner of performance of the deviation, namely negligently leaving the berth before there was sufficient water to do so safely, was unreasonable and so rendered the deviation unlawful.

That was not right. In *Stag Line* Lord Atkin said it was not a "mere error of navigation," but "failure to pursue the true course" was unreasonable and so rendered the deviation unlawful.

A distinction must be drawn between the planned deviation which must be reasonable, and acts or omissions in the course of attempting to carry out the planned deviation. An act of negligent navigation in the course of carrying out a reasonable deviation would not render the deviation itself unreasonable.

What occurred in the present case was an act of negligent navigation in the course of a deviation which was reasonable. The owners remained entitled to rely on Article IV and were thus not liable for the docking pilot's negligence. Their claim for general average contribution was not defeated by that negligence.

Judgment against both defendants for \$883,058 with interest.

For cargo owners: David Steel QC and Paul Walker (Clyde & Co).

For shipowners: Anthony Clarke QC and Charles MacDonald (Lloyd & Co).

Rachel Davies
Barrister

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THE PROPERTY MARKET

Developers pose a £32bn question for banks

By Paul Cheeseright

Banks have nearly £32bn at stake in the property industry. Many would dearly love to know how this sum will be paid back.

"Bank borrowings by developers are enormous," noted Norman Bowie, elder statesman of the industry at a recent investors forum of the Royal Institution of Chartered Surveyors. "Some say twice that of the UK loans to the Third World. If developers cannot find tenants and sell, as they had planned, to buyers at the historic yields of early 1989, there could be trouble ahead."

The trouble, not for the first time, is the lack of liquidity. The bank loans were taken out on the assumption that there would be somebody to buy a property once completed or pay a rent high enough to cover the cost of the money.

There are still buyers in the market at the right price, but they are not as thick on the ground as in 1987-88. And there are still tenants looking for space, but not necessarily at rental levels appropriate for servicing loans at current interest rates.

How much of that £32bn is at risk is not clear. Some of the money relates to loans taken out at times of lower interest rates and was probably fixed. Borrowers may have taken out swaps and caps. Probably only a small portion is up for repayment immediately.

The problem is with companies holding completed speculative developments which have no tenants and no buyers and with companies facing a shift in the ratio of borrowing to a project's completed value because the latter has slipped in a sluggish market.

Considering the possible range of buyers, solace is not easy to find. Potential owner-occupiers, private investors and smaller property companies seeking to build an asset base are all handicapped by the same difficulties that affect the potential seller: high cost of money and slipping capital values.

Until the economy picks up and there is a return of confidence in the industry - towards the end of the year perhaps - there will be little help from them. That leaves

two other immediate sources of finance, one doubtful, the other more forthcoming.

● **Institutions.** There is not much hope of any immediate surge in property buying from the domestic insurance companies and pension funds. "It is unlikely most of the major players will be significantly in the market. The well-established players have a high proportion of property in their portfolios already," says Michael Mallinson, property director of Prudential Portfolio Managers.

The accompanying graph helps to explain that reticence. By and large, the institutions want liquid, easily tradeable assets and property meets neither of those two criteria. In any event, the progressive withdrawal of the institutions from the market throughout the 1980s has changed the relative importance of debt and institutional equity in property. Indeed, the domestic institutions have shown their readiness to sell in the face of the wave of foreign buying interest.

Foreign institutions have

become important players but their main concern hitherto has been central London and it is difficult to see many of them branching out into the regions at this point of the industry's cycle.

● **Banks.** A survey just before Christmas by Woolgate Property Finance showed how the banks were still ready to lend against property. But what they now face is the prospect of refinancing outstanding loans.

"An awful lot of refinancing is going on, or rather, people are trying to refinance," noted one European banker, observing that the brokers were busy putting packages around the market. But the difficulty for the borrower is, again, the interest payments. Many development loans were taken out on the basis of rolling up the interest. To refinance would usually mean making some interest payments at a time when cashflow is squeezed.

The alternative to refinancing is for the banks to take possession of the property against which the loan was taken out in the first place. But this, it is agreed, is the last resort. Banks and borrowers in the British property industry, as in the developing world, may be forced to stick together even if the ride is uncomfortable.

The refinancing solution is

the most obvious and in the short term probably the easiest palliative for the liquidity problem. But there are other financial devices becoming available which could bring, gradually, more funds into the industry.

● **AUTHORISED PROPERTY UNIT TRUSTS.** By the end of the month, the Department of Trade and Industry and the Securities and Investments Board should publish another draft of regulations to cover their trading.

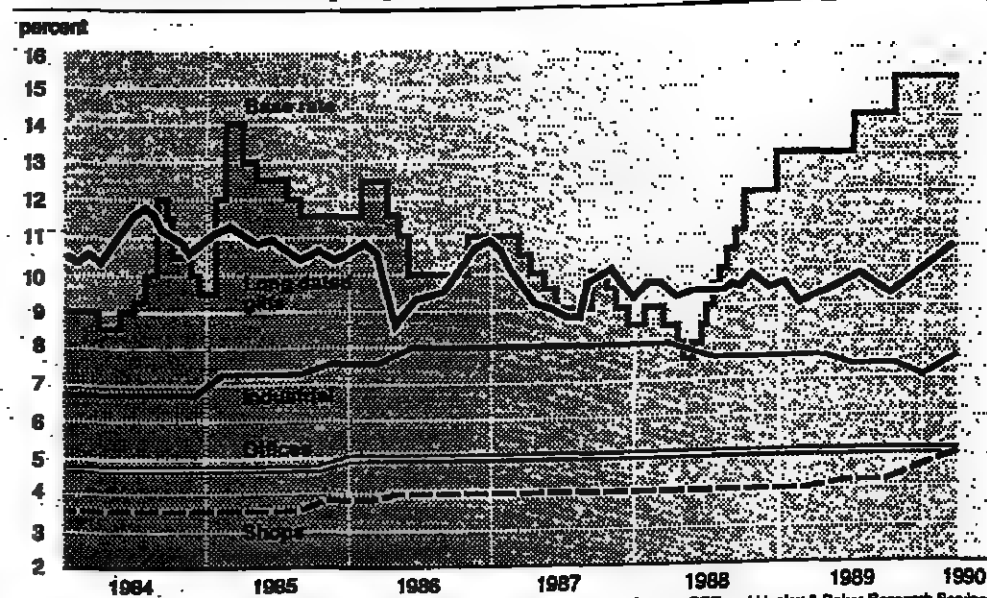
But the launch of such vehicles depends crucially on "tax transparency," meaning that the Inland Revenue takes tax once, either from the trust or the individual investor, but not from both.

The Inland Revenue has been holding talks with people in the industry on just this topic but with what intent is not clear.

● **SINGLE PROPERTY INVESTMENT SCHEMES.** They have been talked about, but founded on tax considerations. Their day has yet to come.

● **PROPERTY FUTURES.** The London Futures & Options Exchange is laying the ground for the launch of a future contract, linked to an existing property index or derivatives from it. But the regulatory basis has not been settled and much technical work has to be

Prime commercial property yields



Source: CIB and Healey & Baker Research Services

completed before a contract covering such a diverse industry can be drawn up.

Should such a contract be actively traded and used as a hedging medium then the property industry would have another source of liquidity, but it seems unlikely that either this or the equity investment option of trusts will be available quickly enough to meet any but a small part of the £32bn problem.

Institutions, warned Mr Mallinson, will not buy out that sum "in an equity form but they may buy it out in a debt form." This raises the question of

● **BONDS.** The present fixed interest market is at a low ebb. According to UBS Phillips & Drew figures, over £2.77bn was raised in new issues by property companies from 1986 to 1989, but there have been only three new issues since last September, to raise £131.3m. There has been one new issue this year.

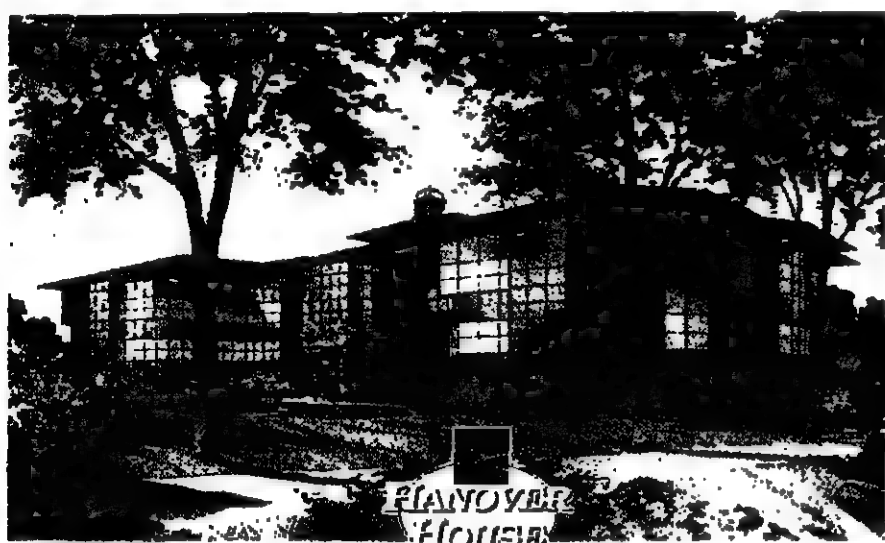
Yet, as Russell Schiller, head of research at Hillier Parker, chartered surveyors, pointed out in the Estates Gazette, "bonds are replacing bank loans as the principal source of debt in many markets. They have enormous flexibility and can be packaged to the particu-

lar requirements of the buyer. They are tradeable in a way that bank debt is not." And, of course, they are tradeable in a way that a direct equity interest in a specific property is not.

Mr Mallinson sees attractions in mortgage bonds secured on assets providing an income flow at a rate a little above gilts. The spread of such instruments may provide the answer to the £32bn problem - but only when property owners can afford to fund them at a rate attractive to other investors. And that is probably not now.

CAPITAL GROWTH (%)				
	Retail	Office	Industrial	All Property
Year to January 90	2.2	14.1	19.2	9.5
Quarter to January 90	-2.6	-0.7	1.3	-0.8
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Source: Investment Property Database



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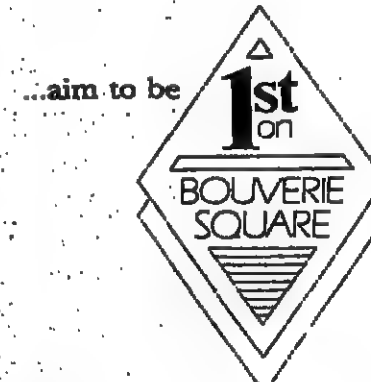
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Arts Week

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OPERA AND BALLET

London

Royal Opera, Covent Garden: the long-awaited new production of Strauss's *Elektra* is by Götz Friedrich, and is a particular triumph for Eva Martin in the title role and the conductor, Georg Solti. Further performances of *Elektra*.
English National Opera, Coliseum: David Pountney's witty, sharp-edged production of Prokofiev's *The Gambler* is revived with Graham Clark once again in the leading role and the conductor is Sian Edwards. Also in the repertoire: Pountney's polemical (and problematic) *Tristan* production, with Helen Field in the title role and Alan Olyffe and Edmund Barton as the German; and *The Mikado* in Jonathan Miller's celebrated "white-hot" re-working.

Paris

Théâtre des Champs Elysées: *Madame Butterfly* in a new production by Warsaw's Teatr Wielki (47203637).
Opéra Comique: Mozart's *Idomeneo*.

THEATRE

London

Anything Goes (Princes Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (734 8951, 00 895 2429).
Jeffrey Bernard is Unwell (Apollo). Final performances by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. Tom Conti takes over on March 5 (437 2663).
Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Malda Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (687 1116).
Aspects of Love (Prince of

Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of sylvan innocence. A problem, but unimpressive, hit (538 8974).

Brussels

Cirque Royal, Ballets de Monte-Carlo in *The Lescaux are Feeding* choreographed by Anthony Tudor and *Gaite Parisienne* choreographed by Leonide Massine (Fri, Sat).
Théâtre Royal de la Monnaie. The Monnaie Opera in Mozart's *Die Entführung aus dem Serail*, co-production with the Vienna State Opera staged by Ursel and Karl-Ernst Herrmann, conducted by Emil Tjekravov (Sun).

Venice

Stasopop. *Supra Oregan* by Tchaikovsky. *Andrea Chénier* by Giordano. *Die Zauberkolbe* by Mozart. *L'italiana in Algeri* by Rossini. Ballet: *La Sylphide* by Loïe Fuller, choreography by Peter Schaufuss.
Volkoper. *Eine Nacht in Venedig* by Johann Strauss. *Die Csárdásfürstin* by Emmerich Kalman. *Der Zigeunerbaron* by Johann Strauss. *Wiener Blut* by Johann Strauss. *Die Lustige Witwe* by Franz Lehár. *Die Fledermaus* by Johann Strauss. *Der Betelstube* by Karl Millöcker.

Milan

Teatro Alla Scala. Riccardo Muti conducting Mozart's *La Clemenza di Tito*, with Cheryl Studer, Susanne Mentzer, Ann Murray, Giorgio Strehlenberg and Goeta Win-

burgh (Fri, Sun, Tues and Thurs). (80.91.26)

Rome

Teatro dell'Opera. Alberto Fassini's production of Massenet's *Werther*, conducted by Nicola Rescigno, with Martha Senn and Alfredo Kraus (Sat, Tues). (46.17.55).
Teatro Argentina. The Riga Opera Ballet in an animated and elegantly-danced production of *The Sleeping Beauty*, from which the second act is inexplicably missing (Fri) and *Suon Lute* (Sat, Sun) (56.44.01).
Bologna Teatro Comunale. Wagner's *Siegfried*, conducted by Peter Schneider, with Ute Vinzing, Wolfgang Fassler and Kurt Rydl (sung in German) (Fri, Sun and Tues) (52.98.99).

Paris

Teatro Regio. Claude d'Anna's production of Verdi's *Ernani* conducted by Hubert Soudant, with Chris Martin in the title role, Renato Bruson as Don Carlo and Leona Mitchell alternating with Maria Debra (Tues and Thurs) (79.67.8).

Madrid

Teatro Lirico Nacional in Zarzuela. *El Vagabundo* has its world premiere this week. It is a contemporary opera with music by Luis de Pablo.

Berlin

Opera. Maria Zampieri repeats her much praised performance in the title role in *Das Meisliedchen aus dem Goldenen Weizen*. The *Meisliedchen* features Elie Hob-

bergh (Fri, Sun, Tues and Thurs). (80.91.26)

Hamburg

Opera. The Ballet *Romeo et Juliette* has wonderful John Neumeier choreography. John Dew, the producer of Wolfgang Rihm's opera *Hansel und Gretel* made some changes of the revived version, to catch up with the political changes in Germany. The cast includes June Carl, Richard Salter, Susanne Otto, Carmen Fugles and Benita Springer. Tessa has Leona Mitchell in the title role, Giacomo Aragall (Cavaradossi) and Eward Tunnigian (Scarpi).

Cologne

Opera. *Salome* conducted by Cologne's music director James Conlon with Stephanie Sundine, outstanding in the title role. *La Finta Giardiniera* is well sung by Teresa Ringholz, David Griffith, Janice Hall, Daria Brooks, Andrea Andonian and John La Pierre.

Frankfurt

Opera. Johannes Schaff made a very successful opera debut as producer of Schostakovich's *Die Nose*. The main parts are well sung by Alvin Titus, Bodo Schwanbeck, Dieter Bundeck and conducted by Oleg Castani.

Washington

Opera. *Der Freischütz* is a well-

done repertoire performance with Walter Raffeiner, Julie Kaufman and Alfred Kalin. *Le Nozze di Figaro*, conducted by Bernhard Klee features Jeanne Pflanz, Gudrun Wewers, Hans Helm, Alan Titus and Alfred Kalin. *Arabella* stars Gertrude Jahn, Lucia Popp, Julia Kaufmann and Peter Seifert.

New York

Merce Cunningham Dance Company. This great contemporary company has achieved its own classic status as shown in programmes that remain exciting despite their familiarity. Ends March 25. City Centre (581 7907).
Metropolitan Opera. Carlos Kleiber conducts Franco Zeffirelli's production of *Otello* with Kalia Roudaki as Desdemona, Plácido Domingo as Otello and Barry McCuany as Cassio. Performances continue of James Levine conducting *Die Entführung aus dem Serail* in John Dexter's production with Mariella Davis, Barbara Kishoff and Gosta Winberg. Gian Carlo Menotti's production of *Manon Lescaut* continues. *Die Fledermaus*. Pavel Dvorak and Rolo Tajo. Harold Prince's production of *La Traviata* conducted by Charles Dutoit, continues. Lincoln Center Opera House (682 8000).

Washington

Washington Opera. In its last week, Zack Brown's production of *Die Fledermaus*, conducted by John Lenchowicz, includes Pamela Coburn as Rosalinde, Tracy Dahl as Adele and Robert Orth as Gabriel von Eisenstein. *Die Fledermaus* continues. (487 4600).

Washington

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Tokyo

Kabuki. At the National Theatre Tenjin-ya Maru is an action-packed low-life drama about a serving man who turns to drink and crime (265 7411). At Kabuki-za there are two mini-programmes at 11am and 4.30pm, starring mainly younger actors, including the famous Onnagata Tamasaburo. The oddity is a modern kabuki play written by Yukio Mishima, performed to mark the 30th anniversary of his death. Both theatres have excellent brochure guides in English as well as English-language programmes. (641 3131).

Chicago

The City She's a Whore (Goodman). Jo Anne Akalaitis of the Mabou Mines troupe directs John Ford's classic about incest, set here in Italy of the 1980s and starring Lauren Tom as Anna-bella and Jesse Borrego as Giovanni. Ends April 7. (443 3800).
Grand Magellan (Rory). Grand Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hardworking establishment (265 9000).
I'm Not Rappaport (Rialto St). Shelley Berman, one-time stand-up comic, now plays Nat, Herb Gardner's memorable Central Park character who goes his way through the 1986 Tony Award winner (348 4000).

EXHIBITIONS

London

The Tate Gallery. The entire permanent collection has been rehanged so that the visitor may now take a natural circuit through the newly restored galleries, from 18th century British painting through to the most recent modern international art. It is a curatorial triumph. The Barbican, Scottish Art Since 1900 - a brisk and effective celebration of what has always been a most vigorous and distinctive national school, yet one which has for too long been not so much under-estimated as under-nourished in the southern Kingdom. Ends April 18.
The Royal Academy, Franks Hals - the great retrospective, already shown in Washington and due to go on to Harlem, of the work of one of the greatest painters of the 17th century Dutch school. Until April 8.

Paris

Institut du Monde Arabe. Egypt. An exhibition of 25 centuries of Egyptian art, including the most recent finds, starts with statues and bas-reliefs dating from the middle-empire, continues with a golden crown of a high priest of Osiris with some elements of Roman art and Coptic icons and concludes with Islamic exhibits. 1, rue des Fossés-Saint-Bernard (closed Mon). Ends March 18 (40513858).
Centre Georges Pompidou. Pavel Nikolaevitch Filonov. A solitary figure of the Russian avant-garde, he refutes cubism and futurism as contrary to nature's order and art's organic development. Closed Tues, ends April 30 (4371233).

Brussels

Archives Générales du Royaume. Grand Salon, commemorates Belgium's short-lived declaration of independence from the Austrian Empire and the subsequent power struggles between France and Austria for control of Belgium. Daily, closed Sunday, ends 31 March.

Brussels

Palacio Telmo. Baroque Painting in the Mediterranean. The Baroque Spanish festival brings together sixty 17th Century works belonging to Spain and Italy. Velázquez, Murillo, Rubens, Van Dyck, Claudio Coello, Testa, Cavallo are but some of the great artists whose works can be admired. Ends March 30.

Brussels

Museo Royce d'Art et d'Ethnologie. The Kingdom of the Easter Islands is partially depicted in this exhibition of photographs and artefacts. Closed Monday, ends April 29.

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20th century. Closed Monday, ends March 18.

Antwerp

Koninklijk Museum voor Schone Kunsten. Belgian Painters of Country Life. Closed Monday, ends April 22.
Provinciaal Museum Voor Fotografie. Works of the British 19th century photographer William Henry Fox Talbot. Closed Monday ends April 1.

Venice

Palazzo Grassi. Andy Warhol Retrospective. Until May 27.

Milan

Castello Strozzi. Henry Moore Retrospective. 49 sculptures covering the years 1938-1983. Ends March 25.

Rome

Villa Medici. Self portraits from the Uffizi - from Andrea del Sarto to Chagall. Thirty works from the collection started by Cardinal Leopoldo de Medici in the 17th century, marking changes in style and taste over 300 years. Until April 15th.

Madrid

Centro de Arte Reina Sofia. Antonio Goya. 70 works by the Spanish artist painted between 1789 and 1808. The exhibition focuses on four themes: Ladies, Crucifixions, Goya's dogs and Murders. Ends March 19.
Fundación Juan March. Jan Woodcock collection of works by Odilon Redon. A very complete exhibition consisting of some 100 works in various media, illustrating the different aspects of the French symbolist painter's work. Ends April 1.

Chicago

Chicago Historical Society. The Land of Lincoln does its most famous citizen proud in the exhibition *A House Divided*. America in the Age of Lincoln, with documents, photographs and personal effects of the Great Emancipator, Art Institute. Yonuba art covering 900 years is the subject of this ambitious exhibition, which traces the Nigerian tribe's views of the origins of the universe in the 12th century to the carvings of contemporary artist Olowe of Ise. Ends April 1.

Tokyo

Telmo Museum. German Romanticism. Loan exhibition from Düsseldorf - stronger on mid-19th century academic painters than on visionaries such as Friedrich and Becken. This museum is a former palace and has a superb art deco interior and a pleasant garden for strolling in. Closed Wednesday.

Brussels

Städtische Kunsthalle, Budapest. Street 48: Laszlo Segal. 1980s and 1990s paintings, drawings, sculptures and graphics of the Brazilian painter, born in Wilma, are to be exhibited until April 29.

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TRANSPORT LINKS WITH THE CONTINENT

The Financial Times proposes to publish this survey on:

5th April 1990

For a full editorial synopsis and advertisement details, please contact:

Neville Woodcock on 01-873 3365

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

THE FUJI BANK, LIMITED

NOTICE TO HOLDERS OF

US\$100,000,000

US\$200,000,000

2 1/4 per cent. Convertible Bonds 2000

1 1/4 per cent. Convertible Bonds 2002

Pursuant to Clause 6(b) of the Trust Deed for the Bonds, notice is hereby given as follows:

At the meeting of the Board of Directors of the Bank held on 23rd February, 1990, resolution was adopted on the issue of new shares by free distribution as set out below:

1. The free distribution will be made to the shareholders of record as of 31st March, 1990 Tokyo Time (the record date) at the rate of five one hundredths (0.05) share of each one (1) share; provided that any fractional new shares resulting from the allotment will be sold by the Bank and the proceeds thereof will be distributed to the shareholders according to their fractional shares.

2. The free distribution will become effective on 18th May, 1990.

Pursuant to Clause 6(b) of the Trust Deed for the Bonds, the conversion price of the Bonds will be adjusted, effective as from 1st April, 1990 Tokyo Time, as follows:

Conversion Price before adjustment: ¥1,465.50
Conversion Price after adjustment: ¥1,395.50

5th March, 1990

Pursuant to Clause 6(b) of the Trust Deed for the Bonds, notice is hereby given as follows:

At the meeting of the Board of Directors of the Bank held on 23rd February, 1990, resolution was adopted on the issue of new shares by free distribution as set out below:

1. The free distribution will be made to the shareholders of record as of 31st March, 1990 Tokyo Time (the record date) at the rate of five one hundredths (0.05) share of each one (1) share; provided that any fractional new shares resulting from the allotment will be sold by the Bank and the proceeds thereof will be distributed to the shareholders according to their fractional shares.

2. The free distribution will become effective on 18th May, 1990.

Pursuant to Clause 6(b) of the Trust Deed for the Bonds, the conversion price of the Bonds will be adjusted, effective as from 1st April, 1990 Tokyo Time, as follows:

Conversion Price before adjustment: ¥2,075.50
Conversion Price after adjustment: ¥2,022.50

The Fuji Bank, Limited
5-5, Oomachi 1-chome
Chiyoda-ku, Tokyo, Japan

Business and Investment in Eastern Europe and the USSR

Two major international conferences will be held on this topic: March 22-23 at the World Inter-Continental in Washington, D.C.; and April 5-6 at the May Fair Inter-Continental in London. First day includes a reception and dinner; second day, the USSR will hold a reception for conference-goers.

Speakers include: H.E. Yuriy Dubinin, Soviet Ambassador to the U.S.; Dr. Janos Martonyi, State Comm' for Privatization, Hungary; Mr. Z. Piotrowski, President, Polish Foreign Investment Agency; Lev Weinberg, Chairman, USSR JV Assoc.; Dmitri Perzin, USSR Ministry of Foreign Affairs; Mr. Bazyli Samojlik, former Minister of Finance, Poland; Mr. Eugenio Lari, World Bank; Dr. Istvan Tompó, Deputy Minister of Finance, Hungary; Janus Kaczurba, Undersecretary of State, Ministry of Foreign Trade, Poland; Dr. Filippo Lombardo, Mg. Dr., Presindustria SpA; Peter Rona, Pres. and CEO, IBJ Schroder; and 20 more government, financial and business experts.

Sponsors: Morgan Grenfell; Inter-Continental Hotels; Jones Day, Reevs & Pogue; Brown Univ. Ctr. for Foreign Policy Development; and International Executive Reports.

For information, contact Mary Saba, conference coordinator, phone (in US) (801) 963-3149; Fax (202) 626-6616; telex 440462 MEER UI; address 7709 Laurel Leaf Drive, Potomac, MD 20854 USA.

FIDELITY SPECIAL GROWTH FUND

Société d'Investissement à Capital Variable
5, boulevard de la Foire, Luxembourg
R.C. Luxembourg B20995

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY SPECIAL GROWTH FUND, a Société d'Investissement à Capital Variable organized under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the principal office of the Fund, 5, boulevard de la Foire, Luxembourg, at 11.00 a.m. on March 29, 1990, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended November 30, 1989.
4. Discharge of the Board of Directors and the Auditor.
5. Election of six (6) Directors, specifically the reelection of the following six (6) present Directors: Messrs. Edward C. Johnson Sr., Charles A. Frates, Jean Hamillius, John M.S. Patton, Harry G.A. Segers and H.F. van den Hoven, being all of the present Directors except William L. Byrnes who by reason of his retirement does not offer himself for reelection. The Fund notes with regret the recent death of its esteemed Director, Haniaki Kurokawa.
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
7. Declaration of a cash dividend in respect of the fiscal year ended November 30, 1989.
8. Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: February 20, 1990

By order of the Board of Directors

ARTS

Rambert Dance

SADLER'S WELLS

Against a magenta backdrop Amanda Britton makes an opening incantation of long, lean shapes, curving, posing, moving elegantly about her - and Mercia Cunningham's - business in *Doubles*. She is today's quintessential Rambert danseuse, just as in Rambert's earlier years a similarly elegant and significant artist, Maudie Lloyd, showed how distinction of manner could reveal the intensities of Antony Tudor's ballets.

The intensities that Amanda Britton proposes are those of Cunningham's that choreographic structure, which opened Rambert Dance Company's season on Wednesday night. And it is said at once that the piece is magnificently performed. Four women, three men, are involved in a series of dance equations that balance with minutest care the relative weights of serene and ebullient, the pleasures of physical contrast and accord. Against the music twitters of Takekazu Kogut's score, which sounds like an avian fall of neurotic starlings, the cast are by turns contemplative (two girls, like identical twins, great delicately) or boundingly sophisticated (comment upon character and incident. Paul Old, Gary Lambert and Amanda Britton, as Soldier, Devil and Princess, play with splendid economy and clarity. Old's simplicity and the muscular variety of his movement; Lambert's quick reflexes and the way he pounces on a step; Britton's delicate ambiguity of style, all bring a dramatic savour to the tale - like the MacLean design - without destroying its formal coolness. And the Stravinsky score is very well played by the Mercury Ensemble.

The other American choreography in this programme, Trisha Brown's *Opal Loop* fared less well. It is already a period piece, albeit only two years old. Things move fast in the post-modern loop - and its view of four performers doing their own thing is now a cliché of the new dance. It looked less con-

trasted than when it was staged for Rambert a year ago, as if some vital awareness between the members of the cast - a tension which came then from needing to time incident exactly without the benefit of a score - had been lost through familiarity with the Trisha Brown's procedures and her rather thin invention.

Palma Giovane, Richard Alston's Renaissance excursion, made last year, which is paired with *Opal Loop*, seems to have gained in power. Three couples are caught up in ritualistic encounters amid Peter Mumford's stunning lighting (a dark blue cocoon for the action), and the eroticism of Claude Vivier's score are reflected without being sped in Alston's cryptic, succinct dances. It is not, thank heavens, ethnography, but it speaks aptly of its locale.

And to close the evening, Ashley Page's *Soldier*, and the dance of primary colours in Bruce MacLean's design. Here is a work couched in terms of the most arduous naivety in step, score and decoration, and it is to Page's credit that he maintains this folk-like innocence while making sophisticated comment upon character and incident. Paul Old, Gary Lambert and Amanda Britton, as Soldier, Devil and Princess, play with splendid economy and clarity. Old's simplicity and the muscular variety of his movement; Lambert's quick reflexes and the way he pounces on a step; Britton's delicate ambiguity of style, all bring a dramatic savour to the tale - like the MacLean design - without destroying its formal coolness. And the Stravinsky score is very well played by the Mercury Ensemble.



Clement Crisp Amanda Britton and Colin Poole in "Doubles"

Mother teaching her child to write: red chalk, by Jacopo Palma il Giovane

Palma Giovane in Venice

The posthumous reputation of Jacopo Palma il Giovane (1644-1688) rests on two achievements, one good, one bad. The first is his moving description of the aged Titian's method of painting, often using his fingers in place of brushes; the second his addition of an angel to the master's final, unfinished *Pieta*, which all but manages to ruin it.

Not even his best friends could have regarded the wearily prolific Palma Giovane as a great artist. It is hard to find a church in Venice lacking one of his pictures, in the main gloomy and creaking sub-Tintoretto works that mark the demise of Venetian Renaissance painting. Similarly, no Christie's or Sotheby's drawings sale is complete without one of his vacuous formulae scribbles. Under the circumstances, an exhibition given over to him - even in the loyal Serenissima - may well sound like a carnival prank.

Not so. The reason d'être of the show at the Museo Correr (until April 29) is the museum's recent acquisition of one of the two albums of Palma drawings that belonged to the great 18th century collector and engraver, Antonio Maria Zanetti (the other is in the British Museum). Now exhibited for the first time, it is accompanied by a judicious selection of paintings. These concentrate on Palma as a purveyor of biblical and mythological eras, and as a portraitist. He can manage quite a good line in the former, with slightly uniform large ladies impersonating the victims

(Bathsheba, Susanna) and the viragos (Jael, Judith, Delilah) of the Old Testament, not to mention *Venus herself*. The goddess is caught embracing Cupid while her bandy-legged smith of a husband, Vulcan, tends his forge in the background, or helped by Cupid in her flushed and frantic hurry to undress Mars. This latter canvas usually languishes in the depths of the National Gallery, and arguably deserves a better fate.

The venerable old men of the portraits look alarmingly like Susanna's pursuers, and for all their subfusc colouring, they are acutely observed. The high point is the likeness of a collector, probably Bartolomeo della Nave (City art Gallery, Birmingham), once not unreasonably attributed to Annibale Carracci, and certainly worthy of him. In the portrait he is accompanied by various ancient and modern sculptures, and in the show he is flanked by two of them, the bust identified as the Emperor Vitellius which obsessed a generation of Venetian painters, and Alessandro Vittoria's Saint Sebastian/Marys.

Turning to the drawings, there are admittedly a number of individual aspects of notable dexterity, but the cumulative effect is oddly absorbing and even impressive. Palma Giovane was at the crossroads between renaissance and baroque. At times the fluency of his pen harks back to Parmigianino, whose drawings he certainly knew, not least through those in the "libretto" belonging to Vittoria. At others

he looks forward to Guercino, as in the drawing illustrated above. We know that Guercino was presented to Palma Giovane in 1615, and that his work impressed the old man. Both the casual observation, and the feathery handling of the red chalk in this sheet strongly suggest that Guercino took the opportunity to look closely at the best of what Palma the draughtsman had to offer.

The best of Palma Giovane the painter is to be found in the Oratorio del Crocifisso, opposite the Gesuiti, and well worth a detour when paying homage to Titian's stupendous Saint Lawrence there. The oratory is normally only open in the summer months, but may be visited on Saturday morning for the duration of the exhibition. Finally, as for the catalogue, it is generally excellent, except that a dealer's picture on show at the Galerie Pardo last summer, now purports to be part of the "Pardo Collection".

Yet more opulent Venetian beauties, notably two Paris Bordones from as far afield as Gothenburg and Dubrovnik, are on view at Conducci's Palazzo Vendramin-Calergi (until April 16), where Wagner died. Since it now houses the Venice Casino, it makes an appropriate lounge setting for a predominantly historical - and utterly intriguing - exhibition on the Courtesans of Venice, in which paintings are combined with renaissance and baroque treatises on the pox, and much more besides.

David Ekserdjian

Aldeburgh gala

BARBICAN HALL

The gala concert on Wednesday, attended by the Queen and Prince Philip, was in aid of the Britten-Pears School. It was given, naturally enough, by Aldeburgh musicians: the school's own orchestra (conducted by Tamás Vassary), and such distinguished soloists as Ileana Cotrubas (singing the Mozart concert aria "Chère ni soeur di te"), Anthony Rolfe Johnson (singing the Britten Serenade) and Rostropovich (playing the Chaikovsky *Rococo Variations*), all three of them closely connected with the school.

It was an evening of pleasantly intimate music-making, of a kind which one associates with the Snape Maltings (rather indeed, than with the Barbican), and which made amends for a slightly soggy

Schubert Fifth Symphony as concert-opener. The "news" of the concert, however, was provided by the first performance of the opening movement from Britten's unfinished *Aldeburgh Concerto* (1943-3).

This was inspired by, and intended for, Benny Goodman, whom Britten learnt to admire during his own period of American exile. After a single hearing of this movement - orchestrated from sketches by Colin Matthews - one is left in no doubt that the impact made by player on composer was powerful. For what survives of the work is deliciously bright and ebullient, bowling along with heady energy, and leaving behind a strong regret that force of circumstances interrupted the project.

The mood is set by the bus-

tie of B flat major, and by the easy virtuosity with which Britten throws in harmonic surprises along the way, with the legend of a good conductor - there is in this an extraordinary foretaste of *A Midsummer Night's Dream*. Add to this the Prokofiev-like brilliance of the clarinet writing (delivered by the excellent Michael Collins with all his wonted wit and flair), and you gain an overriding impression of originality, brilliance, and high good humour - a rare Britten combination.

In the nature of things this movement is fated to remain an occasional piece. It seems to me, even so, one of the happiest of the many recent Britten recoveries and rediscoveries.

Max Loppert

ARTS GUIDE

MUSIC

London
The London Philharmonic, conducted by Claudio Abbado, plays *Concerto for Piano and Orchestra* by Beethoven (Mon), *Symphony No. 5* by Beethoven (Tue), *Symphony No. 9* by Beethoven (Wed), *Symphony No. 10* by Beethoven (Thu), *Symphony No. 11* by Beethoven (Fri), *Symphony No. 12* by Beethoven (Sat), *Symphony No. 13* by Beethoven (Sun).

Paris
Paris Conservatoire Orchestra, conducted by Leonard Nikolaev, Russian and Italian opera: Musorgsky, Korakov, Borodin (Mon), *Concerto for Piano and Orchestra* by Beethoven (Tue), *Symphony No. 5* by Beethoven (Wed), *Symphony No. 9* by Beethoven (Thu), *Symphony No. 10* by Beethoven (Fri), *Symphony No. 11* by Beethoven (Sat), *Symphony No. 12* by Beethoven (Sun).

Frankfurt
Frankfurt Radio Orchestra and Yuri Bashmet (viola) play works by Schnittke and Schostakovich, conducted by Valeri Gergiev. Also Oper. (Fri).

Brussels
RTBF Symphony Orchestra conducted by André Vandenberghe, playing Beethoven, Mahler de la Radio (Fri). Zigmunt Kowalek (violin) and Robert Redaelli (piano) performing French, Grieg, and Mozart. Royal Music Conservatory (Fri). The Bolshoi Ensemble conducted by Andrei Tikhonov performs Schnittke and Tchaikovsky. Mahler de la Radio (Sat).

Vienna
Vienna is host to two music festivals: Haydn Tage and the Vienna Festival. Tickets and information from Musikverein, Kärntnerplatz 3, Vienna (85 81 80). Also, Österreichische Musikvereinsunion, with the spotlight on contemporary Austrian music is in full swing. Tickets and information from Wiener Festwochen, Leharstrasse 11, 1080 Vienna (585 16 75).

Madrid
Spanish National Orchestra conducted by Victor Pablo Perez with David Golub (piano), Marco, Greg, Nachmanovitch (Fri, Sat, Sun), Auditorio Nacional de Música (387 01 00).

Barcelona
St Paul Chamber Orchestra of New York conducted by Christopher Hogwood, with John Kimura (piano), Adams, Mozart, Stravinsky, Haydn (Wed), Palau de la Música Catalana (301 68 49).

Chicago
Chicago Symphony Orchestra, Daniel Barenboim conducting with the Chicago Symphony Chorus, Prokofiev, Tchaikovsky (world premiere), Ravel (Tue), Dvorak, Beethoven (Thu), Orchestra Hall (436 6666).

Tokyo
Tokyo Symphony Orchestra, conducted by Kim Hong Ja. Music by the Korean composer, Yun Isang. Suntory Hall (Wed) (486 8800). Bruno-Lesourd Geller (piano), Beethoven programme. Suntory Hall (Wed) (486 8800).

GLOBAL ALPHA STRATEGY FUND SICAV
The ANNUAL GENERAL MEETING of all shareholders shall be held at the registered office of the Company at 16, Boulevard Royal, Luxembourg, commencing at 11 a.m. on Monday 19th of March, 1990, to consider and vote upon the following agenda:
1) Submission of Directors' report for the year to 31.12.1989.
2) Approval of the Annual Accounts for the year to 31.12.1989.
3) Discharge to Directors of their duties.
4) Payment of dividend.
5) Statutory resolutions.
Holders of bearer shares who wish to attend at the meeting should deposit their shares at the registered office of the Company at least one business day before the meeting. Copies of the Annual meeting/including financial statements will be available at the registered office 15 days before the date of the meeting.
The Annual General Meeting will be followed by an EXTRAORDINARY GENERAL MEETING of Shareholders to consider the following agenda:
1) Proposal recommended by the board to amend the Articles of Association of the Company in such manner as may be necessary to put the Company in accordance with the requirements of the Institut Mondeluzien Luxembourg.
2) Proposal, recommended by the board, to amend the Articles of Association of the Company in such manner as may be necessary to put the Company in conformity with the EEC Directive and the Law of 20th March 1988.
Copies of the proposed changes to the Articles of Association are available in full from the Company.

New Anatomies

MAN IN THE MOON

Isabelle Eberhardt was born into a Russian family but raised in Switzerland. The most intriguing elements in Timberlake Wertenbaker's 1981 play, enjoying its British premiere in the pub theatre at the wrong end of the King's Road, are the glimpses we get of childhood: the fustery mother whose fragmented, hopeless speech patterns teeter on the edge of breakdown; the dreamy, delicate and despised brother; the practical sister who marries into the bourgeois Swiss bourgeoisie; and - the drunken radical of a revolution-spouting stepfather.

The last-named is not seen, though the six-strong cast of women assumes 19 roles, many of them male. This becomes confusing only in a Parisian salon scene where the habitués consist of lesbians in masculine gear and it takes some time to sort out women playing men from women playing women. Following the critical success of *Our Country's Good*, it is interesting to note Wertenbaker's early sketch of what is doubtless termed, in some unkindly German, as "psychology self-realisation through role playing". For Eberhardt, in the tradition of Lady Hester Stanhope and

others both English and French, took a shine to the desert, dressed as an Arab male, and went off to Algeria to seek wisdom among the nomads. Readers of Lesley Blanch's *The Wilder Shores of Love* will be disappointed in the playwright's relative colourlessness. No dazzling romance here; indeed, very little except sullen truculence once the heroine is up against the French colonial powers or the odd fanatic Moslem. The character is hardly developed; and a young woman who shocks a polite salon by spelling out the sexual pleasure derived from passing

as a boy in Arab company seems an odd sort of icon for early feminism. Costume, lighting and production all manage the picaresque canvas rather well in the cramped conditions. Leona Helmfield's direction does not entirely smooth over rough patches in the performance: but one sympathises with a young actress in false moustache having to utter, in the person of a French army officer, lines like "You've become a legend in the legion... You remind me of a delightfully unbroken young filly." Helen Braunholtz shows a promising Fiona Shaw-like approach, notably as

Isabelle's retiring brother-turned-colonialist and a lesbian journalist. Hollie Garrett's Julie Christie profile merits a more fully-written character. Squatting in the desert for a meticulous sand-wash, she evokes more atmosphere than the writing. Her whirling dance with a red cloth is a shrewdly stylised depiction of Isabelle's death in a freak flood in the desert: the just if complicated fate awaiting that portion of the world's population that prefers being sodomised by Berbers to living in Switzerland.

Martin Hoyle

Some Confusions

ICA THEATRE

Some Confusions in the Law About Love, the latest show by Forced Entertainment Theatre Co-operative, is about the banalities of drugs and drink and sex and rock and roll. Though it lasts only about an hour and a quarter, there are long passages of numbness when brain-death looms large and one recalls in dread the slogan on the current drug-warning posters: "The effect can last forever." A programme note warns you that "Bad language may offend." Four-letter words and sex slang abound, it's true, but in the context of all the other banalities that is a kind of badness you should be grateful for.

It means its banalities - I guess, I hope - to be funny, and once in an age it succeeds. But... there are times when the effect is embarrassing to review, one can only imagine if you wish to measure the inaccuracy in the following, you may do so at the ICA until March 21.

The following conversation

between three people is to be spoken in a druggy drone. After drink and drugs and sex and rock and roll, what's left? Well, we can always spend time wondering which we enjoyed more, can't we? Let's try talking about Elvis. (Enter two people in skeleton costumes. More droning.) The sight of the moon, no, the sight of the chartered plane has rekindled my love for you, Sue. I'm sorry, Sir Gerald. What misery is ours, Sue, now as we look out over Kyoto. Oh dear, Sir Gerald, this is the place we have to pay for living instead of dying in the car accident we feared. (And so on. Later, these skeletal depressives leave the other three depressives to themselves.) I don't think they were Presley. Oh, he's here. He's trying to speak through me. I've been wandering in, the rain.

That was Mr. Presley. He's gone now. (On veiled video screens to right and left, the heads of a man and woman appear. More monotonous.) The first star, Dolores, is called Cassiopeia. Yes, Mike, and it's known as a star for failed lovers. (The three mortals - one male, one female - leave and come back covered in talc, as if ghosts. They discuss their fate.) I thought this would happen. Yeah, when we get a booking for a gig, it's in a really dowdy town like this. (The two women don huge fake breasts, the men straps on a dildo.) Let's talk about love. The best kinds of love are based on money or political gain. That way you can be sure things will come out right. (Surely some mistake here? Ed.) (No, honest, gum, you go see for yourself.)

Alastair Macaulay



Ella Fitzgerald

Ella Fitzgerald

ALBERT HALL

The old lady was carefully supported on to her stool. She stared myopically around the auditorium. The audience collectively suspended criticism in favour of respect for the past - and then got the shock of their life. Ella Fitzgerald, rising 72, launched into a version of "Too Close for Comfort" with as much verve and attack as a Spitfire.

She is really quite remarkable. While fellow septuagenarians, like Frank Sinatra and Dean Martin, duck the high notes and coast through their standards, Ella Fitzgerald delights in up-tempo songs and positively relishes top notes, scat and vocal gymnastics. She might hesitate over the name of her drummer (Roy McCurdy) and forget the intro to "Lady is a Tramp," but, apart from a loss of resonance in the lower register, Ella Fitzgerald is singing as powerfully and as sweetly as ever.

Having the backing of a Count Basie band, blowing well even without the Count, and her own trio, obviously helped. But as classic standard followed classic standard, with no faltering and perfect phrasing, you could relax and enjoy. I would have preferred more of the slow romantic ballads, but with everything from "Honey-Suckle Rose" to "God Bless the Child," via the Beatles "Can't Find Me Love" this was vintage Ella, a memorable evening, and a propitious start to London's new 24 hour jazz station, the reason for this rare and rousing visit.

A quick mention for the Tommy Smith Quartet who opened the show in fine style and for the Basie Orchestra, which also raised the spirits before the arrival of the great

lady. Two nights earlier on the same stage Ramon, the audience sent the later generation of black singers, into soul music rather than jazz, into personality rather than character. Supported by a solid band of Scandinavians, not generally reckoned to be the most soulful of races, Randy giggled her way through her classics like "One day I'll fly away," and only looked serious when plugging the material on her latest album "Rich and Poor."

You can hardly fault her voice - it's liquid gold - but like Dionne Warwick a few days earlier she sold her fans short. Both ladies are going through the motions, touring to promote records, and scarcely aware of the customers. They run through their sets and are away in little over an hour. This total unwillingness to respond to the needs and the affection of their audiences would not be quite so irritating if they did not blather on about how wonderful it was to be in London and what absolutely amazing people we were. If they are having such a good time on stage there really is no need to pull the plug so abruptly and so blatantly.

Antony Thornicroft

V S Pritchett wins W H Smith award

V S Pritchett, critic, novelist and short story writer, has won this year's W H Smith Literary Award. Sir Victor, who is 88, received the £10,000 prize at a lunch in London yesterday.

FINANCIAL TIMES

NUMBER ONE SOUTHMARK BRIDGE, LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Friday March 9 1990

Democracy in Latin America

WITHIN THE next few days, first Chile and then Brazil will swear in democratically elected presidents after long periods of military rule. In Chile, General Augusto Pinochet hands over to the Christian Democrat leader, Patricio Aylwin, creating the precedent of a dictator bowing out on the verdict of the ballot box after 16 years in absolute control. In Brazil, Fernando Collor de Mello is appointing clean government and economic liberalisation takes office as the first directly elected leader in 29 years.

The change of government in both countries raises issues about the relationship between democracy and economic development. The last decade in Latin America has witnessed a clear rejection of military rule in country after country; yet so far the results of restored, or newly discovered, democracy have been disappointing, even allowing for the burdens of foreign debt and poor terms of trade.

Political leadership has proved weak, the institutional back-up has been wanting and economic management has been poor - if not disastrous. Those countries which have coped best have been either very small (Bolivia, and Uruguay) or have had authoritarian government with strong institutions, like Chile and Mexico.

Chile has been a particularly uncomfortable example. Gen Pinochet was considered a pariah for having brutally overthrown the late President Allende. At the same time he instituted free-market economic reforms which modernised Chilean society. After several bad mistakes, which perhaps only a dictatorship could survive, he created the basis for sustained economic growth.

Maturity

Today, with uncontestedly the best managed economy in Latin America, Chile enters its sixth consecutive year of growth. Chileans have demonstrated great maturity in the delicate transition from dictatorship to democracy. A consensus exists on the kind of society Chile should have and the divisions created by a repressive and frequently vindictive regime have begun to

disappear. Together, these elements provide a stable framework for democracy and augur well for Chile's chances of being able to break through the barrier of underdevelopment within the next decade.

Much now will depend on Gen Pinochet's own sense of history and his realisation that Chile no longer needs him. He must resist any temptation to interfere and prepare to retire from his still powerful position as commander-in-chief of the armed forces as soon as possible.

Lamentably inept

In contrast to Chile, Brazil has enjoyed civilian government since 1985 but the politicians and ruling elite have proved lamentably inept at making democracy function effectively and ensuring that the economy is properly managed. The outgoing administration of President Jose Sarney suffered all the handicaps of a transitional regime, which additionally was saddled with huge external debts and serious structural problems. But it cannot easily duck responsibility for bequeathing a demoralised society, wracked by hyperinflation. Mr Sarney's government will go down as one of the most corrupt and incompetent in Brazil's history.

Thus, while the youthful Mr Collor inherits a country whose inhabitants may have long felt freer than those in neighbouring Chile, the difficulties of running the government and ensuring economic growth are enormously greater. He will have to establish his authority and restore economic confidence quickly. One hopes he has learned from the experience of Menem's Argentina that an economic shock programme must be well prepared and comprehensive.

Even effective political leadership will not easily overcome his lack of a strong party base and the difficulties of a constitution that gives wide powers to the legislature, which is controlled by the most powerful vested interests in Brazil. His plight suggests that democracy in Latin America is a question of good government and of willingness to accept the constraints of a representative and frequently vindictive regime have begun to

War of words on farm trade

THERE HAS been much huffing and puffing and trading of tough words between the European Community and the US of late on the issue of the reform of the world's farm trade, a key component of the Uruguay Round of international trade talks which is now in the last of its allotted four years.

In particular, acerbic exchanges between Mr Clayton Yeutter, the US Agriculture Secretary, and Mr Ray MacSharry, the EC Farm Commissioner over the new US Farm Bill and the draft 1990-91 budget reveal again how differently the two sides view the whole issue of farm support.

US Farm Bills, enshrining the objectives of US farm policy, are produced every four or five years and a new one is due this year to replace the 1985 Food Security Act. Proposals were sent to Congress by Mr Yeutter last month and immediately raised hackles in Brussels, where they differed little from the 1985 Act.

Most of the measures supporting domestic prices for US farmers are expected to be maintained, as are export subsidies, notably through the controversial export enhancement programme. Mr MacSharry publicly expressed his disapproval, declaring that the Bill gave the wrong signal both to American farmers and to the GATT talks.

What most incensed Brussels, however, was the implied threat. The US has taken a maximalist stance within GATT, demanding the abolition of all trade-distorting farm subsidies, but here it was - EC officials complained - failing to translate this message into its own domestic legislation. What is more, Mr Yeutter made it clear that export subsidies would be increased unless progress were made in GATT.

Predictable

Mr MacSharry's predictable response was that the EC will not negotiate under threat. "The multilateral negotiations are not war games," he stated. There is an obvious element of gamesmanship in all this as Washington - aware of the seeming hypocrisy of advocating the abolition of most farm subsidies in GATT, while continuing to maintain them at

home - endeavours to keep up the pressure on the EC.

It is perhaps also to be expected that, while progress may be made on important non-farm issues, progress on what many participants see as the most contentious issue of the talks is unlikely at the last minute, if at all.

Paradoxical

Some evidence for this view comes, paradoxically, from the White House. A document sent to leaders of the Congressional Committees last month used far milder language than the Farm Secretary when it described how, "based on progress to date" within the GATT talks, it could be expected that US farm programmes in future would "need to be made more market oriented, with support provided in a less trade distorting way." Such language suggests that the US has come a long way towards compromise with the EC.

It is too early to tell whether this will prove the case. US officials point out that the language in the White House report is primarily designed to persuade the Democratic majority in Congress that sufficient progress is being made in GATT not to warrant Congress using its powers further to increase farm subsidies. Certainly, the White House report itself does not mince words about the outstanding areas of difference between the US and the EC, which range all the way from the extent to which protection and trade distorting subsidies should be reduced to whether - as the US wants - existing non-tariff barriers should be converted to tariffs and then reduced.

The aim of reforming the world's farm trade - estimated to have cost the EC and US budgets a total of over \$50bn a year in recent years, to say nothing of the trade distorting effects for other exporters - remains as valid today as it was when the Uruguay Round began. However, more political effort and less posturing will be needed if it is to stand any hope of achievement. Heads of government must get more actively involved. They should be reminded that the Uruguay Round and so the whole international trading system hangs in the agricultural balance.

I love driving about in motor cars. You probably do too, unless you are unlike most inhabitants of the developed countries of the West. To me, the automobile is the invention that has had the most potent effect on life in the 20th century. It is affluence, choice and individual freedom expressed in steel and rubber. I am rarely happier than behind the wheel.

Everyone of the green persuasion should declare her or himself on this matter. It is one of the keys to the environmental debate. So many of us would rather drive than use practically any other form of transport that most political parties sense that the way to win votes is to be extremely tactful about motoring.

This is very awkward. Because of the greenhouse effect, the day is coming when governments will be obliged to slap a tax on carbon dioxide emissions from exhaust pipes. There is a strong case, on simple amenity grounds, for reducing expenditure on roads. There is an overwhelming market logic in favour of making individual users pay for the pollution they cause, perhaps by means of tolls, or an enormous petrol tax, or some other fiscal device. None of this is politically cost-free. All of it scares the wits out of most politicians.

At the beginning of 1989 a paper was prepared for the British Prime Minister suggesting the imposition of a pricing system. Smart electronic cards would be slid into a dashboard computer. Motorists would pay according to which road was traversed. Electronic eyes planted in the paving stones would deduct fees from the cash balances registered in the smart cards. Driving would be more expensive in the rush hour than at midday. It might be free late at night.

This paper was rejected. Its ingenious arithmetic had suggested that the average driver would be no worse off than now if the tolls were set low and the existing annual road licence was withdrawn. Even so, the Prime Minister was not convinced. Nor was she convinced when Mr Paul Channon, then Minister of Transport, floated the idea again in the early summer, albeit as a reluctant last resort.

Last September the logic of the price mechanism was set out in another learned study. Its source was a mirror image of the provenance of the first paper. For this time the proposer was Patricia Hewitt, erstwhile policy co-ordinator for the Labour Party, but now Neil Kinnock's Chancellor of the Exchequer. Mr Chris Patten, Environment Secretary, and Mr Parkinson himself supported publication of the road pricing paper. This does not necessarily mean that the Transport Secretary, long a sceptic about the greenhouse effect, is a late convert to greenery. His paper could have been read as one designed to demonstrate the immense complexity and potential cost of road pricing. Never mind. He deserves credit for having supported publication.

The grounds for opposition were various. There was much harrumphing about the need to charge drivers of company cars personally for road use, and the difficulties thereof. The Home Office conjured up a nightmare vision of having to issue more than six million summonses every year if more than 1 per cent of the cars in London were not properly paid for through the smart cards. This sounds to me like a typical impossibilist fantasy put up by civil servants who know what ministers want reasons not to go ahead with a scheme.

Their common sense was really afraid of was, once again, the prospect of headlines telling drivers that they would have to pay for road use. This sense of caution has been the principal characteristic of every subsequent debate on environmental matters. Most of the talking is now taking place in the "Green Committee," a sub-committee of the cabinet, chaired

Lucky to be out of it

There is a teasingly symmetrical relationship in the DTV inspectors' report on the Fayed brothers' acquisition of the House of Fraser group which has so far escaped notice.

While the Fayed brothers were being advised on the offer by merchant bankers, Kleinwort Benson, and City solicitors, Herbert Smith, the Director General of the Takeover Panel at the time was none other than Tim Barker of Kleinwort Benson. The secretary of the Panel, also deeply involved in the bid, was Anthony Macaulay, a second son from Herbert Smith.

But beware of conspiracy theories, despite the inspectors' findings that the Fayed brothers' interests and resources throughout the bid. The inspectors say they "were gratified to note that in this very contentious dispute nobody ever made any aspersions about Mr Barker's and Mr Macaulay's impartiality."

As for the Fayed's seemingly judicious choice of advisers, note that the Egyptian-born brothers were initially advised by another merchant bank, Lazard Brothers, where the present corporate financier, Marcus Agius, is said to have warned that the acquisition might be "too high profile" for these hitherto secretive foreigners.

Lazards had a narrow escape thanks to a conflict arising from the interest of a long-standing client in bidding for House of Fraser - was it BAT Industries in less beleaguered days? So, too, did Morgan Grenfell, which had had earlier dealings with the brothers. Morgan's David Douglas-Horne pleaded a similar conflict of interest when approached by Mohamed Fayed.

It was Royal Bank of Scotland that was instrumental in introducing the Fayed to

the hapless John MacArthur of Kleinwort, who is now an independent financial consultant in the City. There, but for a Chinese Wall, his own reputations might have foundered.

Bubbles

Hydrotherapy seems to work. There is something immensely relaxing about lying in a bath with bubbles being pumped through the water. And, unlike in a Jacuzzi, the pressure is pretty evenly spread. Perhaps the conventional bath is not big enough, but you begin to get used to it. Also makes you sleep well. Further reports later.

Going Italian

James Sherwood, the President of Sea Containers, turned up in Rome this week to say that Italy is the land of property investors.

Having fought off a year-long hostile bid from Anglo-Swedish predators, he now says that the time has come to put all his leisure interests into one company. Sherwood plans to turn Orient-Express Hotels into an Italian company, under the name Cipriani Hotels, and to float it on the Milan bourse in about two years' time.

Apart from the Cipriani in Venice, Sherwood's Italian hotels include the Villa San Michele at Fiesole and the Splendido at Porto Cervo. Recent purchases are the Mount Nelson in Cape Town and the Copacabana Palace in Rio, which brings his total up to 10 worldwide. Sherwood says he plans to buy another 10 in the next three years.

Football wars

Brusied pride in the world of African football, where Algeria is hosting the presti-

POLITICS TODAY



Tied up in knots over road pricing

By Joe Rogaly

The political pressure is not all in one direction. The Prime Minister himself is in two minds on the matter. In one persona, she is a political realist about things like a high price for petrol, and she may have learned to fear new taxes or charges of any kind following the introduction of the poll tax. Her other persona is that of earth-mother, she who discovered the threat to the environment and explained it to the nation, not to mention the world, in a series of major speeches following her seminal address to the Royal Society in September 1988.

Everyone in Westminster and Whitehall is aware of this split in Mrs Thatcher's personality. They are also aware that there is a positive political gain to be had from expressing concern about the environment: private polls still tell them as much. This perhaps explains the Conservative party political broadcast on Wednesday night, which stressed the Tories' concern to build a cleaner, safer, world for the son-of-a-bitch mother and baby who appeared in nearly every shot. It also explains the GC's decision to send Mr Patten to The Hague this week armed with promise to end nearly all industrial dumping in the North Sea by the end of 1992, a mere three years later than stipulated in the 1987 North Sea Declaration.

The promise was part of a pre-emptive political strike by Mr Patten. His proposals on sewage sludge dumping and the disposal of raw sewage through long outfall pipes have failed to satisfy Britain's critics at the conference of countries with North Sea coastlines. They will, however, add at least 6 pence to water bills over the

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The search for a firm, courageous and pain-free green policy permeates the Green Committee

perceived political needs of the times. Another departmental minister kept asking whether it was possible to devise a system of penalties and incentives whose effect would be to reduce the number of journeys, and encourage the purchase of smaller cars with more efficient engines. He had only two requirements. The system would have to be fiscally neutral, and it would have to have no effect on the retail price index.

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coming decade. There is a certain political courage in this. Clearly Mr Patten has extracted a decent down-payment from the Green Committee, indicating that not all forthcoming battles will be lost by the environmentalists.

Whitehall is in the midst of another battle whose outcome is as yet uncertain. Britain has undertaken to cut sulphur dioxide emissions, a major cause of acid rain, by 60 per cent by the year 2003. It said at the time that it would do so by installing flue-gas cleansers, at a total cost of some £2bn, in existing large power stations. Now National Power and PowerGen are telling the Energy Secretary, Mr John Wakeham, that privatisation will be easier if this commitment could be met more cheaply through the use of imported low-sulphur coal and gas-fired power stations. Downing Street is aware that the exchanges on this matter between Energy and Environment are "heated". Mrs Thatcher's Green Committee will probably take the final decision. It is likely to be a compromise, leaning towards the demands of quick privatisation and away from pure environmentalism.

While all this has been going on the Treasury has kept its head down, working on the forthcoming Budget. When that is out of the way the Conservatives will have to confront the real agonies of environmental policy. When do you tax? When do you charge? When do you regulate? Having exhausted that list of options, which includes all there are, how do you fight an election as the party of conservation on the basis of a cautious environmental White Paper? All right then, how do you go to the polls with a bold set of policies that may in the end cost the voters more?

A few of the answers, suitable to a market economy run by economic liberals, are provided in a forthcoming pamphlet from the same left wing think tank - the IPPF - that proposed road pricing. "Green Taxes," by Dr Susan Owens, Victor Anderson and Irene Brunsell (IPPF, 18 Buckingham Gate SW1, 25), concludes that there is a now a strong case for the use of economic instruments in British environmental policy. (The differential duty on lead-free petrol, making leaded more expensive, is an economic instrument used by Mrs Thatcher's Government to pursue an environmental objective.)

A 25 per cent rate of Value Added Tax on large cars, or cars without catalytic converters, is one in a long list of possibilities suggested by the IPPF; low or zero VAT on insulation materials, low energy light bulbs and the like are others. The overall effect could be fiscally neutral. The need to persuade the European Community to accept such changes is acknowledged. It is a short, well-argued paper, once again taking on the Tories from their totally unprotected right flank.

Incidentally, I owe the IPPF an apology. When it was founded in 1988 I said that the new doughnut lacked a filling - it had no central idea to give its publications a sense of purpose and cohesion. The Right-wing Institute of Economic Affairs had such an idea: the market economy. We can now see that the IPPF, too, has a central idea: the power of the market. If it sticks to it, it will do the Labour Party a great service.

It is a pity to help Mr Patten. His environmental white paper, which is regarded by some as the putative centrepiece of the Conservatives' election campaign, will only be credible if it shows that the green half of Mrs Thatcher has prevailed over the blue. Every argument in the GC is between Environment and another ministry - Energy, Transport, Agriculture or whatever. If Labour looks like producing a decent environmental policy with a judicious mix of pricing and regulation to enforce it, Mr Patten will have a better chance of winning some of those arguments. The game is still on.

OBSERVER



"Of course, we've only got their word for it that they're biscuits."

Going Italian

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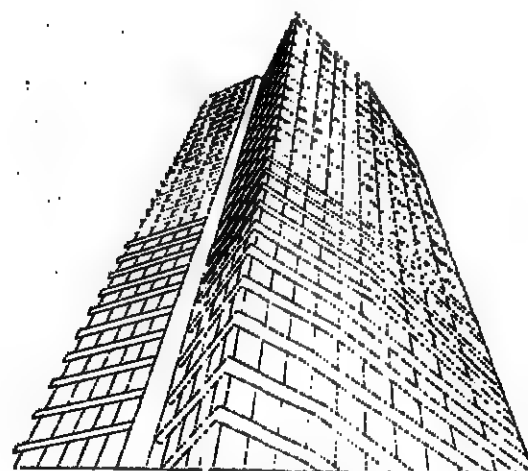
Having fought off a year-long hostile bid from Anglo-Swedish predators, he now says that the time has come to put all his leisure interests into one company. Sherwood plans to turn Orient-Express Hotels into an Italian company, under the name Cipriani Hotels, and to float it on the Milan bourse in about two years' time.

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David Lascelles revisits the Soviet Union after a ten-year absence

There is one very striking change about Moscow in the 10 years since I was last there: the political slogans have all gone. No more are the city's inhabitants urged by giant rooftop signs to salute the Communist Party or bust a gut for socialism.

And what a relief that is. Nothing typified the Brezhnev era more than the deafening roar of its propaganda. Without it, Russia has almost become civilised again: you can hear yourself think, you can say pretty much what you like, wherever you like. And for a hospitably-inclined people like the Russians, that has opened the floodgates. In the course of a two-week visit I met more people, was more widely entertained, and left feeling I had made more friends than in a dozen trips in the bad old days. I even got into the Communist Party's central committee building, previously considered to be more impenetrable for a westerner than the KGB.

The achievements of Mr Gorbachev's glasnost are truly remarkable. There were moments when I actually found myself sweating with Brezhnev-conditioned alarm through reading some startling expose in the new-style Moscow News. As for witnessing the sight of 150,000 demonstrators rallying peacefully by the Kremlin walls, I cured all one's earlier despair. Never once do I recall any analyst of the Soviet Union predicting that within 10 years the country would be holding free elections and introducing multiple parties.

But if glasnost has got rid of The Great Lie, it has replaced it with The Ghastly Truth. And the truth is that just about everything to do with the country is in a quite appalling state: the economy, its cohesion, its foreign relations, and also its morale.

It is hard for people in the West to understand quite how bad the situation is. It is not merely that the economy is like an old locomotive running out of steam, and leaving a trail of broken bits along the track. It is also that the situation is getting worse, and offers ordinary Russians virtually no means of escape. One of the big changes Mr Gorbachev has introduced is the right to buy \$300 of foreign currency and travel to the West. The bad news is that the rouble has been devalued tenfold, the queue for foreign currency is four weeks long (you go there every morning to claim your place), and Aeroflot is booked up for months in advance.

Although nationalist uprisings attract all the media attention, they are only symptoms of the main story in the Soviet Union, which is the growing prospect that the whole system will grind to a halt. And the consequences of that are very hard to predict.

That may sound alarmist, but the fact is that the normal mechanisms of production and distribution are already breaking down. This means not only the notorious queues, but also the spread of subversion and corruption, with its own insidious effect. It is virtually impossible to obtain



After the Great Lie, the Ghastly Truth

anything worthwhile for roubles; but dollars will cause the scarcest and most luxurious things to appear as if by magic. The economy is rapidly becoming two-tier: the rouble-based state system overlaid by a grey economy where goods are exchanged for barter or hard currency. And there are no prizes for guessing which is the more dynamic. Every factory now holds back part of its production to exchange it for other goods. In shops, the best items are kept under the counter for the same reason. Any self-respecting employer has to be able to secure special deliveries of consumer goods to keep his staff happy, thus further undermining the official distribution system.

In Leningrad, (the Soviet Union's second largest city with 6m people) the City Council has just introduced a measure which forbids non-residents from buying a wide range of basic consumer goods: fresh fruit and vegetables, cheese, meat, sausage, knitwear, china, watches, and so on. This act of self-defence against marauders from neighbouring towns is certain to provoke counter-measures and could, if unchecked, lead to the fragmentation of large parts of the Soviet economy.

If the Baltic states and the Caucas-

ians are struggling to break free from this deadweight, it should cause no surprise. A reason why they may well succeed is that the Russians themselves seem to be too numbed and bewildered to care. Although Mr Gorbachev made his valiant plea to the Lithuanians to stay in the Union, one senses that the imperialist urge is exhausted. Russia is turning in on itself.

The collapse of eastern Europe last year goes virtually unremarked in conversation. It is almost as if this event, which more than any exposed the hollowhollowness of Soviet might, had not occurred. It would have been a great humiliation for the Russians, but for the fact that many things much closer to home are now greatly more humiliating. The inability of the Soviet Union to feed and clothe itself, the worthlessness of the currency, and the futility of 70 years of communism. Moscow may still go through the motions of involvement in international affairs. But it lacks the will and the means to influence them any more.

Even so, the atmosphere is not one of despair. The political debate triggered by perestroika is extraordinarily lively for a country so long conditioned by a one-party system.

One evening, when I switched on the TV, all three channels were carrying discussion programmes about economic problems: one had a factory manager explaining why his goods were in short supply, another a government official on the problems of price reform, and the third had a panel of economists.

The debate is largely free of ideological dogma. Virtually all ideas - free markets, convertible currency, a stock market, private ownership, land sales - are legitimate for discussion. There still seems to be an inhibition about allowing foreign investment, but that may be attributable to Russian xenophobia as much as communist taboo. By the same token, there is a strong reluctance to seek a solution in heavy borrowing from the West. Not, it must be said, that western bankers are keen to lend to the Soviet Union: colossal sums would be needed to make any impact.

The real obstacle to progress is the sheer size of the problem, and the doubts that must exist as to whether the Soviet Union has the political will to overcome them.

Although Mr Gorbachev is surrounded by free-market advisers, there is an immense party and government bureaucracy to overcome.

And out in the great expanse of the Russian steppe there are millions of people who lead desperately deprived lives but for whom economic reform spells uncertainty and change, the two things that the Russians have historically found most difficult to handle.

They are probably right insofar as a full economic adjustment would entail massive inflation, the disruption of what little exists in the way of social services, and widespread unemployment. And all for the right to exchange the socialist cocoon for the free market god. Some observers have seen in the widespread provincial revolts against party bosses a grass roots desire for change. But these stirrings reflect frustrations with worsening living conditions rather than a positive urge for reform. Similarly, the mass demonstrations in Moscow and other cities were for greater political democracy. But they did not address the fundamental economic issues.

Where will it all lead?

The Mikhail Gorbachev so widely cited in the West is an unpopular man back home. The view from Tomsk, I was told, is that he is a dangerous reformer, while "hard-liner" Yegor Ligachev displays the best Russian political traditions of firmness. Any forecast about Gorbachev's future has to be made in the context of a worsening economy and growing political pluralism (for which read disaster).

I came away with the uncomfortable feeling that he may squeak through this winter but could well be brought down by the next. The best that could then ensue would be a highly fluid political situation that enabled big changes to occur in a short space of time - rather like Poland in the last 12 months. This could be quite chaotic but, in the end, fruitful.

The darker scenario holds out the prospect of civil war, with the Russians taking it out on the nationalities and minorities whom they already blame for many of their problems. Quite what role the military would play is hard to judge: traditionally they have been politically neutered, and are not very conspicuous at the moment. The greater danger is that turmoil could throw up a haphazard leader.

Unfortunately, a smooth transition to a new state of being seems the least likely scenario. Russia finds change extremely hard to manage, and the air is full of the ominous grating sound of heavy objects crushing against each other, rather than the hum of well-oiled wheels. It is a fair bet that the 1990s will witness another of Russia's great lurches as it adjusts to much reduced circumstances and the long process of modernisation. But unlike 10 years ago, there will be many now who wish it well.

David Lascelles, the FT's Banking Editor, was East Europe correspondent from 1974 to 1978. He is a contributor to the FT's 20-page Survey of the Soviet Union, to be published on Monday.

LOMBARD

Ali Baba at the Trade Ministry

By John Plender

THERE are times when the blindness of Trade Secretary Nicholas Ridley to the political sensitivities of electorate and party has a certain eccentric appeal. Few of his fellow politicians are, after all, prepared to speak the unthinkable. But with the inspectors' report on House of Fraser it is a case, as Tory backbenchers have indicated publicly and Mr Ridley's fellow ministers admit in private, of blindness bordering on folly. Can there be any justification for such ministerial insouciance in the face of perhaps the most blatant case of deception in post-war corporate history?

Until now it has always been possible for ministers to plead that the involvement of the controversial Tiny Rowland of Lonrho clouded the issue. The antipathy that Mr Rowland continues to arouse in the Conservative party may well provide part of the explanation for the Government's dilatory response to the evidence of dishonest misrepresentation by the Fayed. But following the damning report by the inspectors there can be no further ambiguity or doubt. What justification, if any, can there be for the Trade Secretary's behaviour?

Mr Ridley's excuse to the Commons for failing to ask the courts to disqualify the Fayed brothers from being directors was based on the public interest. Since there were no longer any outside shareholders in House of Fraser, he argued, such action would have been inappropriate. But as Labour MP Robert Sheldon retorted, lying and cheating had enabled the Fayed brothers to fool the Office of Fair Trading and the Department of Trade and Industry. When a British Trade Secretary can see no public interest in responding beyond the Government is duped by confidence tricksters, any half honest businessman might wonder whether there is any point in playing it straight.

The one thing that Mr Ridley could argue in his own defence is that his opinion is no more than a reflection of the state of the law. For the chief priority of the legislative and regulatory framework for takeovers in Britain, as in the US, has

always been equity between the buyers and sellers of shares in the company being bid for. In the case of House of Fraser, which was valued by the Fayed's bid at £515m, the shareholders came out exceptionally well; and if they had known more about Mohamed Fayed's background and financial resources they might well have been frightened into accepting a lower bid.

But that is precisely the nature of the problem which has dogged the authorities throughout this story. The injured party in the House of Fraser saga - poor Mr Rowland and Lonrho - is confidence in the integrity of the system. The biggest casualties have been the reputations of the advisers involved, merchant bankers Kleinwort Benson and City solicitors Herbert Smith. Will people really be prepared to take the risk inherent in private share ownership or in acquiring listings for their companies, if they know that people like the Fayed have been treated with kid gloves?

On the positive side, Mr Ridley can argue and has argued that the Companies Act 1989 now makes it a criminal offence for anyone knowingly and recklessly to mislead the competition authorities. The Takeover Code has been tightened up to require increased disclosure from non-corporate cash bidders. But the Trade Secretary gave the game away by telling the Commons, "I do not think that anyone would believe that the events that we are talking about are particularly heavyweight."

It may not matter much who owns a shop in Knightsbridge. But it does matter when a huge company, employing several thousand people thanks to the efforts of earlier managers, changes hands on the basis of dishonest misrepresentation to all and sundry. It matters even more when a British Trade Secretary cannot see that the public interest extends beyond some narrow transactional concern to do with the price at which bundles of shares change hands.

So be warned. The DTI is now in the hands of the forty thieves.

LETTERS

Social costs of the falling price of petrol

From Mr B.A.J. Quirke.

Sir, The recent Monopolies and Mergers Commission report on petrol wholesale neatly (if expensively) demonstrated the major difference between public (and political) perceptions and underlying reality - particularly when the matter is even slightly statistical.

It showed that between 1988 and 1989 the retail price index (RPI) adjusted price of petrol dropped 12 per cent. It also showed that our product price has been slightly below that of our European Community neighbours and that UK pump

prices are generally significantly below EC levels because of lower duties.

These facts should be viewed in the following context:

● There continues to be a long-term shortage of this type of hydrocarbon fuel.

● It is generally accepted that private transport is an extremely inefficient but convenient form of transport.

● Private cars are a major source of pollution.

● A large part of Britain's road system is grossly overloaded and likely to remain so.

● There is a growing concern with the human costs of private motoring, for instance

the impact of the influence of drink or drugs.

Unfortunately the inescapable conclusion is that the product should have been priced-up by duty increases in the way that cigarettes have been for social reasons.

Rather than decreasing in real terms by 12 per cent, it should have increased over the two decades by enough to discourage the activity and provide funds for alternative means of mass transport.

An increase of even 1 per cent above inflation over the period would have given a compound

increase of 25 per cent. The increase in tax revenue would be hundreds of billions of pounds, available for expenditure on transport which could be a pleasure to use rather than a last resort.

The political downside to this argument is the detrimental effect on the RPI of such a policy. Perhaps this would be seen in a clearer context if we were concerned with an equivalent RPI - Environmental Price Index.

B.A.J. Quirke, Chairman, The Institute of Statisticians, 50 Fitzroy Street, W1

Use Sustained Yield Act of 1906. By law we may only harvest as much as we can grow and all forest is replanted or renewed naturally.

Of the land area covered by trees in the world, 74 per cent is still forested. This is due to managed forestry on both a public and private basis dating back over 100 years.

According to the Forest Statistics of the United States, 1987, the forested timberlands of the US now contain over 125bn cubic feet more than they did just 35 years ago.

Sweden, Finland, America and most other softwood and temperate hardwood producing countries invented the green movement long before it became fashionable, and have been responsible protectors of the only major renewable resource available to man.

Robert R. Kincaid, European Marketing Manager, US Softwood Timber Association, 101 Wilmore Street, W1

The US reforestation record

From Mr Robert Kincaid.

Sir, Robert Taylor's report ("Sweden tends its man-made forests," March 7) opened with a rather misleading statement.

Sweden and Finland are very far from being the only timber producing countries which are planting more trees than they are cutting down.

They trail far behind the reforestation and overall multiple-use programmes of the US.

Sweden lags behind the US in net annual growth per hectare in cubic metres. Sweden's annual growth is 2.7 cubic metres whilst in the US it is 3.3 cubic metres.

In fact, in both temperate hardwoods and softwoods the US grows two-and-a-half times as much timber as it uses. The US plants an average of six million trees a day. That is nine trees for every person living in the US every year. The forest products industry plants 36 per cent of those 2.5m trees, while owning only 18 per cent of commercial forests.

All National Forest lands are managed under the Multiple-

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Closed shop in Northern Ireland

From Mr David Green.

Sir, Ralph Atkins's article on Northern Ireland ("No room for manoeuvre," February 28) prompts a question.

Most of the 450,000 people who vote Unionist in Northern Ireland live in Belfast, and a sizeable proportion of them in east Belfast where two major employers dominate the job scene - Harland and Wolff and Short Brothers.

Is not the tightness of the Northern Ireland Protestant really the result of his closed shop at work? Is it not similar to the tightness of the once-dominant NGA in Fleet Street?

For it is the tightness of the closed shop beneficiary at bay, seeing in every development a threat to his life. For both these companies are under threat and if the fate of similar old-fashioned engineering concerns in England is anything to go by, their chances of survival are quite slim!

It is a hard and sad thing to have to say, but how long will traditional Unionist working class attitudes survive the passing of these two companies?

For surely the shock of reduction to the same state of chronic unemployment as that of their nationalist fellow workers in west Belfast will bring a remarkable shift in loyalties. This will be particularly so if, as is always possible, new companies can employ anyone without political bias, and without the closed shop of which these must be the last major survivors.

Maybe it is the case that nothing would help the troubled community of Belfast more than the strict application of Thatcherite policies, no matter how much they may hurt in the short term.

David Green, 62bis rue de Vio, Calais

Sentiment and the stock market

From Mr M.S. Evans.

Sir, Mr Mushaq Shah and Mr Sushil Wadhvani of the London School of Economics (Letters, March 2) provide an excellent illustration of the dangers of applying precise scientific deduction to the uncertain art of investment.

Many years ago when I started working in the City, I remember being told that at all stages share prices were 60 per cent sentiment and 40 per cent reality. The word sentiment does not occur in the Shah/Wadhvani letter and, perhaps, its absence is the missing element they are searching for.

The argument they develop rests on the assumption that the Japanese Stock Market was "correctly" priced on January 1 and from this it follows that the subsequent fall of 15 per cent by February 26 was excessive when related to other factors. But who can ever say that any market is correctly valued.

It is possible to make relative judgments, but absolute judgments can only be subjective, based on the facts as known. As Keynes once said, to be roughly right is better than to be precisely wrong.

M.S. Evans, Loring & Crickshank, Broadwalk House, 5 Appold Street, EC2

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M.S. Evans, Loring & Crickshank, Broadwalk House, 5 Appold Street, EC2

Tale of two coffee breaks

From Mr J. Hawthorne.

Sir, Andrew Taylor ("A tale of two building sites," March 7) examines differences in transatlantic working practices but omits any comparisons of the effect of working conditions on the family/social lives of the UK and US workers.

"No time lost at meal or break times" may improve the US workers' economic productivity but to what effect on their lives or on the productivity of their medical advisers or psychiatrists?

A routine break for coffee may improve human relations at work and at home, in a way which "a drink when needed being taken at the workplace" may not.

Should not the emphasis be on the humanising of work culture or is the quality of living at the end of the 20th century always to be subjugated to a superficial economic standard?

Jerry Hawthorne, Witham Ward, 70 St George's Square, SW1

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Friday March 9 1990

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BUNDESTAG VOTES NOT TO CHALLENGE FRONTIERS

Kohl reaffirms view on Polish reparations

By David Goodhart in Bonn

MR HELMUT Kohl, the West German Chancellor, yesterday again stressed the need for Poland to renounce reparations claims and do more to protect the rights of the Polish German minority in an angry Bundestag debate on the border issue.

Despite Mr Kohl's retreat, earlier in the week, from making an explicit linkage between reparations and confirmation of the border, he was yesterday in unrepentant and party political mood, and went out of his way to praise Mr Herbert Czich, President of the Federation of Expellees, as "a good democrat".

The Federation represents the millions of Germans who were expelled from lands now in western Poland and has lobbied against a formal acceptance of the existing border.

The formal motion passed by the Bundestag accepted that the existing border would not be questioned "either now or in the future".

A similar motion will be agreed by both German parliaments after free elections in East Germany, but a legal treaty will not be signed until there is a united German government.

Polish President Wojciech Jaruzelski said the resolution by the West German parliament pledging that a united Germany would not challenge



Genscher: urged quick constitutional route to German unity

Poland's borders was "not fully satisfactory".

It did not specify the borders "was talking about, omitted reference to Poland's existing border treaties with East and West Germany and referred to German "legal positions" based

on the 1937 frontiers of the Third Reich.

"That is why I treat this statement as a quarter step forward which still arouses our anxiety because it includes some insinuations and a dodge," Jaruzelski said in a

French radio interview.

In Bonn, Mr Hans-Jochen Vogel attacked Mr Kohl's populism as constituting a "political risk factor" for Germany. He added that compared with the Chancellor the "elephant" (in the china shop) was like a ballet-dancer.

Mr Hans-Dietrich Genscher, the Foreign Minister, came out in favour of Article 23, the speedy constitutional route to unity, describing it as "a joining not an annexation." Mr Martin Bangemann, his Free Democrat party colleague and EC vice president, agreed that an Article 23 linkage would be the best for the EC.

Chancellor Kohl received warm support from NATO allies for his eventual endorsement of Poland's post-war borders when he addressed ambassadors of the 16-nation alliance here, writes David Buchan.

Mr Manfred Wörner, secretary-general of NATO and Mr Kohl's former defence minister, said after the meeting that the ambassadors of Bonn's 15 NATO allies had given unanimous and unequivocal approval to German unity, to the place within NATO for a united Germany, and to the latest statements from Bonn confirming Poland's existing frontiers.

In what one diplomat termed as "a highly emotional performance," the German Chancellor

described his feelings on addressing election meetings in East German cities, with "hundreds of thousands of people shouting Ein Volk (one people)".

Defending himself against the charge that he was rushing unification, he said that events in East Germany itself had overtaken the timetable which he had originally set out last autumn and said that deterioration of the situation in East Germany, with some 100,000 people leaving in the first two months of this year, was not his responsibility.

"I want this process to develop at a reasonable pace," he said, promising to take into account the interests of all Germany's "friends, partners, neighbours, East and West."

Yesterday's meeting was the start of "a formal sequence of consultations on German unification and its European security aspects," Mr Wörner said. These consultations would take place in NATO at official and ministerial level, and would be synchronised with similar discussions among the two Germanys and the four wartime allies, he said.

The British Government has changed the name of the British Military Government in Berlin to British Mission Berlin in a significant symbolic gesture towards the new political realities in Germany.

Rolls-Royce at crossroads

In public perception terms, the Vickers affair shows every sign of shaping up into another symbolic debate about short-termism and the City's alleged betrayal of British industry in pursuit of a fast buck. The whole thing is right out of central casting: an Australasian corporate raider, trying to carve up a great name of British business (Vickers), to make a swift killing from an even greater one (Rolls-Royce Motors). If institutional shareholders show the slightest sign of backing Sir Ron Brierley's demerger plan, they will doubtless be pilloried publicly.

It will be very unfortunate if the arguments about Vickers are seen in such a stereotyped way, or drummed up into a cause célèbre on the BTR/Pilkington scale. This is not because Vickers is only a £500m market capitalisation company. Neither is it because Vickers has reshuffled itself out of all recognition; nor because Sir Ron Brierley's demerger call smacks of being a last-ditch effort to make his £30m investment in Vickers worthwhile, given that no bidders have appeared.

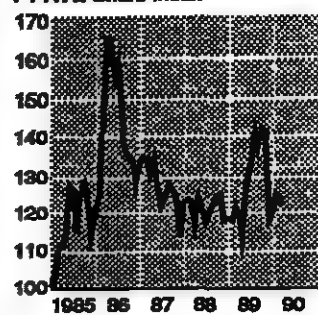
It is simply that the questions here are rather mundane: the only national interest question surrounds the Challenger tank, now not a huge part of Vickers. The point is that Vickers itself has been more than willing to sell businesses when it feels it has nothing to add, as shown by its 1989 sale of Howson Algraphy. This is not an unattractive, inflexible management, wedded to size for its own sake. That being the case, the central question for argument over the next few weeks is simply how much Rolls-Royce Motors would be worth on its own, whether the Vickers share price reflects it and if not, what Vickers will do about it. In Germany, BMW's shares trade on 16 times earnings, and Porsche on 26 times: the Vickers argument can start there.

Ladbroke

There are two faces of Ladbroke. There is the cash-machine, its betting operation, which when coupled with the apparently resilient Texas Homecare, looks as though it pumped out enough money in 1989 to pay the whole group's dividend. Alongside that is the deal-making hotel and property company, the two bits whose growth pushed net debt up to £1.4bn at the 1989-year end. For now it is the City's slightly

Vickers

Share price relative to the FT-All Share Index



cold feet about Ladbroke the deal-maker which appears to be controlling the share price, given Ladbroke's underperformance of the FT-All-Share so far in 1990. If so, this looks like a buying opportunity.

GrandMet/Elders

Now that the Grand Metropolitan/Elders deal is at last official, the chief satisfaction for GrandMet's shareholders is that they will not, after all, end up as minority backers of Mr Elliott. It is not yet clear how much cash they will get for their breweries, although the effect of the package is likely to reduce GrandMet's gearing by 25 per cent. But the deal is at least consistent with GrandMet's recent strategic emphasis on its skills in retailing and property management.

As for Elders, it is worth noting that the net effect is not simply one of retrenchment. Harlin, through which Mr Elliott and friends own 55 per cent of Elders, is obviously in a tight place. Hence, the £51.00 per share cash distribution to Elders' shareholders as part of the dismembering of the Elliott empire, plus the fact that Harlin will sell down at least part of its entitlement in the spin-off Elders Agribusiness.

GrandMet's apparent refusal to help Harlin further by buying up Elders equity will have been correspondingly disappointing. But in pushing ahead with the purchase of Watney's breweries, Mr Elliott is sticking to his plans to take Foster's beer to the world at large and Europe in particular. Yesterday's drop in Elders' share price was a natural response to GrandMet's withdrawal as buyer of the shares. But the new Foster's business should have certain attractions, not just through its position in international brewing but because of the simplicity

in Australian terms at least - of its operating and financial structure.

TI Group

Yesterday's 34 per cent final dividend increase was a reminder of the strength of TI's recovery under Mr Lewinton. But the sources and applications of funds table also shows the cost of refocussing the group. Some £53.6m of reorganisation costs were incurred in 1989, not far short of half the pre-tax profits. No breakdown is provided of this massive figure, though one is promised for the report and accounts.

The puzzle of how TI, which spent only £43m on acquisitions in 1989, could suffer a goodwill write-off of £92m, is thereby solved. The restructuring costs are regarded, using SSAP 22, as a reduction in the fair value of acquisitions made in 1988, thus requiring a further goodwill write-off. To add to the fun, this involves a retrospective adjustment to the 1988 accounts, adding £56m to the provisions for liabilities.

Accordingly, TI, which received £40m from Mannesmann and had a net surplus of £60m of disposals over acquisitions, ended the year with an unchanged net asset value of around £15p per share. Admission for the management's success in remoulding TI as a specialised engineering company is understandable but perhaps yesterday's 30p jump in the share price was overdone.

AMI

At first glance, AMI Healthcare shareholders have little to grumble about. In the two years since their company was floated, their shares have risen by over 70 per cent, or twice as fast as the market, and although they are being bought out at a modest discount to the pre-bid price, it is still an exit multiple of over 15 times prospective earnings.

However, scrape the surface a little and the AMI deal is yet another sign that the UK takeover business is not what it was only a few months ago. In common with an increasing number of vendors, AMI's highly leveraged US parent needs the cash. So it has not been able to insist on selling a controlling stake in a very profitable business at a premium, and it has had to accept that, on a price per bed basis, AMI is being sold for 23 per cent less than BUPA paid for HCA's UK hospitals last summer.

Fresh discord over Japan monetary policy

By Stefan Wagstyl in Tokyo

AN ARGUMENT over monetary policy between the Japanese Ministry of Finance and the Bank of Japan erupted into the open again yesterday.

Mr Toshiki Kaifu, an executive director of the central bank, and Mr Makoto Utsunomiya, Vice Minister for international affairs at the Finance Ministry, aired their differences at an international financial conference in Tokyo.

Mr Fukui repeated an argu-

ment advanced by Mr Yasushi Mieno, the bank governor, that rises in the price of assets increased the risk of general inflation and contributed to the recent decline in the yen.

Asset prices in Japan, particularly land, were rising significantly faster than elsewhere, so reducing the yields on Japanese assets below yields in other countries.

This increased the attraction of foreign investment, he said.

This phenomenon alone could not explain the yen's fall.

Mr Utsunomiya said the previous upsurge in land prices in Japan came in 1985-86 when the yen had been strong so there was no necessary correlation between land prices and the currency.

The notion that asset prices were responsible for the current weakness of the yen was "very tricky and misleading," said Mr Utsunomiya.

Meanwhile, a senior central bank official denied reports that the central bank had already decided to raise the Official Discount Rate.

Such reports were groundless and a total nuisance, Mr Hiroshi Yoshimoto, the bank's deputy governor, told a committee of the Diet (Parliament).

The current state of the economy, prices, foreign exchange and interest rates did not require such a change.

Alfonsín warns of threat to democracy

By Gary Mead in Buenos Aires

MR RAUL ALFONSIN, who left the Argentine presidency last year, has warned that democracy in the country is under threat, as demonstrators took to the streets again yesterday in several cities.

In his first major domestic announcement since he stepped down last July, Mr Alfonsín, who relinquished government to President Carlos Menem, said the country was heading for "authoritarianism" if a political coalition was not "rapidly" worked out.

He alleged during a television interview that members of Mr Menem's Peronist government were studying the possibility of closing Congress, through the use of a 1989 decree.

The Government has already said that it has cleared the way for the armed forces to be in the case of internal disturbances.

Mr Alfonsín was yesterday bitterly attacked by senior Peronist politicians. Mr Cesar Arias, Justice Secretary, said suggestions that the government was about to suspend Congressional operations is "the product of his [Alfonsín's] fantasy."

The Government is also angry at US press reports that Argentina is due to meet Mr Saul Ubaldini, head of the anti-Menem faction of the CGT, Argentina's national trade union organisation.

There is an increasing likelihood of a new anti-Menem alliance, comprised of pro-Alfonsín members of his radical party, trade union leaders, and dissidents in the Peronist party.

Bank forecasts easier time for importers

By Stefan Wagstyl in Tokyo

IMPORTERS will find it progressively easier to penetrate the Japanese market for consumer goods, but more difficult to sell industrial products and services, says a Japanese bank report.

The rise of supermarkets and chain stores is reducing the power of Japanese manufacturers in the retail market, says the Industrial Bank of Japan (IBJ).

However, in industrial markets, Japanese manufacturing companies are cutting out middle-men to get closer to customers, in the face of increasingly tough competition.

Foreign companies entering the consumer goods market should sell through mass-market stores, or retail directly themselves. But in the industrial goods market, overseas companies should forge links with the large Japanese industrial groupings to make use of their distribution channels, the bank says.

IBJ says the best way for the US Government to open Japanese markets further might be to press for the rigid enforcement of the Japanese Anti-Monopoly Law to eliminate exclusive arrangements between Japanese manufacturers and distributors.

The bank implicitly acknow-

Controversy still surrounds Kaifu

MR TOSHIKI Kaifu, Japan's Prime Minister, was embarrassed yesterday by a continuing controversy over whether he and US President George Bush discussed the "specifics" of trade disputes at their Palm Springs meeting last weekend, writes Robert Thomson.

On return, Mr Kaifu, in an effort to emphasise the broader bilateral relationship, said that the two leaders had avoided the details of trade issues and a party spokesman called two press conferences to make that point; the second was held to correct an earlier statement that details were discussed.

Yesterday, Mr Kaifu said in parliament that he and Mr Bush had discussed the merits of Washington's attack on the Japanese distribution system. It says: "Distribution channels are not very open due to groupings of sales outlets, which are the product of fierce market competition in Japan."

The bank surveyed seven industrial (or intermediate) products, including steel, electric wire, machine tools and semiconductors, and 12 consumer goods markets, among

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to which, customers expect manufacturers to play a large role in after-sales service.

Even if Japanese manufacturers were obliged to drop exclusive agreements, foreign markets would find it difficult to enter markets, unless they spent enormous amounts of money on advertising and sales administration.

The report adds that in the case of semiconductors, a bedrock between the US and Japan, foreign companies rely too much on small and medium-sized trading companies, which handle about 85 per cent of foreign chip sales.

These trading companies have weak technical and marketing skills. More foreign companies should forge links with Japanese manufacturers, as Motorola has with Toshiba, says the IBJ.

Though the US criticises the grouping of distributors by manufacturers, we wonder if the US might consider taking advantage of such groupings in order to sell products in the Japanese market, where competition is severe and consumers are very selective."

IBJ Review No 2. The Industrial Bank of Japan, 1-3-3 Marunouchi, Chiyoda-ku, Tokyo.

Nixon the statesman returns to his old haunts

Continued from Page 1

"extraordinary tour de force, a sense of half a century of history."

Mr Nixon in person does convey that breadth and experience.

Reminiscing of when he was first in the House in 1947-48, with an office a couple of doors along from fellow freshman congressman John F Kennedy, Mr Nixon talked of how both voted for President Truman's crucial decision to pro-

vide military aid for Greece and Turkey.

"It was a good vote and it started the bipartisan policy which I hope can be reinitiated today."

Confident of victory in his lifelong battle against communism, he said the greatest responsibility now is to see that freedom works.

At one point a reporter addressed him as Mr Gorbachev; amid the laughter he

replied, "I've been called worse."

Mr Nixon, responsible for the US opening to China in 1972, defended the Bush administration's controversial policy of keeping open contacts with the Peking regime.

The US had always, he said, used its influence to moderate Chinese policy.

If anyone could export democracy to China, he said, it was only the US, and could

never be the Soviet Union.

He did have a word of sympathy for his successor-but-two, former President Ronald Reagan.

He was not surprised that Mr Reagan could not remember everything about the Iran-Contra affair when he gave eight hours of videotaped testimony for the trial of Mr John Foindester, the former national security adviser.

Airbus warns on airport congestion

Continued from Page 1

to rail in Europe by the end of this century. But he said Airbus regarded these rail services as complementary rather than competing against air travel.

Airbus argues that relaxing the existing strict curfew rules at European airports could help ease airport congestion. Mr Jost said the new generation of more environmentally and noise sensitive jet aircraft justified the easing of European airport curfew regulations.

The Airbus report remains optimistic on the overall pro-

spects for the civil aircraft industry, forecasting 12,000 new aircraft deliveries worth about \$700bn over the next 20 years.

This estimate is similar to the latest civil aircraft market forecast by the US Boeing company which said earlier this week that it expects 9,355 aircraft worth \$626bn to be sold between now and the year 2005.

Sustaining this strong demand for jet aircraft is the combination of continued

growth in both passenger air travel and cargo and the need of big airlines to replace ageing aircraft.

The Airbus report also showed that tourist passengers would greatly outnumber business air travellers by the turn of the century, possibly accounting for as much as 80 per cent of all airline passengers.

In turn, this could create problems for airlines focusing essentially on the business travel market.

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The Economist

WORLD WEATHER

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	18	10	Partly	Paris	12	Cloudy
Amman	15	10	Partly	Rome	14	Cloudy
Algiers	18	10	Partly	Madrid	16	Cloudy
Amman	15	10	Partly	Moscow	8	Cloudy
Amman	15	10	Partly	Nairobi	22	Cloudy
Amman	15	10	Partly	Rangoon	28	Cloudy
Amman	15	10	Partly	Seoul	10	Cloudy
Amman	15	10	Partly	Singapore	30	Cloudy
Amman	15	10	Partly	Taipei	22	Cloudy
Amman	15	10	Partly	Tokyo	18	Cloudy
Amman	15	10	Partly	Yokohama	18	Cloudy
Amman	15	10	Partly	Zurich	10	Cloudy
Amman	15	10	Partly			

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FINANCIAL TIMES
COMPANIES & MARKETS

Friday March 9 1990

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PLUMB
CENTER
WOLSELEY
The name behind the name.

INSIDE

Canadian opposition to British Gas deal

British Gas's proposed C\$1.1bn (\$927bn) purchase of Consumers Gas of Toronto has provoked a flurry of political opposition in Canada and a lukewarm reaction in the country's investment community. Critics have pointed to growing foreign involvement in the domestic energy industry, especially in the wake of the US-Canada free trade agreement. David Peterson, the premier of Ontario, whose government has a veto over the Consumers takeover, refused to comment on the specifics of the British Gas offer, but said: "In general terms I'm not in favour of foreign takeovers." Bernard Simon reports from Toronto. Page 24

Happy ever after?

The search for a white knight does not always produce a fairy-tale ending for a company facing a hostile takeover bid. Sometimes the target's proposed rescuer transforms itself into a hungry predator. That is the unwelcome situation facing Sketchley, the UK services group best known for its dry cleaning outlets, which yesterday drew a £26.5m bid from Compass, a contract catering and health care company. This was the second bid for Sketchley within a month. Page 30

Losing altitude

Shares in European airlines have fared badly over the past nine months. Lufthansa, the best performer, has fallen about 3.5 per cent since reaching a high last September, while Swissair's price relative has fallen 27 per cent against the West German market from a peak in July. Despite two or three years of general inactivity, and a positive response to the prospect of 1992 through forging links with each other, continental airlines now face a threat to their earnings. Page 44

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Towards a bigger apple

There has been much talk of a Nymex-Cornex marriage in recent years, but current negotiations between New York's two largest commodity exchanges now seem to have brought the matter into sight. According to Mr Patrick Thompson, the Nymex president, final proposals could emerge in the next four to six weeks. Arnold Staloff (above), president and chief executive officer of Cornex, said "the iron is hot now... we have to do something soon." The merged exchange would "harbour a powerful range of commodity futures markets, including precious and base metals, as well as energy contracts. Page 31

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Value	Change	Value	Change
Deutsche Bank	790 + 10	AF Lloyds	948 + 24
Hofmann	1230 + 20	Deutsche Bank	554 + 12
Ind. Werke	438 + 11	Ind. Werke	1950 + 70
Salzgitter	812.5 + 11.5	Salzgitter	425 + 25
Polster	342 - 5	Polster	3078 - 24
Rheinland	342 - 5	Rheinland	3078 - 24
NEW YORK (\$)		TOKYO (Yen)	
Value	Change	Value	Change
USX	30 1/2 + 1/2	Mitsubishi Kasei	1310 + 190
Polster	14 1/2 + 1/2	Polster	1740 + 270
Polster (CA)	42 1/2 + 1/2	Polster (CA)	1180 + 140
Polster	48 1/2 + 1/2	Polster	1550 + 200
Polster	132 1/2 + 1/2	Polster	1210 + 150

LONDON (Pence)					
Adi Healthcare	320	+	8	Unilever	644½ + 9½
Adi Healthcare	320	+	11	Victors	214 + 17
Adi Healthcare	360	+	6	WPP Grp.	656 + 9
Adi Healthcare	705	+	17	FedEx	
Adi Healthcare	611	+	9	ADT	180 - 6
Adi Healthcare	595	+	15	AM Healthcare	370 - 8
Adi Healthcare	548	+	13	Antigenics	570 - 36
Adi Healthcare	189	+	7	Shutterstock	711 - 13
Adi Healthcare	368	+	8	Higgs & Hill	381 - 9
Adi Healthcare	458	+	20	Reuters	1087 - 8
Adi Healthcare	114	+	7		

Vickers rejects Rolls Royce demerger plan

By Ray Bashford in London

VICKERS, the engineering, defence and luxury car group, yesterday firmly rejected a plan to demerge its Rolls Royce Motor Cars subsidiary which was proposed by IEP Securities, the UK investment arm of New Zealand businessman, Sir Ron Brierley.

The rejection followed the announcement yesterday morning by IEP that it would seek shareholders' approval at the Vickers annual meeting next month for a demerger, the buying back of 10 per cent of the company's capital and the cancellation of preference shares.

The New Zealand company's move intensified the friction between the companies which has grown during the past two years while IEP built up an 18.2 per cent stake in Vickers, making it the largest shareholder. Vickers shares rose 17p to 214p following the IEP announcement. This compares with an average purchase price of 200p each for the 45m shares that IEP has acquired.

Sir David Plaster, Vickers chairman, has repeatedly called for a clarification of Sir Ron's plans for the holding and the possibility of a demerger of Rolls-Royce was discussed between the two men last month. Sir David yesterday dismissed the New Zealand move as "a standard play" from a company which, he said, derived much of its earnings from stock market investments.

"The board of Vickers has already considered this issue in detail and resolved unanimously that Rolls Royce should be retained within Vickers," Sir David said.

IEP said a demerger of Rolls Royce would enhance the value of shareholders' investment in Vickers and play a crucial role in a restructuring of the group. Sir Ron said Vickers was "a conglomerate" of businesses which were not understood. "Rolls Royce is by far the most important component, but this is not appreciated in the present structure," he said.

IEP is proposing to allow Vickers' shareholders to participate in the demerger on a one-for-one basis. Sir Ron said that on a conservative estimate each Rolls Royce share could be sold-off. IEP forecast that each share could be worth up to £2, based on prices received recently for pre-emptive vehicle makers.

Sir David said it would be inappropriate at this time to comment on the proposal to buy back 10 per cent of the capital. Several companies, including ICI, Guinness, BAT Industries and Great Universal Stores are involved in buy-back schemes. Lex, Page 30

TI pre-tax earnings leap 31% to £111m

By David Owen in London

SHARES OF TI Group, the much-restructured UK specialist engineering company, in which Mannesmann of West Germany holds a 5 per cent stake, yesterday rose 20p to 458p on news of a 31 per cent increase in 1989 pre-tax profits.

The company attributed the improvement to a 31 per cent increase in turnover to £111.5m (\$182.8m) from £85.4m (\$138.2m) in 1988, primarily due to organic growth. "What this has proved is that our strategy was right," said Mr Chris Lewington, chairman.

Since 1988, TI has regrouped around its mechanical, civil, small diameter tubing and fuel-nuclear equipment businesses. It completed the divestment of its automotive division with the

£13.5m sale of TI Cox to BTR in January. Operating profit was ahead 10 per cent at £10.5m (\$16.8m), including £3.5m (\$5.7m) from discontinued activities and a higher pension-scheme credit.

The profit advance was achieved on turnover down 3 per cent at £85.4m (\$138.2m). The decline was attributed to the fact that disposals outweighed acquisitions in their effect on sales.

The group's sales growth of its core activities was 15 per cent. Earnings per share climbed 30 per cent to 42.0p (\$6.7p). A final dividend of 11.75p (\$1.87p) raises the total to 17.5p (\$2.87p). Lex, Page 30

GrandMet and Elders close to deal

By Clay Harris, Consumer Industries Editor, in London

GRAND METROPOLITAN, the food and restaurants group, and Elders Ltd, the Australian owner of Courage, said yesterday they were close to completing a deal which would create Britain's second largest brewing group and its biggest chain of public houses.

The transaction, expected to be finalised next week, will be the biggest shake-up in UK brewing since the Monopolies and Mergers Commission report on the industry in 1980. It is likely to presage further consolidation, leading to the higher concentration of ownership which exists in every other western country except West Germany.

"The rationalisation of the British beer industry has begun," Mr John Wakely of Shearson Lehman Hutton said yesterday. Ms Michelle Proud of County NatWest WoodMac agreed: "We think that in the medium term there will be three big brewers and lots of little ones."

The imminent deal was announced in London after Elders unveiled its long-awaited restructuring package in Australia. Elders plans to concentrate on becoming a global brewer, centred on its Foster's lager brand, and to sell or float off all its other businesses.

GrandMet, on the other hand, is abandoning brewing after nearly two decades, having accepted that it could not become a global or even a Europe-wide brewer. It is being handed over to its core activities, which include its food and restaurant brands - Foster's and Carlsberg - which accounted for more than half its output.

It intends to sell its four UK breweries and brands which include Watney, Truman, Buddies and Websters to Courage for £275m (\$436m) in cash. It will retain property worth about £75m.

The UK company will also inject its 3,500 tenanted pubs into Intreprenuer Estates, a joint venture with Courage, which will be managed by GrandMet's property division and will initially own 8,500 pubs in all. This transaction will raise at least another £425m in cash for GrandMet.

Under regulations announced in December, limiting brewers' low to squeeze Tate & Lyle. As a result, 5,000 of the Intreprenuer pubs can be tied to Courage. Others will be sold or operated as free houses. In addition, 320 of the Courage pubs in Intreprenuer will be leased to GrandMet's food and restaurant business which will then have more than 2,000 sites.

Mr Allen Sheppard, chairman, said GrandMet's decision to focus on property would have pleased the late Lord Joseph, who led the company into brewing with the acquisitions of Truman in 1971 and Watney Mann in 1972. "I think he'd like the transaction very much. I think he'd be drooling over it."

Lex, Page 28; London stock market, Page 23

Things cannot go on as they are at Berisford International. This has been said for years about the ill-starred company, which owns the UK's biggest sugar producer and a host of investments in property, financial services and commodities trading. But there is no doubt now that it is true.

What is uncertain, however, is who will preside over the imminent restructuring at Berisford. Will current management be allowed to carry out its new strategy of selling everything except British Sugar and its satellite food companies, or will increasingly restless shareholders force wholesale changes at the top?

The man most likely to survive, is Mr Peter Jacobs, Berisford's chief executive since December. At British Sugar, Mr Jacobs has transformed the UK market. So far, this has benefited his own company less than it has its rival, Tate & Lyle. But now he is looking for the time - and good fortune - to redress the balance.

One man unlikely to continue in any meaningful role is Mr Ephraim Margulies, Berisford's 65-year-old chairman. In his time, "Marge" also transformed Berisford, buying British Sugar in 1982 in a deal intended to add a stable earnings flow to its volatile original business of commodities trading.

Mr Margulies was caught up in the Guinness affair - alleged participation in a share-support scheme - although he has not been charged with any offence. Now the knives are out.

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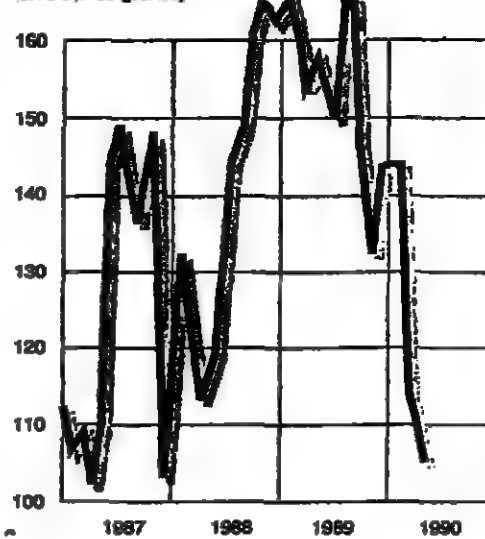
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Berisford International

Share price (pence)



Ephraim Margulies, Berisford's chairman: unlikely to continue in any meaningful role

Whose hand will be on the sugar shaker?

Clay Harris on pressures for change at Berisford

from property and other non-food activities pulled Berisford into an attributable loss of £34.6m. It had to transfer another £30m from reserves to maintain its dividend.

As a result, analysts now put a higher price on British Sugar alone than on the whole group, which had a market value yesterday of £252m. Mr Carl Short of ERM & Aiken believes British Sugar is worth at least £200m, while Mr Michael Bourke of Prudential-Bache goes up to £250m, or £244m with a bid premium.

One reason British Sugar is worth so much now is the decision in 1986, shortly after Mr Jacobs joined from Mars, to raise prices. It had been keeping them low to squeeze Tate & Lyle. As a result, British Sugar's share price rose from 100p to 150p.

Mr Jacobs realised that British Sugar could raise prices without jeopardising its dominant position, giving room for both companies to make healthier profits. In truth, his company had little choice after an EC investigation of its supply practices towards the independent merchant Napier Brown. For Tate, the resulting surge in profits at home (and subsequent aid from Brussels) laid the foundation for the North American and European acquisition spree which made it the world's largest sweetener group.

Since 1986, the UK premium for packet sugar has increased from £20 a tonne to £250-270 a tonne. In

January of this year, British Sugar began to raise bulk prices. It now has the third highest margins among leading food companies in Europe, according to Euromonitor.

British Sugar's renaissance, however, has not been achieved only by raising prices, according to Mr David Lang of Henderson Crosthwaite. Mr Jacobs has closed factories and reduced staff by one-third. British Sugar looks secure if it can shed the albatross of peripheral activities. But Mr Bailey of ABF says: "We don't know how they're going to get there from here."

Mr Bourke of Pru-Bache sees problems in the scale of the disposal programme. The 1989-90 annual report lists 28 principal subsidiaries, affiliates and partnerships outside the food sector. "Some will not be that easy to sell and they will really have to get a move on," Mr Lang says.

The question is whether the retreat will be relatively successful like Dunkirk or whether it will resemble the retreat from Moscow or Stalingrad.

Insisting he will not be rushed on disposals, Mr Jacobs nevertheless says: "We would like to get rid of them all." He hopes to be finished by September 1991.

In the near future, however, attention will focus on the composition of the Berisford board. Many institutions have come round to ABF's view that the annual spectacle of skeletons being dragged from cupboards

must come to an end. This year, it was a US director's pension scheme, last year it was Berisford's undisclosed financial exposure to a takeover bid being mounted by a US affiliate.

Of the goal in sight, says Mr Bailey, "We don't have confidence that the existing management can take us there."

But do the institutions have the nerve - or the clout - to insist on changes? The weight of the institutions' voice is much less because they've been selling out for years," says Mr Bourke. Many leading fund managers are underweight in Berisford, and probably thankful they are.

Four parties now control more than half the shares, a situation described by Mr Bourke as inherently unstable. After ABF's 33 per cent, the Pritzker family of Hyatt hotel fame owns 11 per cent, the Pritzker family of Hyatt hotel fame owns 11 per cent, the Pritzker family of Hyatt hotel fame owns 11 per cent.

This balance of power explains why ABF has been unwilling in the past to push matters to a vote. But a consensus now seems to be building for the appointment of additional non-executive directors and a new chairman.

It remains to be seen how far institutions are willing to go. Finance will be needed to find a solution which allows Mr Margulies to step down with dignity intact, while achieving the goal.

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INTERNATIONAL COMPANIES AND FINANCE

Scania picks France for truck plant

By William Dawkins in Paris

SAAB-SCANIA, the Swedish automotive and aerospace group, is to open a FF1.7bn (\$296m) truck-making plant in western France, on the site formerly earmarked by Japan's Subaru for an aborted project to make four-wheel-drive cars for the European market.

The Saab-Scania project is another link-up between France and the Swedish motor industry following last month's alliance between Renault and Volvo. It will create 1,500 jobs and produce 60 trucks a day within four years at a disused plant in Angers on the Loire river, formerly owned by International Harvester, the farm machinery group.

Saab-Scania's choice, against alternatives in Britain and

northern Spain, is all the more welcome to the French Government after the loss of the smaller Subaru deal.

Fuji Heavy Industry, the Japanese industrial company which makes Subaru cars, started negotiating for the site nearly two years ago, encouraged by the city authorities, but dropped its plans last summer.

The Paris Government was initially cautious, as it is with all its relations with the Japanese car industry. But by the time it decided to welcome the Subaru deal, the Japanese company was obliged to withdraw, due to a sudden fall in its own profits.

Mr Roger Fauroux, the Industry Minister, agreed the

Swedish project last month at a meeting in Paris with Mr Leif Ostling, the general manager of the Swedish company's Scania truck division.

A ministry official said this was fresh proof of France's increasing openness, following last December's relaxation of controls on foreign investment. "We are always glad to welcome foreign partners, so long as they are fair partners," he said.

It is understood that the availability of the empty 50,000 sq metre factory was a factor. Saab-Scania has also been offered FF200m of government aid, just beneath the limit of 17 per cent of a project's cost set by the European Community's aid code for the automotive

industry. Saab-Scania aims to start producing 30 trucks a day with an initial workforce of 500.

The plant will produce engines and cabs, and carry out final assembly. Between 70 per cent and 80 per cent of the trucks are to be exported.

John Griffiths adds: Mr Fauroux's disclosure that Angers is the final choice of site for the project appeared to take Scania itself by surprise yesterday.

The company said: "No final decision has been taken." However, it is understood that Scania had been planning to announce the Angers decision itself within the next few days, and Mr Fauroux appears to have merely "jumped the gun."

NEWS IN BRIEF
Deutsche Bank chief takes role at Daimler

MR HILMAR Kopper, chairman of Deutsche Bank, has been chosen as the new supervisory board chairman of Daimler-Benz, according to the West German industrial group, AP-DJ reports.

Mr Kopper succeeds Mr Alfred Herrhausen, the former Deutsche Bank chief who was killed in a terrorist attack on November 30.

Deutsche Bank owns 28 per cent of Daimler-Benz, and the post of supervisory board chairman has usually been reserved for a top official from West Germany's largest bank.

Mr Lindt & Sprüngli, the Swiss quality chocolate company, posted a 28.4 per cent increase in 1989 net earnings to Sfr20.6m (\$13.7m) and said it planned to raise its price to shareholders for the fifth consecutive year.

The dividend will advance from Sfr150 to Sfr165 per share and from Sfr15 to Sfr16.50 per participation certificate. Consolidated sales climbed 12.4 per cent to Sfr897m. Cash flow, at Sfr63.4m, was ahead by 4.3 per cent.

Last year Lindt & Sprüngli opened a new production unit in the US, to which it is looking for a substantial increase in sales. In 1988 some 75 per cent of turnover was effected in France, West Germany and Switzerland.

Holderbank, the Swiss cement producer, has completed the consolidation of its North American interests under Holman, its US holding company. Holman's shares will be traded on the New York stock exchange from today, writes William Duffice in Geneva.

The minority shareholders in Ideal Basic Industries, Denver, Colorado, approved on Wednesday a one-for-four offer of Holman shares and the merger with Holman. Holderbank already held 67 per cent of Ideal Basic stock.

Holderbank Finanziäre Glaris in Switzerland now owns 87.3 per cent of Holman, the rest being held by the former shareholders of Ideal.

Icahn forces USX to put steel spin-off plan to vote

By Roderick Oram in New York

USX, under pressure from Mr Carl Icahn, the New York investor who has stalked the energy and steel group for over three years, has agreed to put the future of its steel business to a shareholder vote at its annual meeting next month.

The resolution proposed by Mr Icahn calls on USX to spin off its steel operations - the historic US Steel core of the group - by giving USX shareholders shares in a new steel entity as a special dividend.

USX said it was opposed to the non-binding motion, but it would consider the result of the vote when it determined the future of the corporation.

Mr Icahn and his investor group, which has a 18.3 per cent stake in USX, intends "to engage in an intensive campaign" and to spend between \$5m and \$10m to win votes for the spin-off, the group said in a

filing with the Securities and Exchange Commission.

"I think a majority of institutional investors will vote for the spin-off," said Mr David Fleischer, an analyst with Prudential Bache Securities. Shares in the two parts of USX were likely to trade at a higher price than those in an undivided USX, he added.

The steel business has an asset value of around \$4bn and the resolution calls for it to carry a maximum of \$1.5bn of debt in a spin-off. Thus, with a net worth of around \$2.5bn, it would trade for about \$10 a share. The remaining energy assets would trade in the mid-\$30 range, for a combined total in the mid-\$40s. USX stock rose 3/4 to \$36 1/4, yesterday morning.

The steel business generated operating profits of \$430m on revenues of \$5.73bn last year, down from \$501m on \$5.81bn in

1988. The US steel industry turned into a cyclical downturn last year and analysts expect poorer results this year.

Mr Charles Corry, who took over as chairman of USX last year, has made clear on many occasions that he has no strong commitment to the steel business. He believes USX's energy interests, bought in a diversification binge in the 1980s, show more promise for growth. They turned in operating profits of \$882m on revenues of \$31.2bn last year, up from \$506m on \$28bn a year earlier.

Wall Street has been wondering for months how Mr Icahn would try to realise his investment in USX stock. He launched an abortive \$31 a share, \$7.1bn bid for USX in 1986 and has since found no way to impose his restructuring ideas on the company.

Fall into red sends BNL shares down 5%

By Haig Simonian in Milan

SHARES in Banca Nazionale del Lavoro (BNL), Italy's biggest state-owned bank, fell by 5.3 per cent yesterday following its disclosure of a loss of L69bn (\$396m) for 1989.

The loss compares with a net profit of L106bn in 1988, and follows the financial irregularities discovered at its Atlanta branch last August.

BNL has been forced to roll over the dividend on its outstanding savings shares for at least a year. Yesterday these

closed L650 lower at L11,600. The Atlanta affair lies behind BNL's decision to make a L232bn provision on its loans to less developed countries (LDCs). Earnings were also hit by a L416bn write-down on its securities portfolio. The bank has now covered more than 50 per cent of its LDC exposure against 26 per cent in 1988.

Despite last year's problems, which stemmed from the issue of some \$3bn of unauthorised letters of credit to Iraq, BNL

said its underlying banking business remained healthy. Pre-tax operating income rose by 17 per cent to L688bn, or by 44 per cent to L599bn excluding extraordinary items.

Interest income climbed by 12 per cent to L1,686bn, while fee earnings rose by a more modest 6.2 per cent to L2,550bn. The bank reported a fall in operating costs, but did not give details beyond stating that its workforce fell by 874 to 31,080 at the end of last year.

Group total assets rose by 11 per cent to L123,283bn.

Meanwhile, BNL's board has approved a change in its statutes designed to give it the character of a public limited company while retaining a dominant role for the state.

The new proposals, which have to be approved by an extraordinary shareholders' meeting next month, mean a reorganisation of responsibilities and the inclusion of probably two new senior executives.

SCA buys 5% of German paper maker

SVENSKA Cellulosa (SCA), one of Sweden's biggest paper companies, has taken a 5 per cent stake in the West German munitions-to-paper manufacturer Feldmühle Nobel, Reuter reports.

SCA said it was working with a group of Feldmühle Nobel shareholders who together control more than 20 per cent of the German company's capital.

It said it had presented Vebe, the West German energy group which controls more than 90 per cent of Feldmühle, with a concept for close co-operation between SCA and Feldmühle AG, Feldmühle Nobel's paper-making division.

Storebrand back in the black

By Karen Fosell

STOREBRAND, one of Norway's top three insurance companies, bounced back into the black in 1989 after two years of losses and is proposing to restore a dividend of NKr2.40 a share.

Profits, excluding those from life insurance, before extraordinary income and allocations, and after losses, reached NKr850m (\$129m) in 1989 against losses of NKr229m.

Mr Jan Erik Langangen, president, attributed the good result to a substantial improvement in domestic insurance business, partly because of mild weather and the occurrence of fewer accidents, although every profit centre and prime business area had experienced improvements.

Mr Langangen said that the prospects for this year looked good. Costs had been sharply cut and losses at Storebrand Finans, the group's troubled finance division, were reduced to NKr119m in 1989 from NKr363m in 1988. A reduction in finance activities continued according to plan, and assets had been halved to NKr4.85bn.

The company has been undergoing a two-year consolidation programme which has cut work-years by 612 in the period. A moratorium on external recruiting is in force. Group investment income reached NKr1.18bn in 1989, against NKr977m in 1988. Realised capital gains increased to NKr351m from NKr194m.

Orkla Bergegaard, the large

Norwegian industrial and investment group, increased profits before extraordinary items by 32 per cent to NKr667m (\$102m) in 1989, helped considerably by realised profits of NKr321m on the sale of securities, rental properties and shipping interests.

Group operating revenue in 1989 was NKr7.58bn, the same as in the previous year. Operating profit rose 10 per cent to NKr325m, while the group's operating margin improved to 6.9 per cent from 6.3 per cent. Industrial activities experienced an 11 per cent rise in profits, before extraordinary items, to NKr502m. Orkla said the improvement was due to capital rationalisation and a positive operations cashflow.

Holderbank, the Swiss cement producer, has completed the consolidation of its North American interests under Holman, its US holding company. Holman's shares will be traded on the New York stock exchange from today, writes William Duffice in Geneva.

The minority shareholders in Ideal Basic Industries, Denver, Colorado, approved on Wednesday a one-for-four offer of Holman shares and the merger with Holman. Holderbank already held 67 per cent of Ideal Basic stock.

Holderbank Finanziäre Glaris in Switzerland now owns 87.3 per cent of Holman, the rest being held by the former shareholders of Ideal.

Sandvik shows modest 2% rise

By Robert Taylor in Stockholm

SANDVIK, the Swedish cemented carbide and special steels group, yesterday reported a modest 2 per cent increase in profits (after financial items) last year from SKr2.81bn (\$455m) to SKr2.87bn.

Sales rose 14 per cent in 1989 to SKr15.77bn from SKr13.41bn. The board is proposing an increase in the dividend to SKr7.50 from SKr6 a share.

Sandvik said its sales growth would be held to about 5 per cent this year, and earnings should be of the "same order of magnitude" as those recorded last year. But the group admitted

it was difficult to accurately predict what would happen because of the uncertainties in the Swedish economy and the signs of a weakening North American market.

The group said that the fall in nickel prices had pushed down its 1989 profits by SKr400m in the last quarter.

However, Sandvik benefited from strong demand for its capital equipment products in central Europe and Japan, and orders rose 8 per cent in 1989 from SKr17.44bn to SKr18.9bn. Steel division sales rose 21 per cent last year to SKr6.48bn from SKr5.33bn, but profits

after financial items fell to SKr400m from SKr677m.

Sales in the cemented carbide division increased 11 per cent to SKr5.64bn from SKr5.09bn, bringing a modest rise in profits (after financial items) to SKr1.77bn from SKr1.56bn.

There was 17 per cent growth in process systems sales, to SKr902m from SKr769m. But the saws and tools division managed sales growth of only 1 per cent last year to SKr1.46bn from SKr1.46bn, and profits after financial items fell to SKr70m from SKr128m.

Price war slices 69% off Avesta profits

By John Burton in Stockholm

AVESTA, the Swedish stainless steel group, reported a 69 per cent slide in profits after financial items to SKr406m (\$66m) in 1989 from SKr1.3bn. The company was buffeted by a price-cutting war and falling stock values.

Turnover increased by 23 per cent to SKr9.45bn, despite a 5 per cent decline in sales vol-

ume. The dividend is unchanged at SKr1.50 a share.

Falling nickel prices reduced the value of Avesta's stocks by SKr140m after their value climbed SKr880m in 1988. Excluding stock valuation changes, profits fell 30 per cent to SKr546m from SKr788m.

Orders surged for Avesta in late 1988, as companies built

up stockpiles in anticipation of stainless steel prices rising due to higher nickel prices. But when those prices fell last spring, companies began cutting their inventories, weakening market demand and forcing stainless steel producers to reduce profit margins. Avesta predicted a further profit fall in 1990.

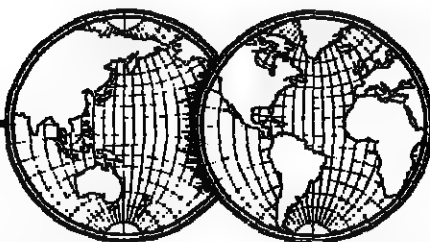
BRIERLEY INVESTMENTS LIMITED

Interim Profit

ANNOUNCEMENT

	HALF YEAR TO 31 DEC 89	HALF YEAR TO 31 DEC 88	FULL YEAR TO 30 JUNE 89
Profit Before Tax and Minorities	£135.6m	£120.4m	£246.6m
Adjusted Earnings Per Share*	3.7p	3.4p	7.4p
Adjusted Dividends Per Share*	1.9p	1.4p	3.7p
Shareholders' Funds	£986m	£828m	£916m
Capital Funds	£1,565m	£1,966m	£1,620m
Net Debt to Capital Funds	70.8%	93.3%	67.2%

*Adjusted for bonus issues and bonus elements of cash issues
Interim figures are unaudited



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MHI gives Boeing assurance over talks

By Stefan Wagstyl in Tokyo

MITSUBISHI Heavy Industries (MHI), the Japanese engineering group which together with other Mitsubishi companies has started talks on possible collaboration with West German's Daimler-Benz, has told Boeing, the US aircraft maker, that the discussions will not disrupt their business relations.

Boeing, which is a big buyer of parts from MHI, asked for an assurance earlier this week after the announcement of talks between four companies in the Mitsubishi industrial group and Daimler-Benz.

MHI said yesterday that Boeing's request had come during the course of normal contact between the two groups.

MHI makes parts for the Boeing 747 and is in charge of production of the rear fuselage and doors for the Boeing 767. The group's commercial aircraft operation accounted for ¥15bn (\$99.2m) in sales or 1 per cent of total turnover. Some 90 per cent of its aircraft sales are military.

However, Boeing has been steadily increasing the scale of Japanese companies' involvement in its production. It invited MHI and others to join in the manufacture of a 150-seater aircraft code-named the 747-300, a 300-350 seater expanded version of the 747.

The Mitsubishi partners have said that talks with Daimler-Benz will be wide ranging. But Japanese and other commentators believe the Japanese chief hope is to collaborate in aerospace.

Japanese companies value the Boeing business but want to play a role in the development of aircraft and the manufacture of key parts. One attraction of Daimler-Benz as a partner is that it is a member of the consortium controlling the European Airbus.

BIL advances 7% despite difficult financial climate

By Terry Hall in Wellington

BRIERLEY Investments (BIL), the New Zealand investment company, yesterday announced a 7 per cent rise in after-tax earnings to NZ\$188.21m (US\$110.8m) for the six months to September 30 last year, with Mr Bruce Hancock, chairman, emphasising the underlying quality of the result.

He said a big cut in debt levels led to a fall in funding costs and overheads to NZ\$139m from NZ\$399m, in spite of rising international interest rates. The group's emphasis is on retaining high liquidity, meaning it had NZ\$30m in cash and uncommitted undrawn credit and the quality of the international equity portfolio had improved.

Mr Hancock said the present troubled environment was not ideal for the best time for BIL to take advantage of investment opportunities. "However we have never faced a more difficult financial climate which is highlighted by the collapse of the international junk market and the failure of the US savings and loan industry to spend on corporate financial collapses in Australia."

"This is a clear message to be prudent, and to manage

existing investments in a positive but aggressive manner." Mr Hancock, at his first briefing as chairman after the retirement of Sir Ron Brierley, emphasised that there was no change of direction or philosophy. He said Sir Ron remained deeply involved and was at present in London handling the bid to make Vickers a better performing stock for all its shareholders.

"We give value to our shareholders: we want Vickers to do so too," he said arguing in favour of resolutions to be submitted at the coming meeting which "will see Rolls Royce have a separate listing."

He said BIL was convinced the shareholdings in Vickers, and the contested 15 per cent Cummins Engineering investment in the US were worth more than BIL had originally paid. "We will not be deterred by unwarranted and frivolous scaremongering attacks from implementing our investment policies."

The company said BIL regarded the increase in its investment in Mount Charlotte, the UK hotel group, to 28 per cent as an excellent long term move.

Commenting on rumours

that it was considering selling its investment in TKM, the UK oilfield, it said that TKM continued to perform above expectations and was developing in global importance, including Australia.

BIL's philosophy was to only dispose of mature assets that had reached full strategic value. Mr Hancock said there would be no big changes in BIL during the next 12 months. The clear objective was to buy assets in the UK and the US, and Mr Hancock said it would also look more to Australia "where we can attack the equity market and make a better job of it."

Mr Hancock also described the result of Industrial Equity Pacific at HK\$854m (US\$109.2m), slightly below last year's HK\$893m as also a "better quality result." Its UK-based car offshoot performed well, contributing a profit of HK\$450m.

BIL's turnover was NZ\$5.06m against NZ\$6.46m and operating profit NZ\$8.06m, compared with NZ\$6.46m. Tax was NZ\$73.57m against NZ\$84.35m. An interim dividend of 4.5 cents is proposed compared with 5 cents last time.

Hang Seng Bank lifts profits

By John Elliott in Hong Kong

HANG SENG Bank, a quoted subsidiary of Hongkong Banking Corporation and operator of the colony's largest retail branch network, yesterday reported consolidated profits after tax and undistributed reserves of HK\$1.82bn (US\$232m).

This was 18.5 per cent above the 1988 figure of HK\$1.54bn and follows a trend set by the Bank of East Asia. The Hong Kong and Shanghai publishes its results next week when it is expected to break with tradition and release details of its inner reserves.

At the end of last year, the

Hang Seng group's total assets stood at HK\$175.52bn against HK\$129.67bn a year earlier. A property revaluation last year revealed a consolidated surplus of HK\$4.73bn.

The bank plans to transfer HK\$30m to general reserves and to pay a final dividend of 83 cents a share making a total of HK\$1.20 for the year. Total distribution for the year represents an effective 20 per cent increase over 1988 when a one-for-five scrip issue last April is taken into account. A further one-for-five bonus issue is being proposed.

Wardley Holdings, the Hong-

kong and Shanghai's merchant banking arm, yesterday announced a 10 per cent increase in net profits to HK\$321.7m against HK\$294.7m in 1988. A dividend of HK\$370m is due to the parent company.

Hongkong Land Holdings, a subsidiary of the Jardine Matheson with property assets concentrated in the colony, yesterday announced that it is seeking property developments in Bangkok. It has agreed to form a joint venture company in Thailand called Land One with Thai Holding and Finance One. Each partner will have a one-third stake.

Asatsu sets its sights overseas

Alice Rawsthorn looks at an expanding Japanese advertising agency

Dotted among the neon signs of the department stores and office blocks in the Ginza district of Tokyo are a dozen or so offices bearing the blue arrow of Asatsu, Japan's only publicly quoted advertising agency.

In the 1980s Asatsu emerged as one of the fastest growing Japanese agencies. It is setting its sights on a wider arena in the 1990s by venturing beyond Japan into the international advertising industry.

Asatsu is negotiating with Omnicom, the big US marketing group, to turn its small stake in the US company into a significant minority shareholding. If Asatsu succeeds, it will become the first Japanese advertising agency to make a significant investment in a western marketing group.

Until recently the Japanese agencies have concentrated on their domestic market. They

are now becoming more ambitious about overseas expansion. Dentsu and Hakuhodo, the two largest players in Japanese advertising, recently announced plans to become more active overseas. Tokyo and Dentsu - which are said to be considering going public - could follow suit.

The Japanese advertising market - the second largest in the world after the US - has been extraordinarily buoyant in recent years. Yet at a time when US and UK agencies were enveloped in acquisitions, the Japanese limited their international activities to modest joint ventures with western agencies, mostly operating only in Japan.

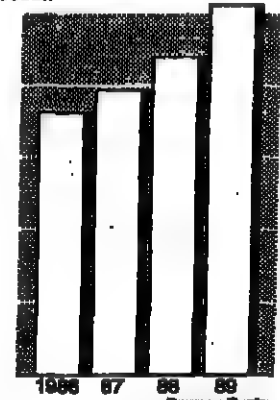
Asatsu was no exception. It has grown at a rapid rate since its formation in the 1950s to become Japan's fifth biggest advertising agency with billings of ¥112.4bn (\$750m) last year. It made pre-tax profits of ¥3.8bn on sales of ¥96.3bn in 1988. Yet it makes less than 1 per cent of its billings outside Japan.

Asatsu is linked to a western agency through the joint venture it formed with BBDO, the US agency, six years ago. Under the terms of their agreement BBDO took 10 per cent of Asatsu's shares and the Japanese agency held a small stake in its US partner. This stake turned into a 1.5 per cent holding in Omnicom when BBDO merged with Doyle Dane Bernbach and DDB-Needham two years ago.

In theory the liaison with BBDO should have enabled Asatsu to establish an international presence. In practice the main benefit is that it has offered an *entrée* to international companies coming into Japan - such as Mercedes-Benz of West Germany and Dunhill of the UK - rather than involving Asatsu in international campaigns.

Asatsu is now determined to

Advertising expenditure in Japan



increase its interests outside Japan. One reason is that the idiosyncratic structure of the Japanese advertising industry - and the power of Dentsu and Hakuhodo - makes it difficult for other agencies, such as Asatsu, to expand in the domestic market.

Dentsu and Hakuhodo are responsible for 24 and 10 per cent of all Japanese advertising expenditure. The sheer scale of their media buying power - combined with their political influence - means that they almost always command the best spots on television and the best spaces in the press. They also dominate the market for programme sponsorship.

This makes it difficult for other agencies to gain access to the media. Asatsu has tackled this problem by developing an expertise in cartoons and in sales promotion. As a result it became the fastest growing agency in the Japanese top 10 during the 1980s. But its market share - at 4 per cent - is still far lower than that of Dentsu and Hakuhodo.

Moreover the Japanese advertising market is becoming increasingly competitive.

The western agencies are becoming more active in Japan. Ogilvy & Mather, part of the UK's WPP Group, and FCB-Publicis, the partnership between Foote Cone & Belding of the US and Publicis of France, intend to invest there. The Japanese trading houses, the *sogo shosha*, are also becoming a new source of competition in advertising.

The obvious solution for Asatsu is to seek growth overseas. It is already extending its interests in Asia. It has offices in Hong Kong and South Korea and last summer it took control of AAM in Singapore and launched a minority interest in Thai Image of Thailand. It is now awaiting government approval for a joint venture in Taiwan and is considering expansion into Indonesia and Malaysia.

But the Asian advertising market is tiny, when compared with North America and Europe. Asatsu is dubious about the logic of actually acquiring a western agency. "Advertising is a business dominated by people and social structures," Mr Masao Inagaki, president of the company, said. "Western agencies should be run by western companies and Asian agencies by Asian companies."

Instead Asatsu hopes to strengthen its links with BBDO by increasing its stake in Omnicom. Last autumn Omnicom completed the process, begun by BBDO, of selling its shares in Asatsu. The Japanese agency then began negotiations to increase its holding in Omnicom.

Mr Inagaki insists that Asatsu will not proceed without Omnicom's agreement. Like all Japanese companies Asatsu is anxious to avoid a reputation of the ill-fated acquisition of Columbia last year. Asatsu believes that such sentiment would be especially damaging in a people-oriented industry such as advertising.

All Omnicom will say is that its relationship with Asatsu is "friendly and productive." But if all goes well, Asatsu - the company that led the Japanese agencies on to the Tokyo stock market - will lead them into the international advertising arena too.

SOCIÉTÉ CONCESSIONNAIRE FRANÇAISE POUR LA CONSTRUCTION ET L'ÉQUIPEMENT DES TRAMWAYS ROUTIERS SOUS LE MONT-BLANC

PRF 400,000 Floating Rate Notes 1987-1987

In accordance with the provisions of the Notes, interest is hereby given that the rate of interest for the period from February 28, 1989 to May 30, 1990 has been fixed at 11.750 per cent per annum.

On 31 May, 1990 interest of PRF 360.00 per PRF 10,000 nominal amount of the Notes, and interest of PRF 2,880.00 per PRF 100,000 nominal amount of the Notes will be paid to the registered holders of the Notes.

Notice to holders, including notices relating to the quarterly determination of interest rates, will be published only in "L'Agence Economique et Financière" (Paris) and in "The Financial Times" (London).

BANQUE INTERNATIONALE A LUXEMBOURG
Société Anonyme

PRUDENTIAL
Floating Rate Notes Due 1995

Interest Rate 10.375% L.A.
Interest Period 1st March, 1989 to 30 June, 1990
Nominal Amount per Note £100,000
Per June, 1990 £100,000

Leads Index Plus Status Limited
Agent Bank

Bank of Greece
Athens, Greece
U.S. \$250,000,000
Floating Rate Notes due 1999

For the six months 8th March, 1990 to 10th September, 1990, the Notes will carry an interest rate of 8 1/2% per annum with a coupon amount of U.S. \$452.08 per U.S. \$100,000 Note, payable on 10th September, 1990.

Bankers Trust Company, London
Agent Bank

Citizens Federal Savings and Loan Association
U.S. \$100,000,000
Collateralized Floating Rate Notes due 1996

For the six months 8th March, 1990 to 10th September, 1990, the Notes will carry an interest rate of 8 1/2% per annum and an interest amount of U.S. \$123.36 per U.S. \$25,000 Note.

Bankers Trust Company, London
Agent Bank

AMIC

Attributable earnings increase by 26 per cent. Dividends raised from 290 to 350 cents per share.

Extracts from the statement by the Chairman, Mr W.G. Boustred

Results for the year

The Group's attributable earnings of R653 million for the year ended December 31 1989 were 26 per cent higher than those for the previous year.

Following an extremely buoyant first half, earnings growth progressively slowed towards the year end reflecting subdued demand in the local market, and lower commodity prices in world markets, although the latter were offset to a degree by the weakening of the rand/dollar exchange rate.

The Group has continued its policy of increasing production capacity and product quality within its core businesses. Substantial development programmes are under way, particularly at Mondi, Highveld and Scaev and total capital expenditure for the year amounted to R831 million compared to R432 million in 1988. Despite this high level of expenditure the debt to equity ratio of the Group reduced from 25 per cent to 20 per cent.

Economic review

In the first half of 1989, total real domestic demand in South Africa remained firm. However, monetary and fiscal policies became progressively more restrictive, and this resulted in a gradual reduction in demand from mid-year.

Overall, the volume of manufacturing during the whole of 1989 was marginally higher than the previous year, but a weakening trend was evident and by December it had fallen well below the peak achieved in the second quarter.

This deterioration in business conditions was anticipated in last year's review. It was clear at the time that larger surpluses on the current account of the balance of payments would have to be generated to meet foreign debt commitments and augment depleted foreign exchange reserves. Modest improvements have occurred in recent months, but future developments remain critically dependent on the gold price and net foreign capital flows.

While prospects with respect to the second of these variables have been greatly enhanced by recent political events, it is nevertheless clear that the authorities will have to ensure that domestic demand remains subdued until a sound platform for renewed growth has been established. In particular, foreign exchange reserves must be raised to an acceptable level and inflationary pressures reduced substantially. Thus internal markets are likely to remain depressed for some time yet, and these conditions may well be aggravated by continued weakness in prices on external markets. However, sustained domestic growth in the major industrial nations should enable some sectors to increase export volumes provided a further marked appreciation of the rand does not occur.

As a result of the uncertainties emanating directly from the political arena, industrialists in South Africa have had to contend with considerable volatility in the application of economic policies when making investment decisions, often involving large sums of money and long lead times. Industrialists must accept many risks as a normal function of private enterprise. However, in order to foster and encourage new

investment - and the additional export potential and employment opportunities this would bring - it is Government's responsibility to provide as reasonable a degree of stability in its industrial policies as possible. Within the last year there have been a large number of unexpected and "ad hoc" decisions in relation to the import surcharge, depreciation allowances and export incentives. In order to ensure the export oriented investment climate which it is dedicated to create, it is vital that Government works towards longer-term sustainable strategies which can be relied upon by industry with a degree of confidence.

Industrial relations

Management continues to support the development of ongoing relationships with trade unions with a view to the constructive resolution of problems and dispute settlement. During the year under review most companies associated with Amic concluded annual wage negotiations with relatively few disputes being declared despite the very difficult economic circumstances.

Government has started a process whereby all South Africans will be able to exercise constructive political influence through appropriate political organisations and these measures should give further impetus to the need for the trade union movement to focus on the economic concerns of its membership. Employers are increasingly concerned about the incidence of violence and intimidation in the workplace. Every effort to resolve the tragic level of violence in affected communities must be pursued by all interested parties, including management and the trade union movement.

Following the encouraging response by employees to the initial invitation to participate in The Anglo American Group Employee Shareholder Scheme, Group companies offered the second annual tranche of Anglo American Corporation shares to eligible employees in 1989. Of a total of 18 959 eligible employees, 16 287, equivalent to 86 per cent (82 per cent) accepted. Group companies are about to offer the third annual tranche of shares.

Outlook for 1990

The initiatives undertaken by the State President and the political process which is now under way will hopefully result in the normalisation of South African relationships with overseas trading partners. Whilst it is not possible to forecast when sanctions will be lifted, once Amic's exporting companies are able to trade freely throughout the world, particularly in North America and Europe, the Group's should benefit significantly.

As matters now stand, 1990 will be a difficult year. It is clear that Government is determined in its efforts to bring the domestic economy under control and to reduce inflation. Whilst in the longer-term this must be to the benefit of the country as a whole, the short-term effects will continue to restrain business activity. The current high value of the rand together with the expectation that world bank commodity markets will remain subdued throughout the year will put further pressure on the Group's operating margins. In these circumstances it will prove difficult to sustain earnings at the levels achieved during the last year but management has set maintained group earnings as an objective for 1990.

Dividend

On Thursday, March 8 1990, the directors of the corporation declared final dividend No 52 on the ordinary shares as follows:

Amount (South African currency)	240 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, March 23
Registers closed from to (inclusive)	Saturday, March 24 Saturday, April 7
Ex-dividend on The Johannesburg Stock Exchange and on The Stock Exchange - London	Monday, March 26
Currency conversion date for sterling payments to shareholders paid from London	Tuesday, March 27
Dividend warrants posted	Thursday, April 26
Payment date of dividend	Friday, April 27
Rate of non-resident shareholders' tax	15 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the corporation and its transfer secretaries.

By order of the board
Anglo American Corporation of South Africa Limited
Secretaries

per: D J Alston
Divisional Secretary

Transfer Secretaries
Consolidated Share Registrars Limited
1st Floor - Edura
40 Commissioner Street, Johannesburg 2001
(PO Box 61051 Marshalltown 2107)
South Africa

Barclays Registrars Limited
6 Grosvenor Place
London SW1P 1PL

Registered Office
44 Main Street
Johannesburg 2001
(PO Box 61587
Marshalltown 2107)
South Africa

London Office
40 Holborn Viaduct
London EC1P 1AJ

March 9 1990

FAR EAST GROWTH FUND
Société d'Investissement à Capital Variable
10A, Boulevard Royal - Luxembourg
R.C. Luxembourg B 24.659

DIVIDEND NOTICE

The Annual General Meeting of Shareholders of Far East Growth Fund held on 6th March, 1990, have unanimously decided to distribute the income received during the financial year to 31st December, 1989, by allocating to shareholders USD 1.50 per share held on 7th March, 1990.

The dividend will be paid to "A" class shareholders from 14th March, 1990 against presentation of the coupon No 2 to the Paying Agent, Banque Paribas Luxembourg, 10A, Boulevard Royal, Luxembourg. For the "B" class shareholders, the dividend will be capitalised in the next semi-annual dividend.

Dividend cheques will be sent to registered "A" shareholders.

The dividends not claimed by the "A" shareholders within 5 years of the specified date will lapse and revert to the Fund.

Luxembourg, 7th March, 1990

Far East Growth Fund
J. PIERSON
Secretary

Consolidated Gold Fields Finance PLC
£75,000,000
Guaranteed Floating Rate Notes 1995

unconditionally guaranteed by
Consolidated Gold Fields PLC

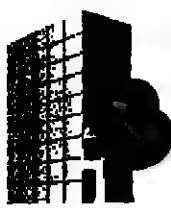
In accordance with the provisions of the Notes, interest is hereby given that, for the three months period, 7th March, 1990 to 7th June, 1990, the Notes will bear interest at the rate of 13 1/2% per cent, per annum. Coupon No. 21 will therefore be payable on 7th June, 1990 at £1,953.42 per coupon from Notes of £50,000 nominal and £195.34 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

Handwritten signature: 1004 601 350

This announcement appears as a matter of record only

February 1990



presso la Banca Nazionale del Lavoro

ECU 300,000,000
Medium Term FacilityArranger
BNL Investment Bank plc

Lead Managers

Banque Internationale à Luxembourg S.A. (London)
Deutsche Bank Luxembourg S.A.
Barclays Bank PLC
Hill Samuel Bank Limited
The Sanwa Bank Limited
Australia and New Zealand Banking Group Limited
The Mitsubishi Bank, Limited
The Sumitomo Bank, Limited
Crédit Agricole

Co-Lead Managers

IMI Bank AG
DG Bank Luxembourg S.A.
Commerzbank Aktiengesellschaft
Mitsubishi Trust & Banking Corporation (Europe) S.A.
Mitsui Finance International Limited
The Daiwa Bank, Limited
The Sumitomo Trust & Banking Co., Ltd.

Managers

Cabaz Geral de Depósitos
BACOB Savings Bank S.C.
Kansallis Banking Group
Landesbank Rheinland-Pfalz International S.A.

Participants

The Kyowa Bank, Ltd.
Landesbank Schleswig-Holstein International S.A.
Société Générale Alsacienne de Banque
Guif Riyad Bank E.C.

Agent

The Sanwa Bank, Limited

BNL Investment Bank plc **BNL** BNL Investment Bank plc

To Holders of The Nishi-Nippon Bank, Ltd. U.S. \$70,000,000

2% per cent. Convertible Bonds Due 2003
Notice of Free Distribution of Shares

Pursuant to sub-clauses (B) and (C) of Clause 6 of the Trust Deed dated 19th February, 1988, under which the above described Bonds (the "Bonds") were issued, notice is hereby given that the Board of Directors of The Nishi-Nippon Bank, Ltd. (the "Bank") at its meeting held on 23rd February, 1990 resolved that the Bank make a free distribution of shares of the Bank's common stock on 21st May, 1990, Japan time, to its shareholders of record on 31st March, 1990 (the "Record Date"), at the ratio of 0.08 shares of the Bank's common stock for each one share held by such shareholders. The transfer agent of the Bank will be closed on the Record Date. Therefore, in order for a shareholder to be entitled to this distribution he must be registered with the Bank's register of shareholders at or prior to 17.00 hours, Japan time, on 30th March, 1990.

As a result of such free distribution, the conversion price of the Bonds (currently 724.5 Japanese yen per share) will be reduced to 670.8 Japanese yen per share, effective as at 1st April, 1990 which is the day immediately following the Record Date, pursuant to Condition 4(C)(i) of the Terms and Conditions of the Bonds.

The Daiwa Bank, Limited
on behalf of
THE NISHI-NIPPON BANK, LTD.

9th March, 1990

ISTITUTO BANCARIO SAN PAOLO DI TORINO LONDON BRANCH

£7,000,000,000

Floating Rate
Deposit Receipts
due 1994

Issued by The Law Debenture
Trust Corporation p.l.c.
evidencing entitlement to
payment of principal and
interest in respect of deposits
with Istituto Bancario
San Paolo di Torino,
London Branch.

Notice is hereby given that the
Rate of Interest for the Interest
Period from 9th March,
1990 to 9th September, 1990 is
7.17% per annum.

Interest payable on
10th September, 1990 will
amount to \$1,807,233 per
£50,000,000 principal amount
of the Receipts.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

This announcement appears as a matter of record only

US\$88,000,000

The Malaysia Capital Fund Limited

An exempted company incorporated with limited liability in the Cayman Islands
managed by

Pierson Capital Management (B.V.I.) Limited
which is a wholly-owned subsidiary of Pierson, Halding & Pierson N.V.

Placing of 17,800 Units at a price of US\$5,225 per Unit payable in full on allocation
Each Unit consists of 500 Ordinary Shares and 100 Warrants each to subscribe for
one Ordinary Share at US\$10 per share

Citicorp Scrimgeour Vickers Asia Pacific Limited

Pierson, Halding & Pierson N.V. Dongsuh Securities Co., Ltd.

County NatWest Limited

Ichiyoshi International (H.K.) Limited

Towa International Limited

BBMB Securities Sdn Bhd
Korea Kuwait Banking CorporationCho Hung Finance Ltd
Marusan Europe Limited
Pacific Securities Co., Ltd.Cosmo Securities (Europe) Limited
Mile Europe Limited

Lead managed and arranged by

CITICORP INTERNATIONAL LIMITED

March 1990.

Campeau to default on key loans

A STRUGGLE over the future of ailing Campeau Corp. ended yesterday with the Canadian real estate and retailing group's decision to default on loans from two of its key creditors, writes Bernard Simon in Toronto.

The default gives the two lenders, Olympia & York Developments of Toronto and US shopping mall developer Edward J. DeBartolo Corp, the right to sell, with nine days' notice, assets pledged as collateral for the loans. The collateral includes Campeau's stake in Ralphs, a large California supermarket chain.

Campeau said yesterday it is not making interest payments due on loans totalling US\$705m from O&Y and DeBartolo.

The loans were originally negotiated to support Campeau's US department store unit, Federated Stores, which filed for protection from its creditors in January.

The payments owing, which came due last week but were deferred until Wednesday, total a relatively modest US\$5.2m. Campeau said yesterday it was able to meet the obligations but wanted to defer them while working on a long-term business plan to include all creditors.

Campeau's decision to withhold the payments stemmed from the failure to reach agreement with DeBartolo on a further deferral. While terms were agreed with O&Y, DeBartolo has insisted on a shorter deferral than the company was willing to concede.

With its loans secured by the Ralphs equity, DeBartolo appears to feel it is in a stronger position than O&Y to demand interest payments. Although the O&Y loans on which Campeau has defaulted are secured by real estate, the Toronto developer has a wider involvement with Campeau, including a 10 per cent equity interest and about US\$360m in unsecured loans.

On the other hand, the Ralphs shares are owned by a Federated holding company. DeBartolo would need to go through a US bankruptcy court to seize them. Campeau said it expected to continue talks with O&Y and DeBartolo. The company needs to lighten its debt load appreciably if it is to survive.

When Hilton put itself up for sale last summer, its shares jumped from \$90 to more than \$100 and Wall Street analysts were almost unanimous in projecting takeover values of \$120 or more. These estimates implied a value of \$60m for the group's 270 hotels and three Nevada casinos.

However, after yesterday morning's fall of \$11½, Hilton shares were back to \$49½, almost exactly where they were a year ago before the bid speculation started. At this level, the stock market puts a value of only \$2.4m on Hilton's many prestigious properties and brand name.

Apple in new Mac launch

By Louise Kehoe in San Francisco

APPLE Computer is planning to launch a high-performance model of its Macintosh personal computer this month, along with software upgrades.

The new products should strengthen its competitive position at the top end of the personal computer market and enhance its opportunities in the lucrative US government market.

The company has been plagued by negative reports of management turmoil, with two of its top executives resigning in the past four weeks.

Last month it also announced extensive cost-cutting measures including 400 layoffs following disappointing quarterly earnings.

The cuts appear to have created a serious morale problem among Apple employees. Resentment has been fuelled by reports of multi-million dollar hiring bonuses and "golden parachute payments" made to senior executives.

The new machine uses the latest, and fastest, version of Motorola's 68030, almost twice as fast as the chip used in Apple's current top of the line Macintosh.

Nationalism rising in regulation

Bernard Simon examines the Canadian obstacles facing British Gas

THE hurdles which British Gas must overcome to finalise its proposed C\$1.1bn (US\$932m) purchase of Consumers Gas of Toronto are reflected in a flurry of political opposition to the deal, and a lukewarm reaction in the investment community.

The prospect of Canada's biggest gas distributor being taken over by a foreign company was quickly criticised by Canadian nationalists after the announcement of the British offer on Wednesday. The critics pointed to growing foreign involvement in the Canadian energy industry, especially in the wake of the US-Canada free trade agreement which is widely expected to lead to closer integration of the two North American economies.

Mr David Peterson, premier of Ontario, whose Government has a veto over the takeover, said while he was unwilling to comment on the specifics of the British offer, "in general terms I'm not in favour of foreign takeovers."

On the Toronto stock exchange, Consumers Gas shares were trading yesterday well below British's offer of C\$34 a share. At mid-morning the shares were bid at C\$31.15. Mr Robert Hastings, utilities

analyst at Richardson Green-shields in Toronto, said the gap reflects concern at possible delays as the bid winds its way through the regulatory process, and the risk that British may have to change the terms of the offer to meet regulatory conditions.

British estimates that its offer is 12.2 times Consumers' expected earnings and about 1.7 times book value. The purchase price will be adjusted upwards if Consumers succeeds in current efforts to dispose of two non-utility businesses, a chain of nursing and retirement homes, and its exploration and development arm, Telesis Oil & Gas. Telesis supplies about 2 per cent of its gas, and is also a small oil producer (production last year was a modest 283,000 barrels).

British needs to cross two main regulatory hurdles in Canada. A federal government agency, Investment Canada, screens all large foreign takeovers using the yardstick that the new investment must be of net benefit to the country. In line with the Progressive Conservative Government's policy of encouraging foreign capital, no investor has been turned away by the agency since it was formed five years ago. But

imposing conditions on such matters as employment security and transfer of technology, has become routine in large, sensitive transactions.

Both British and Consumers have indicated that they view access to the British company's research and development capability as a key benefit of the takeover. The Consumers deal will also be scrutinised by the Ontario Energy Board, which reports to the Ontario Government.

An official of the board said yesterday that it will hold public hearings on the British purchase and will consult a wide range of interest groups, including Consumers' Gas employees, local communities, investors and other companies doing business with Consumers. The board provides financial assistance to interest groups which would not otherwise be able to afford representation at its hearings.

The OEB's hearings, in particular, are likely to be time-consuming. The board submitted a report in January on a less controversial application, involving a buyer in British Columbia, submitted last August. The Government has yet to announce its decision.

Both British and Consum-

ers' present controlling shareholder, GW Utilities, have the right to terminate the transaction if regulatory approvals are not received by Dec 31. Consumers' service area includes the most prosperous part of Canada, including Toronto and Lake Ontario. The company has added 90,000 new customers in the past two years, bringing the total to a little over 1m. Natural gas has become an increasingly popular fuel in recent years.

The buoyant growth of the southern Ontario economy has pushed Consumers' earnings steadily upward. Net income climbed by 7 per cent to C\$102.8m, or C\$2.82 a share, in the year ended September 30 1989 on revenues of C\$1.8bn. But Mr Hastings expects earnings to fall back to C\$2.75 per share in the present year.

Consumers' business has been partly deregulated in the past five years. Customers can now buy gas from whatever source they please, a route taken by about 450 of Consumers' biggest customers, accounting for about 35 per cent of its total deliveries, while the company continues to have a monopoly on delivering the gas within its service area.

Exxon rejects environment plans

By Roderick Oram in New York

EXXON urged shareholders yesterday to vote against six proposals on environmental issues which appear in proxy materials for its April 23 annual meeting.

The proposals, stemming from Exxon's Alaskan oil spill last year, seek to make the company more accountable for its environmental record.

Exxon's opposition to the proposals, laid out in the proxy materials, rests on its belief that its policies and practices already address or are superior to the actions urged.

Five of the proxy demands cover a wide range of environmental issues while the sixth is a vote to endorse the Valdez Principles, a 10-point environmental code for corporations published last September by a coalition of US environmental groups.

Exxon advised shareholders

to vote against the principles because "over many years the corporation has developed a wide range of management practices which are designed to achieve this broadly stated objective," it said in the proxy statement.

Activists had tried to submit the principles to shareholder votes at 25 companies during the coming annual meeting season, according to Mr Doug Cogan of the Investor Responsibility Research Centre, a Washington organisation that tracks shareholder issues for 400 institutional investors.

Of the 22, 12 companies agreed to make the environmental reports called for in the principles as the proxy vote was withdrawn. The proxy material was rejected by the Securities Exchange Commission for five other companies for technical reasons. Shareholders will vote on

the principles at the five remaining companies: Exxon, Arco, Kerr-McGee, American Express and Union Pacific.

"Many companies find it hard to disagree with many of the principles espoused in the Valdez document," said Mr Cogan. They are "loosely worded and embrace controversial ideas. The first, for example, calls on companies to "minimise and strive to eliminate the release of any pollutant that may cause environmental damage."

Companies have resisted the ninth and tenth principles. One calls for the election to a company's board "a person qualified to represent environmental interests." The other for publication of an annual review by the company of its progress in implementing the principles and meeting environmental laws.

Shearson to lay off more

By Janet Bush in New York

SHEARSON Lehman Hutton, the troubled Wall Street securities house, said yesterday it was laying off around 18 per cent of its investment banking staff.

The latest redundancies come only a week after the company said it would reduce its 35,500 staff by at least 3,000 and aimed to achieve these job cuts this month.

American Express, which owns 61 per cent of the Wall Street house, has poured \$1.36bn into its brokerage subsidiary over the past two months and last Sunday said it would buy back all publicly held shares of Shearson.

Cuts in Shearson's investment banking staff are extensive. Around 150 of its 760 professionals are losing their jobs as well as around 70 out of 350 support staff.

£400,000 Prize money will attract
up European and International Players.

THE BELFRY, renowned venue
of the Johnnie Walker Ryder Cup Matches and
strategically located in the centre of the country.

EXCLUSIVE corporate facilities on
course, and within the Belfry Hotel.

COST EFFECTIVE, with
inclusive packages from £99-VAT per person.



As a Golf Championship with
Corporate Facilities, the NM
English Open checks out as a
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FINANCIAL TIMES

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... said the link would enable it to offer its clients a new international service. The firm, whose capital is currently £0.5m, said yesterday it expected pre-tax profits for the year ending April 30 to be more than £700,000.

UK COMPANY NEWS

Ogilvy acquisition helps WPP soar 86% to £75m

By Alice Rawsthorn

WPP GROUP, which became the world's largest marketing services company after its acquisition last summer of Ogilvy & Mather, yesterday announced an 86 per cent increase in pre-tax profits in 1989, from £20.2m to £75.0m.

Mr Martin Sorrell, group chief executive, said WPP had benefited from healthy new business gains by both the Ogilvy and the J Walter Thompson advertising networks and from Hill & Knowlton, the public relations consultancy.

WPP's revenues vaulted to £1.01bn (£547.13m). It paid £24.53m (£13.93m) on a reduced taxation rate of 46 (47) per cent. Earnings per share rose to 73p (54.3p) with fully diluted earnings of 71.2p. The board proposed a final dividend of 12.5p making a total of 24.2p.

(17.8p). Mr Sorrell said net debt had been reduced to £325m at the year-end - £43.5m less than at the time of the Ogilvy acquisition - because of improvements in working capital. He said there was scope for further improvement this year.

Ogilvy Group, which was taken over last May after a bitter bid battle, mustered margins of 10 per cent (after the acquisition) compared with 7.9 per cent in 1988. Ogilvy is expected to raise its margins to 12 per cent this year.

The Ogilvy agency in New York has been reorganised. Ogilvy is now exploring ways of expanding into Japan. WPP is also continuing in discussions with Abbott Mead Vickers, the UK advertising agency, over the future of the Scali McCabe Sloves agency.

The JWT Group, which includes Hill & Knowlton, increased its margins from 9 to 10 per cent in 1989. Mr Sorrell anticipated a further increase to 11 per cent this year, helped by improvements at H&K.

WPP also benefited from a strong performance from its non-advertising interests where revenues grew by 15 per cent during the year. Stewart McColl boosted pre-tax profits by 41 per cent to £2.6m despite the downturn in the UK design market. Anspach Grossman Portugal, the New York design consultancy, and Mendoza Dillon, the Hispanic advertising agency, fared well in the US.

Mr Sorrell said the present year had begun well, despite the slowdown in the US and UK advertising markets.



Martin Sorrell: net debt was down to £325m at the year-end

COMMENT

So far Mr Sorrell has kept all his promises to the investment community. This set of results is no exception. WPP delivered exactly what analysts expected and was rewarded with a 9p fillip in its share price to 56p. Despite the sluggish state of advertising in the US and the UK, the City is confident of profits of £112m or so this year. This

leaves the shares looking low on fundamentals on a prospective p/e of 8. But unfortunately for Mr Sorrell, the City is concerned less with efficiency improvements at JWT, than with the sorry saga of Saatchi which has swung shareholder sentiment against marketing companies in general and highly leveraged marketing companies - like WPP - in particular.

Reebok helps pump Pentland to £71.45m

By Jane Fuller

THE SUCCESS of Reebok's new sports shoe products helped put a spring in the step of Pentland Group, which has a 32 per cent stake in the US company.

Pentland's 1989 pre-tax profit rose by 18 per cent to £11.45m, sales up 6 per cent to £70.23m. Reebok

bounced in with profits of £56.75m, a 36 per cent increase on the previous year.

This would have been nearly £1m more had Pentland stayed with year-end exchange rates instead of changing to the annual average.

Mr Frank Farrant, financial director, said the success of 1989 was Reebok's "energy return system", a mechanism in the heel of the shoe designed to act like a spring.

This year the Pump would help to make the running. Pressing a miniature basketball embedded in its tongue inflates the shoe lining.

Other parts of the group, mainly concerned with footwear and clothing distribution, showed only a 5 per cent profit rise to £15.12m.

Mr Farrant said good performance in the UK - notably with the Kickers shoe - and in the Far East were dragged down by problems in the US. Sales of electric fans had been hit by a cool start to the US summer, while later a scare over white dust from humidifiers had punctured demand for those appliances.

Pentland is keen to expand its non-Reebok activities and to this end last year reorganised itself via a reverse takeover by a small investment company.

This involved paying out £20m to shareholders. Mr Farrant said the company now has £17.6m of shareholders' funds, with the addition in the full market valuation of Reebok, and had very little gearing.

It would look for acquisitions in the branded consumer products field, although it might wait until later in the year when he reckoned even more "truth" would have come off share prices.

Earnings per share were 15 pence ahead at 11.51p. The final dividend of 0.35p makes a total of 0.8p.

However, Pentland said that this could not be compared with last year's 1.5p because of the reorganisation pay-out.

At Pentland follows in Reebok's footsteps, expectations of another good year for the US company - perhaps 14 per cent profit growth - bode well for Pentland. On the other hand, the sale of the Fleetfoot Distribution business to Reebok will take out some profit and there could be significant interest payments because of trade financing.

A recovery in the US business and growth in the Far East may be offset by a slackening of UK demand for footwear and clothes. A profit forecast of about £75m gives a prospective p/e of less than seven, with the share price of 64p at a considerable discount to assets. It looks good value, but the fruits of reorganisation - notably the long awaited growth by acquisition - still seem some way off.

ADT improves 33% to \$290m and raises stake in Christies

By Andrew Hill

ADT, the vehicle auction and security group headed by Mr Michael Ashcroft, said yesterday it believed its 8 per cent stake in BAA, the former British Airports Authority, represented sound value, in spite of the Government's "golden share" and the 15 per cent restriction on shareholdings in the privatised company.

ADT announced yesterday that income rose by nearly 33 per cent last year - from \$210m to \$290m (£176.2m) before tax - and pushed up margins from 12.4 per cent to more than 30 per cent by selling its maintenance division businesses.

The Bermuda-registered company also revealed that it had increased its stake in Christies International, the UK auction house, from 9.55 per cent to 10.6 per cent of the ordinary share capital - or 9.4 per cent when the special A ordinary shares are taken into account. News of the increase helped push Christies' share price up nearly 5 per cent from 330p to 335p.

Disposals and last year's \$10m cash injection from the Canadian group, said Mr Farrant, ADT's largest shareholder, nearly doubled the cash and liquid securities on the company's balance sheet. At December 31 that figure stood at \$1.2bn, against \$600m a year earlier.

Explaining the Christies and BAA investments, Mr David Hammond, ADT's finance director, said yesterday: "Because we have this very liquid balance sheet we have decided to invest a certain proportion of our liquid assets in the service sector. Those two happen to be delectable interests."

He said the group was concentrating on developing its existing operations and had not yet spotted another service sector of sufficient size to add to security and motor auctions. A circular on the BAA stake will accompany ADT's annual

report later this month. ADT's earnings per share in the year to December 31 were 29 cents (25.5 cents) and the sale of the maintenance division in 1988 meant net sales came down to \$861m (\$1.76bn).

Security services, mainly in the US, made \$115m (\$95m) before tax on net sales of \$721m (\$686m), while motor auctions showed income of \$89m (\$48m) before tax on turnover of \$239m (\$199m). Other income, including discontinued businesses, was \$38m (\$50m).

As in previous years, ADT announced a bonus issue of shares in place of a formal dividend. This year it is a 2-for-1 issue, against one-for-23 in 1988. The final issue adds to the one-for-47 interim scrip and is worth about 13.3 cents at yesterday's London share price and exchange rate, compared with 11.5 cents on the same basis last year.

There is a cash alternative of 12.1 cents, making 18 cents (15 cents) for the full year.

COMMENT There seems to be some difference of opinion about ADT in the market place, where its share price slipped 5p to 190p yesterday. On one side are those who believe Mr Ashcroft's glory days are over, and that security services - albeit supported by the recent \$10m acquisition of Britannia Security - and motor auctions are mature businesses. They say this may even be the moment for investors to take profits, with the shares on a prospective multiple of about 10, based on forecasts of \$380m before tax for this year. On the other side are those still looking for ADT to power ahead in 1990. Released from the borrowings of early 1988 and with net liquid resources of \$250m to invest, they think the group is capable of \$380m before tax this year, which would put the shares on a prospective p/e of about 9.5, still good value.

PLANS by Harrison & Crossfield, the plantations group which has been diversifying into building supplies and chemicals, to adopt share buy-back powers have been thwarted by one significant holder of its convertible bond issue.

The identity of the individual is unknown, according to H&C, as is the nature of the objections. However, it seems almost certain that this is an overseas holder - the 7 per cent subordinated convertible bonds were sold to euromarket investors rather than a "mainstream" UK institution.

The company, like many others in recent months, was seeking authority to buy-back up to 10 per cent of its own shares. This required the approval of both the ordinary shareholders and the convertible bondholders. As the motion was a special resolution, a 75 per cent support level was required.

H&C first attempted to secure approval from its bondholders last month. This, too, ran into opposition from the mystery investor, who owns \$10m of the 27m issue.

But because the formalities had not been fully complied with, H&C adjourned the meeting and made a second attempt yesterday. This also failed, with bondholders speaking for only 28m of stock voting in favour, against the \$10m worth against.

Faced with this unusual situation and only able to communicate with the recalcitrant investor in a very indirect manner, the company said yesterday that it would not abandon its efforts to obtain buy-back powers, but felt it was pointless to pursue the matter further immediately.

On Wednesday, Eagle Trust issued a writ against seven former directors seeking damages for breach of duty and fraud. One of its claims related to payments of unlawful dividends following the directors' approval of the 1987 accounts. Mr James said yesterday that the directors might be liable for all the dividends paid out by the company in July 1988 and January 1989 amounting to over £2m.

An additional claim on the writ made against Mr Richard Smith only is for damages for alleged fraud.

Commenting on Eagle Trust's present trading position, he said the core businesses were expected to show a sound profit performance in the current year and that the company would continue with its disposal policy which had already raised £14m. Bank debt is now \$25m.

show a deficiency in shareholdings of £22.5m.

The 1989 accounts showed an operating profit after interest charges of £3.6m. However, non-recurring losses of £54.33m stemming mainly from the Eagle Express parcel distribution business and the LaForza motor car project pushed the total loss for the year to £51.73m.

Peat Marwick, which will be replaced as auditors by BDO Binder Hamlyn, said it was unable to form an opinion as to whether the accounts gave a true and fair view. It did, however, agree with the board that Eagle Trust was a going concern.

Générale des Eaux buys AMI

By Jane Fuller

THE MAJORITY stake in AMI Healthcare, the UK's largest quoted private medical company, is being sold to a subsidiary of Compagnie Générale des Eaux, the French services group.

Générale de Santé Internationale is offering 370.25p per share - nearly 8p less than yesterday's opening price for the 66 per cent stake owned by American Medical International.

This values the company at about £245m. GSI is making a similar offer for the remaining 35 per cent of the shares.

The majority holding was put up for sale last November, after Los Angeles-based AMI was taken over by IMA Holdings in a highly leveraged \$30m deal. The UK sale is part of a plan to dispose of \$1bn of assets to pay off debt.

AMI Healthcare has 14 acute care and four psychiatric hospitals, totalling nearly 1,500 beds.

In the year to August 31, it increased pre-tax profits by 33 per cent to £21m on sales of £111m. The purchase price is 18 times earnings.

Although GSI's FF18m (£105m) turnover is little more than 1 per cent of its parent's total, it is France's leading operator of private hospitals. It has 40 of them, with more than 3,000 beds.

Last year it carried out an exploratory operation in the UK by purchasing Great Northern Healthcare Management, which has three hospitals.

Mr Daniel Bour, head of development, said the UK market for private health care was uniquely liberal in Europe. In France there was a great deal of regulation.

Apart from sustaining AMI's expansion programme, he believed growth would accelerate. Three avenues for this would be joint ventures with the NHS, extending geographically and expanding ancillary services, such as screening.

He thought his company could learn from the UK approach to working out the "true price" of each bed.

GSE employs 138,000 people and is involved in water, power, heating and construction. It has stakes in nine UK water companies. Other UK interests include television company TVS and Norwest Hotel in construction.

See Lex

Sema in joint buy Sema Group, in a joint agreement with Societe de Bourse Francaise, is to acquire 29,400 shares (49 per cent) in Tibet SA for \$5.2m cash.

Tibet had a turnover of £16.4m and reported pre-tax profits of £440,000 in 1988.

Eagle Trust, the troubled unit-trust at the centre of a Serious Fraud Office investigation, yesterday revealed sharp disagreements with its auditors, Peat Marwick McLintock, as it published its long overdue annual report and accounts for 1988.

The dispute centred on Eagle Trust's decision to restate its previous 1987 accounts. Peat Marwick objected to the decision to write off a sum of £13.5m which the board claimed had been misused to satisfy the obligations of some sub-underwriters in relation to a rights issue to fund the acquisition of Samuelson, a television company.

Mr David James, Eagle Trust's chairman, said Peat Marwick had not considered the evidence that sub-underwriters had been funded to be conclusive. "But we are emphatic that the evidence is conclusive," he said.

The auditors also disagreed with the board over reducing the book value of a property in Bray by £3.5m and restating the 1987 accounts accordingly. Peat Marwick said it regarded the prior year adjustment "as inconsistent and not in accordance with accounting principles."

Many of Eagle Trust's problems originated under the chairmanship of Mr John Ferriday, for whom an arrest war-

rant has been issued in connection with the case against the company. Mr James said that Mr Ferriday's whereabouts were still unknown but thought that he must have a regular base in Dublin.

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Mr James said he was still keen to talk to Mr Ferriday. "I would assure him of a very warm welcome indeed," he said wryly.

Mr James said he understood that the accounts, which showed a net loss of £51.18m, would make distressing reading for shareholders.

But he added that he was confident that tens of millions of pounds of missing money could be recovered and that Eagle Trust might be restated in the summer of 1991, albeit in a radically different form. "We think there will be a small level of salvage for shareholders," he said.

But he cautioned against over-optimism: "We are still a negative net asset business." The 1989 accounts, due in three months time, are expected to

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DIVIDENDS ANNOUNCED

Company	Dividend	Ex-date	Pay-date
Antipassio	0.11	June 5	9
Bell (Ben)	0.5	May 24	0.5
Baynes (China)	0.75	May 15	0.5
Cala	1.15	Apr 20	1.08
Costa Vytella	2	July 2	9
Cusina Property	0.5	Apr 30	1
Dares Estates	1.2	May 15	1.2
Forward Tech	1.2	May 15	1.2
Ilex Hidge 9	1.9	May 15	1.9
Kode Int	5	July 2	5
Ledbrooks	5.85	July 2	4.75
Lawtex	0.55	Apr 27	1
Microtime 9	0.75	July 2	1.85
Mucklow (A&S)	2.25	May 8	2
MTL Instrumental	1.4	May 8	1.4
Nichols (Vinto)	0.55	May 8	0.5
Pentland	1.75	June 20	1.4
TI Group	11.75	May 24	8.75
Woodchester NW	1.5	May 31	1.25
WPP	12.9	July 2	12.4

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††Corrected. †††British currency. ††††Carries scrip option. †††††Notional dividend if restructured company had existed then

BOARD MEETINGS

Company	Meeting	Date
Cambridge Electronic Inds	Board	Mar. 2
Central Independent TV	Board	Mar. 2
Clyde Petroleum	Board	Mar. 2
Seaford & General Inc	Board	Mar. 2
Guardian Royal Exchange	Board	Mar. 2
Guinness	Board	Mar. 2
Law (W & R)	Board	Mar. 2
Lee Deane's	Board	Mar. 2
North Midland Construction	Board	Mar. 2
Palma	Board	Mar. 2
Process Systems	Board	Mar. 2
Rapax	Board	Mar. 2
Rockwell	Board	Mar. 2
Blue Alliance	Board	Mar. 2
Transmex Form	Board	Mar. 2
Type Text TV	Board	Mar. 2
White Peter	Board	Mar. 2
Woodchester Risk	Board	Mar. 2

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Critical indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's finalities.

JOHN LEWIS PARTNERSHIP plc

Department stores and Waitrose supermarkets

Preliminary results for the year to 27 January 1990

17% Profit sharing Bonus

	1989/90 £m	1988/89 £m	
Sales	2,046.3	1,917.7	+ 7%
Trading Profit	123.7	133.1	- 7%
Other Operating Income		8.3	
Interest	13.5	7.9	
Profit before tax	110.1	131.5	-16%
Taxation	21.0	26.5	
Preference Dividends	0.2	0.2	
Surplus available for profit sharing and retentions	88.9	104.8	-15%
Partnership Bonus	41.2	47.5	
Retentions	47.7	57.3	
Extraordinary Profit on sale of property	18.6		

Profit Sharing All the equity capital of John Lewis Partnership plc is held in trust for the benefit of the workers in the business. The profits remaining after taxation, preference dividends, pensions and allocations to reserves are distributed yearly among the workers as Partnership Bonus in proportion to their pay. This year the rate of distribution will be 17% of pay (1988/89 22%).

For further details please telephone 01-828 1000 ext 6222 or write to Chief Information Officer, 171 Victoria Street, London SW1E 5NN.

Present chairman confident that missing money could be recovered Eagle Trust and auditors dispute £13.5m

By John Thornhill

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David James: assured former chairman of warm welcome

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UK COMPANY NEWS

Plans to sell equity stakes in some hotels should fuel expansion
Ladbroke advances 20% to £302.2m

By Clare Pearson

ALL DIVISIONS of Ladbroke, the international leisure group with interests spanning hotels, betting and DIY stores, contributed to a 20 per cent increase from £252.3m to £302.2m in 1989 pre-tax profits. Turnover rose from £2.85bn to £3.66bn.

Mr Cyril Stein, chairman, described the year as excellent and made clear that he was looking for further good progress. "We are confident of continuing success in 1990 and beyond."

The planned sale of equity stakes in some of the Hilton International hotels should fuel further expansion of this dominant division, he said.

Ladbroke owns 82 of its 143 hotels outright and plans to realise some of their value by selling majority or minority stakes, while retaining their management contracts. In this way it hopes to recoup up to the full amount of the costs of developing a hotel.

Some 16 hotels are under development. A new hotel in Barcelona, Spain, where the Olympics are to be held in 1992, opened last week to a full house.

In the year to end-December,



Cyril Stein: confident of continuing success in 1990 and beyond

nine more hotels opened, and the division achieved pre-tax profits of £167.8m (£118.9m). Turnover rose to £230.1m (£188.8m).

The addition of the Vernon's football pools business to Ladbroke Racing, the off-track betting business, helped the division achieve pre-tax profits of £31.1m (£77.5m).

Vernon's put in profits of £7m and contributed another £1.5m to the reduction of central costs. Ladbroke said that Vernon's had improved both operating profit and market share since being acquired through the takeover of Thomson T-Line in February last year.

Ladbroke expects various

relaxations of betting legislation in the UK, Europe and the US to underpin growth in this division. The small-scale US operations are to be expanded by the opening of a series of six off-track betting theatres in Pittsburgh, Pennsylvania.

Profits at Texas Homecare, the DIY stores operation, were 3 per cent up on a like-for-like basis, rising to £40.1m (£34.5m).

This achievement, which contrasts with severe difficulties afflicting other UK companies in the same market, is attributed to efficiencies helped by market leadership in certain sectors, such as garden furniture. A further 17 stores are to be added this year to the 214 existing outlets.

Property put in £35.9m (£22.2m). Rents at a number of West End properties are expected to be significantly enhanced when they come up for review this year and next.

The final dividend is lifted by 20 per cent to 5.65p, making 5.79p (8.16p) for the year. Earnings per share worked through at 24.26p (19.99p).

See Lex

Fags held to £25.5m as copper prices fall

By Kenneth Gooding, Mining Correspondent

FALLING copper prices reduced the rate of profits growth at Antofagasta Holdings in the second half of last year.

However, the UK-listed group, which has a wide variety of interests in Chile, still achieved a 17 per cent advance from £21.8m to £25.5m in taxable profits for 1989.

Antofagasta said it expected another good year in 1990 but results would remain sensitive to the level of copper prices.

Lower metal prices and a reduction in the grade of ore mined in the second half resulted in a slightly reduced taxable profit of £10.44m (£11.4m) for 1989 as a whole from the mining interests.

The railway and associated companies produced "excellent" results - £3.63m before tax compared with £2.5m.

Income from associated companies was substantially increased because during the year the company lifted its holding in Banco O'Higgins to 48 per cent and received a dividend of £2.4m (£760,000).

As the bank is now almost clear of the restrictions of the Central Bank of Chile's support mechanism, introduced in 1982, the group will account for its share of the bank's results from 1990.

In 1989 that share would have been £6.3m so the bank's profitability will be of increased importance to the group in 1990.

A change in Chile's tax system resulted in no tax being paid by the company in respect of 1989. However, Antofagasta warned: "The incoming government may revert to the previous system of taxation after it assumes power in 1990."

Turnover was 21 per cent higher at £49.2m (£40.61m). Earnings per share were up 25 per cent from 53.3p to 72.3p and the recommended annual dividend is lifted by 31 per cent from 13p to 17p.

Coats static at £137m as UK textile downturn continues

By Alice Rawsthorn

COATS VIYELLA, the textile group which last year mounted a bid for Tootal, managed to maintain pre-tax profits at £137.4m in 1989 in spite of the downturn in UK textiles.

Sir David Alliance, chairman, described the climate in the UK, where Coats is the largest player, as "very tough". "I have been in this business for 40 years and have never known it to be as bad as this," he said.

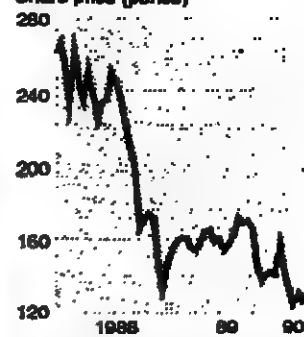
Last summer Coats mounted a £366m bid for Tootal, another large UK textile group. That lapsed while it was being investigated by the Monopolies and Mergers Commission. Coats received conditional clearance to proceed with the bid last autumn, but has been unable to agree a price with Tootal.

Coats received £4.5m in dividend income from its 29.9 per cent stake in Tootal last year; total cost of the investment amounted to £115m. Goodwill of £59m has been written off. The resultant carrying value of the Tootal shares is equivalent to 65p each. Sir David said yesterday he was keen to renew the bid, but not at the original price of 130p per share.

Turnover rose to £1.9bn (£1.86bn) and operating profits to £155.3m (£143.6m). Interest charges took £31m (£11.9m). Earnings per share fell to 15.1p.

Coats Viyella

Share price (pence)



(16.1p) and the final dividend is maintained at 6p, making an unchanged total of 9p.

Coats' problems were concentrated in South America, where it has been hit by hyper-inflation, and in the UK, where the textile sector has suffered from the slowdown in consumer spending. Home-ware, hit by higher interest rates, saw profits fall to 58m (£16.8m). Yarns and fabrics suffered from bad debts and profits were static at £18.6m (£18.2m).

The garment and retail division benefited from rationalisation - especially in knitwear - and recovered to £11.5m (£9.2m). The contribution from

thread and handknittings, where Coats is restructuring its European operations, rose to £76.3m (£75m).

Engineering suffered from the cost of start-ups and profits rose modestly to £23.4m (£22.7m). Coats made £17.3m (£1.7m) from other sources including £12m from property.

Sir David said the reorganisation was largely completed. Coats last year reduced its workforce by 4,000 - to 36,000 - through disposals and closures. He said the benefits of restructuring should emerge this year.

COMMENT

This time last year Coats delivered a nasty shock when it revealed quite how damaging the downturn in textiles had been. Analysts are now so inured to plunging profits and company collapses that this set of results came almost as a relief. The UK textile sector is still in a sorry state. Coats does seem to have stabilised some businesses, such as knitwear, but is still exposed in others, like home-wares. The City expects profits of £140m putting the shares - up 4p to 132p yesterday - on a prospective p/e of 8.5. But investors' interest is really focused on Tootal and on what price Coats would have to pay to clinch agreement for another bid.

Chas Baynes surges to over £4m

Acquisitions and substantial organic growth pushed up pre-tax profits at Chas Baynes to £4.1m in 1989, from £1.68m the year before.

Harris & Edgar and Heath Packaging were acquired in April 1989 and 35.6m shares were issued for the funding. The two companies contributed £1.1m to profits. Group earnings rose 67 per cent to 3.06p (1.83p), due mainly to organic growth.

Mr Bruce McInnes, chairman, said the new year had started with record order books, and much of that business represented components used in export markets, particularly in the case of aerospace activities.

Harris & Edgar, which supplies stainless steel fixings, had settled in well and produced excellent results.

The dividend on increased capital is doubled to 1p, the final being 0.79p.

Panel says First Technology must declare stand on Ricardo

By Nikki Teb

THE TAKEOVER Panel, the City watchdog on bids and deals, has intervened in the battle over Ricardo, the Sussex-based engines and transmissions designer, declaring that former predator, First Technology, must clarify its future intentions. First Technology will appeal the decision today.

First Technology said on Wednesday that if Ricardo's plan to make an all-share bid for SAC International was voted down by the engineering design group's shareholders at an extraordinary meeting on Monday, it would repeat an offer of a 180p-a-share paper bid for Ricardo.

SAC, a Bristol-based engineering services group, has recommended the merger with the slightly smaller Ricardo group.

Ricardo, however, is emphatic that it would reject the First Technology proposal - as it did when the idea was first mooted on Tuesday night.

Accordingly, Ricardo has been pressing the Panel to make First Technology clarify its intentions in the face of such a rejection. First Technology, says Ricardo, should state whether it is prepared to make a hostile bid.

This, however, runs into objections from First Technology, whose advisers are emphatic that their client neither wishes, nor will say whether it would go ahead on a hostile basis.

Yesterday, the Panel executive supported Ricardo's case and ruled that the clarification should be provided.

Now, with only one working day left before the meeting, the

full Takeover Panel is convening at extremely short notice to hear an appeal from First Technology. The decision will be announced as quickly as possible.

If the full Panel upholds the Panel executive's decision, First Technology might face the choice of either clarifying the matter or of facing the possibility that the Panel would take action itself, perhaps debarring a hostile bid.

MTL Instruments

MTL Instruments Group bucked the trend among small UK businesses with a rise in pre-tax profits - of 34 per cent to £3.06m. Turnover advanced 26 per cent to £11.26m (£9.3m). The final dividend is 1.4p to make 2.4p (2p).

Claremont linked with investigation by SFO

By Vanessa Houlder

A MYSTERY hung over Claremont (UK), a loss-making oil and gas company, yesterday after it was linked with an investigation by the Serious Fraud Office.

The shares were suspended in the afternoon "pending clarification of certain matters being investigated by the Serious Fraud Office." In the wake of the announcement, SBC Savory Millin announced its resignation as stockbroker to the company.

The SFO said yesterday that "as such, Claremont is not being investigated, but there could be links with other matters that are being investigated."

No one from the company was available to comment last night. Attempts were being made to reach Mr Michael Fuller, chairman, who is in Australia.

Claremont (UK) is the holding company which manages the activities of the group, which include a number of wells in the US.

Forward Technology

Forward Technology Industries profit fell by 21m to £2.37m. However, earnings only slipped to 5.9p (6p) and the final dividend is again 1.3p for an unchanged 1.8p total. Sales in 1989 reached £42.85m (£36.12m).

Slide to £1.28m at Microvitec

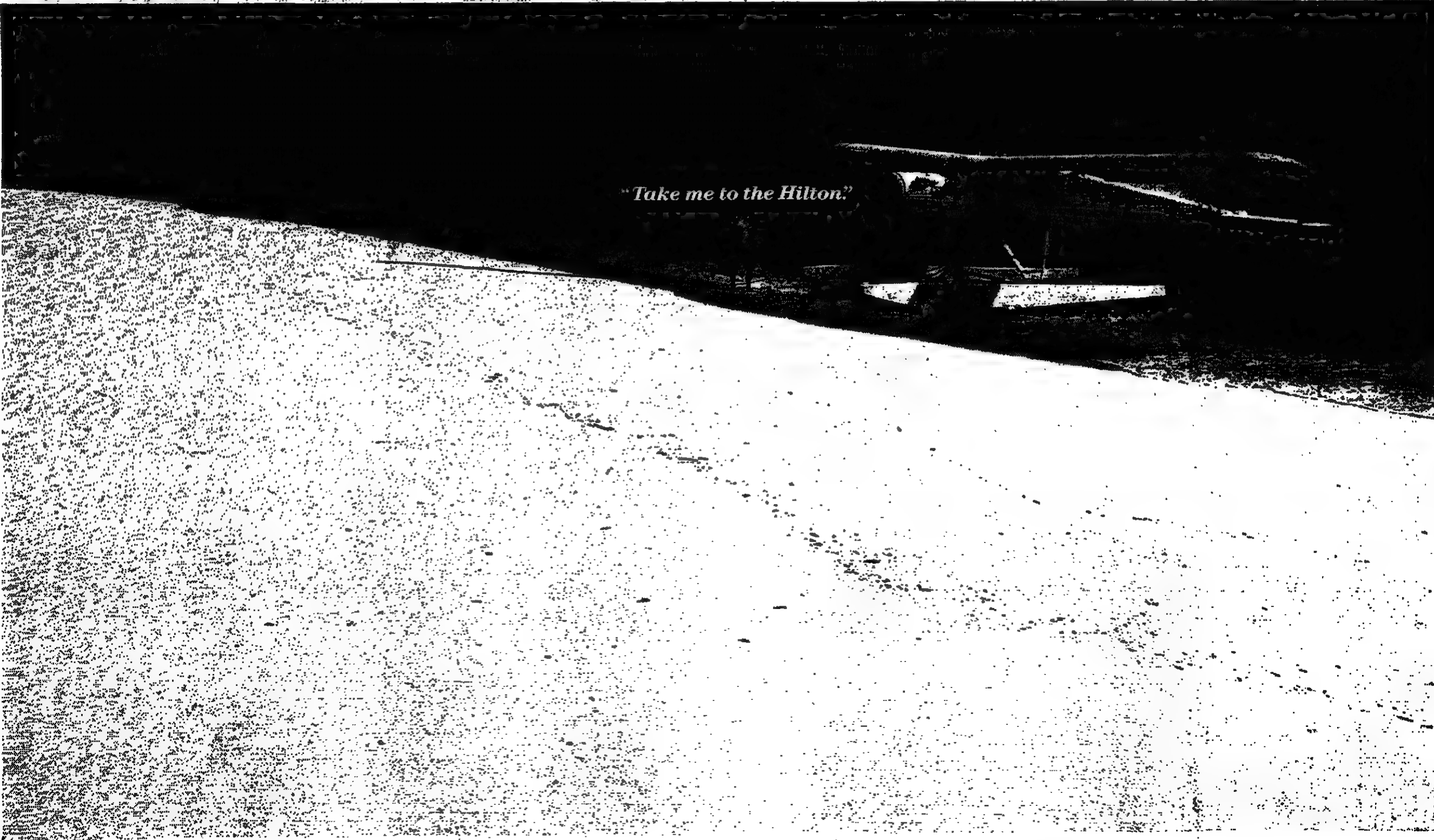
Competitive pressures and increased expenditure were blamed by Microvitec for lower pre-tax profits of £1.28m in 1989. The previous figure was £1.76m.

Mr David Burnet, chairman, said the USM-quoted company, which makes products related to the application of micro-electronics, had a major new product development programme. He expected the benefits to come through during the year.

He also expected the manufacturing and marketing agreement with Electrohome of Canada to boost sales towards the year end.

Turnover amounted to £32.1m (£26.8m). The dividend is reduced to 1.5p (1.75p), with a final of 0.75p, payable from earnings of 3.1p (4.3p).

A Ladbroke Group Company



The problem with paradise, he thought as he made his way back to the plane, was that fax machines were a bit thin on the ground. And head office wouldn't appreciate a message in a bottle. "Take me to the Hilton." Some time later, duty done, he relaxed in the bar and watched the sun go down as he waited for his companions to join him

for dinner. Bett made the right choice, no doubt about it. You too can be sure. There's no place like home. And when you're away, there's no place like the Hilton. For reservations at over 400 hotels, call your travel agent, any Hilton hotel or Hilton Reservations Worldwide. (Germany: 069 250102, France: 146873490.)

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UK COMPANY NEWS

Pentos improves 14% to £12.5m

By Andrew Hill

MR TERRY MAHER, chairman of Pentos, hopes to be selling literary fiction at discounted prices through the company's Dillons bookshop chain by the end of the year.

The price-cutting would follow two similar promotions - one before Christmas and one for children's books, running now - part of Dillons' campaign against the net book agreement, which sets minimum prices for most new books.

Pentos, which also owns office furniture manufacturers and the Athena and Ryman stores, yesterday revealed a 14 per cent increase in pre-tax profits, from £11m to £12.5m, in 1989.

Mr Maher said there would be a number of cut-price promotions at Dillons during the year.

"What we are trying to do here is undermine support for this stupid net book agreement," he explained. He has written to publishers to persuade them to produce literary

fiction outside the NBA - currently the only way in which the price of new books can be legally discounted.

Dillons, which added five shops during the year to the 43 already operating, led the Pentos subsidiaries with a 34 per cent increase in sales in 1989.

Group sales rose 18.5 per cent from £120.8m to £143.2m. Specialist retailing, which includes Athena, Dillons and Ryman, made £9.7m (£8.1m) on sales of £110m (£91.4m), while office furniture increased profits to £5.2m (£3.9m) on the back of turnover of £38.1m (£27.5m).

Mr Maher said Dillons and Athena, the poster and card retailer, were performing well except in the US; a decision on the future of the under-performing Athena stores there will be made this year.

Ryman, the stationery and office supplies chain bought in 1987, suffered due to the depressed market last year for office machines and personal organisers and sales were flat.



Terry Maher: undermining support for 'this stupid NBA'

for the year.

COMMENT

It looks as though Mr Maher's ambitious capital investment programme - £16m in 1988, £17m last year - is being reined in for 1990, when £12m will be spent. Not so, says the Pentos chairman, the original plan was for £10m of capital investment and the new figure may itself be reviewed if further opportunities to buy quality retailing space arise. However, improving the return on those investments is now proving more difficult, as even the bullish Mr Maher admits, and the City is still unconvinced about the Ryman chain, poised for its second redesign attempt in two years (the first was shelved because it was "too expensive and too bland"). The shares, which have had a rough ride in the last 12 months, were unchanged at 86p yesterday. A prospective price of about 10 looks fair based on 1990 forecasts of £14.5m before a rising tax charge.

Hillsdown puts cash into Craton Lodge

By Nikki Tait

CRATON LODGE & Knight, the ailing product development group, is being rescued by a cash injection from Hillsdown Investment Trust, a 60 per cent-owned subsidiary of Hillsdown Holdings, the food group.

New additional management - headed by Mr Stephen Bennett, a partner at Deloitte Haskins & Sells - is also being drafted in.

Only last month, plans to inject £700,000 into Craton Lodge, a publishing and marketing company, into Craton Holdings, a 60 per cent-owned subsidiary of Hillsdown Holdings, the food group, were shelved because the company urgently needed an alternative solution. If the new scheme does not go through directors warned that the company would be placed in receivership.

The deal takes the form of a staggering 35-for-1 rights issue at 1p, which is fully underwritten by Craton. This will raise around £2m before expenses. HIT, plus six individuals, are also subscribing for a further 55m new shares, also at 1p. This will raise another £550,000.

In theory, if shareholders could shoulder the rights issue, HIT and the consortium could end up with almost 94 per cent of Craton. In practice, however, HIT will place out sufficient shares to reduce its holding to about 49 per cent.

The six-strong consortium, which includes Mr Bennett, will probably end up with another 18 per cent, and some of the existing management - who at present own over 80 per cent of the shares - have indicated that they will take up rights, obtaining a stake of around 7 per cent. The USM quotation will be maintained.

Craton will also sell four subsidiaries to management, leaving it with the core profitable CLK product development consultancy business and a second consultancy, Innovation Management International. Net assets after disposals will be about £1.5m, and the group will have cash resources of some £1m.

The shares were suspended in October at 43p. The company came to the USM at 115p in 1984, and hit a high of 198p shortly afterwards.

Sketchley's white knight turns

Andrew Bolger on the £96.5m offer from Compass

DECIDING TO seek white knights can have a less than fairy tale ending for companies which find themselves facing a hostile takeover bid. Sometimes the target's proposed rescuer transforms itself into a hungry predator.

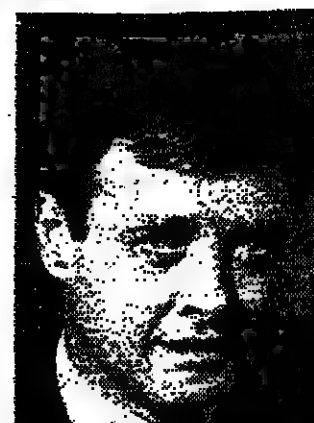
That is the situation facing Sketchley, the services group best known for its dry cleaning outlets, which yesterday found itself the subject of a bid for the second time within a month.

The all-share offer worth £96.5m from Compass, the contract catering and health care group, comes only a week after Godfrey Davis abandoned its £150m assault. The car dealing and laundry group took flight at the profit fall forecast by Sketchley in its defence document.

Compass said it had been approached by Sketchley following the bid by Godfrey Davis, regarding the possibility of Compass making a higher offer. In fact Compass had identified Sketchley as a possible target as early as June 1988, and in September of that year spent £150,000 on a detailed report by Touche Ross into the feasibility of combining the groups.

Mr Gerry Robinson, chief executive of Compass, said the study confirmed that the two groups would be an excellent fit - but it also confirmed his view that the Sketchley share price was far too high to make a bid worthwhile.

Mr Robinson said of Sketchley's approach during the Godfrey Davis battle: "Obviously we took advantage to look at the company again, it merely confirmed our view that the Godfrey Davis offer was too expensive. Frankly, once that offer failed, for the first time the company looked affordable."



Gerry Robinson: lower share price prompted move

Sketchley shares plunged 96p to 251p after Godfrey Davis withdrew its shares-and-cash offer, which dropped in value from 350p to 350p in the course of the bid.

Godfrey Davis was repelled by Sketchley's warning that pre-tax profits for the year to March 30 might fall to about £2m, well below the previous year's £17.3m. Mr John Ivey, Godfrey Davis chief executive, described the forecast as lamentable and said he was not prepared to damage his company by overpaying for Sketchley.

Mr Francis Mackay, Compass's finance director, said that although Sketchley did not give a profit forecast during their white knight talks, it did provide a lot of information which fleshed out Compass's view of the company and the poor figures did not surprise him when they were published.

Mr Robinson said: "Sketchley is in a mess - it needs proper management. That is reflected for the first time in the shares price, which gives

us our opportunity."

Compass's main criticism of Sketchley is that management layers have been allowed to proliferate, while there has been inadequate financial and operational control of individual business units.

Robinson said that although Sketchley's name was associated with dry cleaning, its 500 shops accounted for less than 30 per cent of group turnover. The rest of the group was in vending and catering services, textile and workwear rental and office services.

Compass said it would dispose of Sketchley's vending business, other than its ingredient supply activities. It would also review Melldora, which supplies computer peripherals and office cleaning services.

Whatever the industrial logic of a takeover, debate in the City is likely to centre on whether Compass is attempting to take advantage of Sketchley's disarray by acquiring the company at a knock-down price.

The view of the institutions is likely to prove decisive. Mercury Asset Management and M&C between them own 27 per cent of the group. MAM, which has a 17 per cent stake, had said it was deeply disturbed by Sketchley's trading performance and it immediately accepted Godfrey Davis's offer without waiting for Sketchley's finance. MAM also has a 7 per cent stake in Compass.

The fact that talks were being held last night between both sides means that a recommendation by Sketchley to accept cannot be ruled out. However, there is a huge gulf between Compass's price and the Godfrey Davis offer, which the departing chairman, Mr Malcolm Glenn, rejected as "totally inadequate."

Pickwick records 33% advance

By Jane Fuller

PICKWICK GROUP, which distributes videos, records and cassettes, increased pre-tax profit by 33 per cent to £4.4m in 1989.

Sales, up 39 per cent to £53.3m, were split 60:40 between video and audio products.

The year included the company's first overseas acquisition,

Elap Music in Denmark, and the securing of a distribution agreement with Walt Disney for children's books and tapes.

Mr Ivor Schlossberg, chairman, said the company was the UK's leading video distributor. Margins had been improved by creating more of its own products, such as videos of Glasgow

Rangers' football and Paul McCartney's music.

Earnings per share were 12.9p (9.9p) and the final dividend of 3p makes a total of 15.9p (12.9p).

The company is 21.5 per cent owned by Pearson, the printing, banking and industrial conglomerate that publishes the Financial Times.

John Lewis pessimistic after 16% fall to £110m

By Maggie Urry

A 16 per cent drop to £110.1m in full-year pre-tax profits was yesterday reported by John Lewis Partnership, the department store and supermarket retailer which is owned by its employees.

The 32,000 partners (the employees) will suffer a fall in their annual bonus from 22 per cent to 17 per cent of salary.

Mr Peter Lewis, chairman, said retail conditions were the worst for many years, and any improvement in the current year was unlikely.

He told the partners: "The outlook for retail sales is not promising and our costs are still rising. The squeeze between the two looks likely to be more severe this year than last." High interest rates had particularly hit spending on housing-related goods, Mr Lewis said, and he was not hopeful of a fall in rates soon.

The total cost of the partnership bonus was £41.2m, down from £47.5m. A partner on the average salary will receive a bonus of £1,580 (£1,810).

In the year to January 31, group sales rose by 7 per cent

from £132m to £20.6bn. But Mr Lewis said that costs rose nearly twice as fast as sales.

However, the final result was not as bad as had been feared earlier in the year. A sales pick-up in December had wiped out much of the earlier disappointments, but not all.

A cut in the pension fund contribution from £18m to £9m, prevented an even worse profit fall. However, there were also heavy exceptional costs, such as moving the central offices. Interest charges rose 73 per cent from £7.9m to £13.6m.

The department stores increased sales to £1,040m (£1bn), the Waitrose chain by 9 per cent to £990.2m (£894.5m) and the wholesale and manufacturing activities by 37 per cent to £45.4m (£33.1m).

During the year, five Waitrose supermarkets and one department store were opened. In the current year the group will open a further six Waitrose shops, a new department store in Kingston, south-west London, and will double the size of the department store in Watford.

CALA declines 17% as conditions tighten in south

By James Buxton, Scottish Correspondent

CALA, the Edinburgh-based builder of upmarket houses, ended a 15-year run of increased earnings yesterday when it announced a 17 per cent drop in interim profits.

Taxable profits for the six months to December 30 1989 were £2m, down from £3.6m. Turnover was up 15 per cent at £34.3m (£29.5m).

Mr Geoffrey Ball, chairman, said the results reflected very difficult trading conditions in the south of England, though this was partially offset by good performance in Scotland, and in commercial property.

Many sales in the south had been at reduced prices. Though CALA had decided two years ago to cut back building and land buying in anticipation of a slowdown, and to sell more houses forward, it had made provisions against a small number of sites. Its finance subsidiary had also made some provisions.

Mr Ball said CALA was reducing overheads, leaving it with low borrowings, enabling it to take advantage of opportunities to purchase land.

He said that CALA's regional spread and good site locations had enabled it to weather the severe downturn in the English market. Though the number of units completed this year would be less than last year, turnover was expected to increase.

Mr Ball did not expect the housing market to improve significantly in 1990, which was a most difficult year to forecast. "Sales trends vary from month to month and sentiment on interest rates oscillates almost weekly," he said.

Earnings fell from 6.61p per share to 5.52p, but the interim dividend is lifted to 1.15p (1.09p).

Shorco expands

Shorco has acquired the business of Messenger Brothers, a Birmingham-based survey equipment hire and sales company, for £100,000 cash. An additional profit-related consideration of up to £12,000 is also payable.

GRH

THE INTERNATIONAL BUILDING MATERIALS GROUP

RECORD IR£1 BILLION SALES IN 1989

Pre-Tax Profits : IR£80.57m - UP 27%

Earnings Per Share : 22.11p - UP 28%

Dividend Per Share : 5.25p - UP 17%

SPREAD OF OPERATING PROFITS

IRELAND: 32% UK: 20% USA: 22% MAINLAND EUROPE: 26%

66 With regard to the outlook, our very good geographic, sectoral and product spread gives us the confidence to predict another good year of progress for the Group. 99

J.D. TRAYNOR, CHAIRMAN

Fall to £9m at Dares Estates

DARES ESTATES saw pre-tax profit fall by £2.46m to £9.1m in 1989, as a direct consequence of market conditions and concentration on capital growth.

In taking a longer-term view of the market, directors have held properties for growth rather than trading. That led to an increase in rental income from £4.61m to £7.23m and offset the effect of a drop in trading activity.

Net asset value per share rose from 30.3p to 42.4p. Directors estimated that rental income would reach £12m annually by the end of 1992 through reviews and reversion.

The company's operating profit actually increased from £13.32m to £14.6m. But a £3.72m downturn to a loss of £1.25m from related companies and a 21m increase in interest charges led to the overall shortfall.

Earnings were 2.1p. The 1988 figure of 1.41p was inflated by the proceeds of the £25.8m convertible preference issue, the first dividend on which was not reflected in the calculation of earnings; on a proportionate accrual it would have been 3.78p.

The final dividend is 1p for a total of 1.9p (1.3p).

North-east profits keep Cussins ahead

In spite of "excellent figures" from north-east residential development, 1989 pre-tax profits at Cussins Property Group moved only fractionally ahead of 1988.

This Newcastle upon Tyne-based housebuilder and property developer made profits of £2.75m (£2.78m) on turnover 49 per cent up at £22.5m (£15.12m). Stripping out interest payable of £2.38m (£1.52m) and the share of losses of Cussins' associated companies of £1.94m (profits of £471,000), profits would have been £7.08m (£3.78m).

After tax of £687,000 (£335,000), earnings came out at 26.2p (25.2p) and the final dividend is lifted to a proposed 5.5p for a total of 9.25p (8.25p) for the year.

The north-east housebuilding operation increased turnover by 32 per cent to £20m, and, for the year as a whole, its profit margins rose from 23 to 31 per cent, resulting in a gross profit of £6.1m for the division. In commercial development, rental income rose by 12 per cent to £1.6m.

The net asset value at the year-end was 30.6p, up from 28.1p last time.

Ibex slips £50,000 to £1.95m in first year

Ibex Holdings, the recruitment consultancy and employment agency which gained a USM quotation last April, saw pre-tax profits slide by £50,000 to £1.95m in 1989. At the same time turnover grew from £21.5m to £24.57m.

The company said that Austin Benn, the recruitment consultancy, maintained its level of activity with a 37 per cent increase in operating profits. However, at ABC Contract Services a turnover improvement of 67 per cent was undermined by a 3 per cent reduction in operating profit after losses incurred opening new branches in 1989 of £240,000 (£20,000).

Finance costs rose to £583,000 (£124,000). Earnings worked through at 10.83p (11.26p) and a recommended final dividend of 1.9p makes a total of 2.8p for the year.

Mucklow expands 26% to £5.2m

A&J Mucklow Group, the West Midlands-based industrial property investment and development company, yesterday unveiled a 26 per cent expansion in interim profits.

Mr Albert Mucklow, chairman, said that in spite of the effects which current high interest rates continued to have on housebuilding, conditions affecting the group's activities remained favourable. Interest charges during the period rose from £750,000 to £1.45m.

Pre-tax profits in the six months to end-December totalled £5.17m, up from £4.11m in the corresponding period of 1988. Gross rents rose to £5.92m (£4.55m).

To reduce disparity an interim dividend of 2.53p (1.855p adjusted) is payable on earnings of 3.77p (2.99p) per share.

Thirst for Vimto boosts Nichols 24%

Pre-tax profits of JN Nichols (Vimto) rose 24 per cent in 1989 as fine weather last summer prompted a "particularly strong performance" by the core Vimto soft drink brand.

On turnover up from £39.34m to £49.79m, profits of the Manchester-based group rose to £2.15m (£2.55m), struck after a profit of £1.56m (£464,000) from the disposal of investments.

Earnings per share worked through 39 per cent higher at

31.2p (22.5p) and a proposed final dividend of 6p brings the total for the year to 10p (8.6p).

Kode tumbles into £1.5m loss

Kode International, the Wiltshire-based computer equipment company, yesterday reported a lapse into losses in 1989.

At the pre-tax level, the deficit totalled £1.46m compared with profits of £409,000 last time. However, directors said that adequate measures had been taken to remedy the situation and the slimmed-down group was now well placed to meet the challenges of the 1990s.

The group as a whole had traded at breakeven level in the second half and would concentrate its skills on its computer maintenance and services and printed circuit board businesses, they said.

Turnover fell to £27.8m (£33.3m) but distribution costs had been cut from £1.1m to £55,000.

The loss per share worked through at 21.8p (earnings 4.8p) and a maintained final dividend of 6p takes the total for the year to 7.6p (10p).

Homes division helps Ben Bailey up 47%

With the major proportion generated from the homes division, taxable profits of Ben Bailey Construction advanced 47 per cent to £1.08m for the half year to December 31.

But Mr Richard Bailey, chairman, said current trading was proving to be more difficult, as high interest rates were now having an impact on the market in South and West Yorkshire.

Profit for the half year compared with £712,000 and came from turnover of £3.18m (£3m). Completions totalled 116 new homes fetching an average of about £50,000. In spite of the problems, the forward order book was healthy.

Mr Bailey said the merchanting and property companies were trading reasonably well and should make a contribution to the full year.

Earnings worked through at 6.59p (4.35p) and the interim dividend is again 0.5p.

Synapse swings to losses of £249,000

Synapse Computer Services swung from profits of £68,000 to losses of £249,000 pre-tax for the six months ended January 31. Turnover edged ahead from £4.07m to £4.67m.

Mr Bill Williams, chairman, blamed much of the turnaround

on exceptional adverse trading conditions in the US. In spite of expectations of positive growth in the US, anticipated orders for the group's American offshoot failed to materialise.

First-half losses per share emerged at 1.07p (earnings 8.54p). The company's shares are traded on the USM.

Improved margins help Gent gain 33%

Improved margins enabled SR Gent, one of the largest suppliers of clothing to Marks and Spencer, to continue its expansion and record a 33 per cent advance in pre-tax profits for the half year to December 31 1989.

Turnover rose 12.5 per cent to £58.57m (£52.3m), and profits worked through at £1.36m (£1.02m). With earnings up to 2.2p (1.9p) the interim dividend is raised to 1.25p (1p).

Current trading continued to reflect the product strength of the group's merchandise, directors said. Ladies knitwear had continued to sell "extremely well" and clothing goes from strength to strength.

A joint venture had been formed to develop a chain of retail fashion stores in this country and Europe to be called Episode.

Domestic & General raised to £1.46m

Taxable profits of Domestic & General, a provider of ancillary insurance services, expanded from £1.04m to £1.46m over the half year to December 31.

Mr Martin Copley, chairman, said there had been no major changes in the core business, which had continued to develop largely through existing accounts.

He added that the non-core activities were becoming less significant to group results and were performing satisfactorily. UK installations, the recently-acquired gas appliances installation business, was the one disappointing division due to problems and costs arising from its relocation to Coventry.

Gross premium income rose by £2.98m to £9.6m, broking commission by £260,000 to £1.41m and other income by £531,000 to £706,000.

Earnings emerged at 12.94p (9.49p) after tax and minorities and the interim dividend is stepped up from 2.75p to 3.5p.

Mr Copley said that while expenditure on the group's infrastructure would continue to rise in the second half he envisaged a slower rate thereafter.

COMMODITIES AND AGRICULTURE

UK hopes improved in Statfjord oil field dispute

By Steven Butler in London and Karen Fossell in Oslo

UK HOPES OF gaining billions of dollars of revenue and oil at the expense of the Norwegians have been boosted by a decision yesterday that the UK side won a procedural victory in a dispute over the Statfjord oil field.

The largest in the North Sea, lies in Norway and how much lies in the UK.

Each percentage point shift in ownership would lead to a \$100m gain or loss in UK government revenue.

Both Governments said yesterday an impasse over redetermination of shares in the field, which straddles the UK-Norwegian median line, had been resolved and an independent expert would be appointed by the companies involved to examine geologic data on the field and allocate ownership.

The UK side had been pressing to allow the expert more than the three months originally specified in the operating agreement for the field, as extra time was thought critical to establish the UK case.

The UK partners - Conoco, Chevron, and BP - now have 64.9 per cent of the field and

are claiming they should be allocated up to four percentage points more. Statfjord, the Norwegian state oil company which operates the field, is pushing to have the Norwegian share boosted by a similar amount.

The UK Government intervened in May last year in a dispute between the field partners and invoked provisions of the Statfjord Treaty that allow it to initiate a Government redetermination of the field. However the UK Government had withheld approval of an independent expert, and applied pressure on the Norwegian side to lengthen the time for an expert to examine field data. Now that this has been done by means of amendments to the operating agreement, the UK Government is content to let the companies themselves resolve the dispute.

Periodic redetermination of field shares is a normal part of the operating agreement. However Statfjord, as operator, dominated the process and pushed forward its own conclusions after consultations with fishery organisations.

In a Parliamentary written answer Mr David Curry, the UK's Fisheries Minister, explained that haddock fishery was to be given two options - to limit North Sea fishing to 32 days during the remainder of this year or to use 110mm mesh nets rather

than the normal 90mm.

Producers organisations, said Mr Curry, were being asked to help by restricting their members' landings so that they do not take more than 60 per cent of their allocations by July 1 and no more than 85 per cent by October 1. In addition licensing is to be extended to fishing in the North Sea for species by UK vessels of more than 10 tonnes.

Mr Curry said he thought fishermen would accept the new controls as being "necessary in the longer term interests of all those who rely on the North Sea haddock fishery." Without such action there would be a serious risk of a "total collapse in the North Sea haddock stock."

UK aims to cut haddock catch

By Tim Dickson in Brussels

ALTHOUGH MEASURES aimed at reducing this year's North Sea haddock catch by 30 per cent were unveiled yesterday by the British Government, the package, which takes effect on Sunday, gives boatmen a choice between effectively tying up their North Sea vessels for several weeks, or using nets throughout the year with a larger than usual mesh.

Yesterday's announcement follows last December's bitterly contested quota negotiations in Brussels, which were overshadowed by the seriously depleted state of North Sea haddock stocks. They resulted in a deep cut in the European Community's 1990 haddock quota from 82,500 tonnes in 1989 to 41,700 tonnes

(of which the UK gets 36,280 tonnes) this year.

The UK and others successfully resisted detailed European Commission proposals for achieving a commensurate cut in the overall fishing effort, insisting that quota management was a matter for the member states. The Government reached its conclusions after consultations with fishery organisations.

In a Parliamentary written answer Mr David Curry, the UK's Fisheries Minister, explained that haddock fishery was to be given two options - to limit North Sea fishing to 32 days during the remainder of this year or to use 110mm mesh nets rather

Price fall hits Canadian uranium mine

By Bernard Simon in Toronto

SALESLING WORLD prices have suffered a second setback in a month for Northern Ontario's uranium industry with Denison Mines Inc. announcing a production sharply and lay off 25 per cent of its workforce at the Elliot Lake operations.

Denison said the cuts are required "to protect the viability of its operations in the face of a sharp competitive uranium market."

Output will be cut from the present level of about 2,500 tonnes a year to 2,000 tonnes by the end of April. The mine has long-term contracts with Ontario Hydro and Tokyo Electric Power, but its profitability has been hurt by declining prices and the low grade of the deposit compared with mines in Saskatchewan and Australia. Denison will continue to

New York waits to toast the happy couple

Alan Spence on marriage plans for the city's two leading commodity exchanges

THE NEW YORK Mercantile Exchange (Nymex) and the city's Commodity Exchange (Comex) may finally be heading towards the merger of their operations. The new entity would harbour a powerful range of commodity futures markets, taking in precious and base metals, as well as a cluster of energy contracts, including crude oil.

There has been much talk of a Nymex-Comex marriage in recent years, but current serious negotiations between the two exchanges now seem to have brought the altar into sight. According to Mr Patrick Thompson, the Nymex president, final proposals could emerge in the next four to six weeks.

On the Comex side, Mr Arnold Staloff, the exchange's President and Chief Executive Officer, says "the iron is hot now - we have to do something soon." He argues that a merger is important in public relations terms alone, pointing out that users of both exchanges fall to see why they should remain as separate entities. "Public opinion is important," he says.

More tangibly, the merger is designed to cut administrative overheads, pool research and development and contain, if not in some cases cut, trading costs on the merged exchange.

This, in turn, could underpin the competitiveness of the new

exchange from the perspective of speculators, whose activities, unlike those of industry hedgers, are not necessarily wedded to specific exchanges.

Whether Nymex and Comex will finally be able to tie the marital knot will depend largely on their ability to agree on a governing executive structure acceptable to members of both exchanges. As Nymex's Mr Thompson points out, the governance of the merged exchange must reflect the contributions brought to it by the two markets.

And here lies the rub. Relatively speaking the two exchanges have experienced substantially changed fortunes in recent years. During the 1980s Nymex thrived on the memory of its failed potato futures contract, consolidated

platinum futures trading and, most significantly of all, established a cluster of energy futures contracts, including crude oil.

The momentum of Nymex's energy developments is being maintained. Earlier this week the Commodities Futures Trading Commission, the US

In contrast Comex has continued to rely on its stalwart contracts - copper, gold and silver - which in 1989 contributed the lion's share of the 19.05m futures and options contracts traded on the exchange. Attempts to diversify the exchange's operations into, for example, financial futures were not successful. And even within metals futures, the market's traditional theatre of operations, Comex has faced difficulties.

Currently the exchange is wrestling with the future of its aluminium contract. Mr Staloff points out that broad aluminium industry support remains for the contract. However, reluctance to trade the contract stems from a lack of liquidity. This may partly reflect the contract size - 44,000 lbs - and consequently there are proposals afoot to halve its size.

Mr Staloff also says Comex is now looking to introduce a smaller-sized gold contract (the existing contract trades the metal in 100 troy ounce lots) designed to bring in business from smaller investors more traditionally associated with the exchange in Manhattan.

Within the context of the merger talks the trick will be to agree an executive structure which reflects the current relative performances of the two exchanges. The final proposals must be agreed by two-thirds of the membership of both markets.

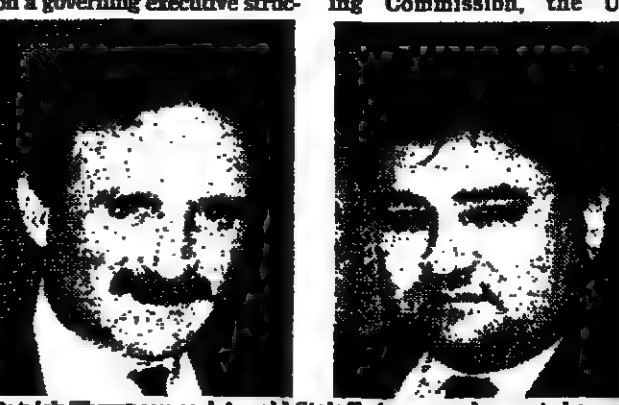
Various structures have been mooted, including an executive board headed by a former Nymex official with a former Comex official as deputy. Added to this there could be a cluster of former Nymex and Comex executives on the board in a ratio of two to one in Nymex's favour and a small number of external members with no previous allegiance to either market.

And aside from the board structure, the exchanges are also thought to be considering some form of voting system which could block a board decision deemed unfavourable to, effectively, former Comex members.

Should Nymex and Comex finally agree to merge, the move could lead the way to integration with the other exchanges with whom they share floor space at New York's World Trade Center - the New York Futures Exchange, the New York Cotton Exchange and the New York Coffee, Sugar and Cocoa Exchange.

Indeed the exchanges are already jointly examining possible new trading sites elsewhere in Manhattan and also in New Jersey to escape the claustrophobic conditions which now prevail in the World Trade Center.

Alan Spence is Editor of World Commodity Report, a fortnightly publication produced by Financial Times Business Information.



Patrick Thompson and Arnold Staloff: A proposal expected soon

India seeks higher earnings from Assam tea

By David Blackwell

INDIA IS stepping up its drive to add value to tea exports with a UK marketing drive for tea from Assam, where the country's first tea bushes were discovered growing wild in the 1820s.

The move follows last year's introduction of a logo for Darjeeling tea to counter misbranding. Mr P. Bora, chairman of the Indian Tea Board, said in London this week that the Darjeeling campaign had stopped misuse of the name. "We have extra customers and attracted higher prices," he said.

India is the world's biggest producer, consumer and exporter of tea, and has to balance growing domestic demand against its desire to earn hard cash for export. The board is seeking a record crop of 720m kg this year, and believes it could be higher still. Of this about 450m kg is expected to be consumed domestically, leaving 270m kg for export.

Last year total Indian output fell to 686m kg from 1988's record 701m kg after drought in southern India reduced that region's crop by nearly 20 per cent to 151.5m kg. Nevertheless, the board pointed out that exports earned the country

crop from southern India. World tea consumption is increasing by between 1.5 and 3 per cent a year, according to Mr Mumtaz Ahmad, a member of the board's delegation to London. "If we can put on 15m kg this year, we are keeping pace with the world market."

8.25bn rupees (£300m) compared with Rs5.52bn in 1988. Packet tea exports reached more than 71m kg in April to December last year, against 54.4m kg in the comparable 1988 period.

Prices for tea have retreated this year. The price for medium tea at the London auction this week was 115p a kilogram, compared with 165p at the beginning of the year and 105p a year ago.

The board is convinced, however, that prices will not go much lower, if only because of the huge increase in off-take last year by the Soviet Union, which overtook the UK to become the world's biggest importer. It bought 250m kg of tea, compared with 140m kg the year before. The UK imported 191.5m kg. Maintenance of Soviet demand will continue to support prices, the board argues.

Mr Ahmad said that Indian productivity had to keep increasing if India was to continue both to meet export commitments and to satisfy its internal market, which each year takes an additional 15m kg of tea. He pointed out that since 1967 the country had

Venezuela's \$750m farm programme

By Joseph Mann in Caracas

VENEZUELA'S President, Carlos Andres Perez, has announced that his Government will spend \$300 million (about US\$500m) on new agricultural programmes by the end of 1990.

Speaking on the 30th anniversary of Venezuela's Agrarian Reform Law, Mr Perez said that \$140m would be allotted to irrigation projects, \$180m to agricultural infrastructure, \$160m to improving the country's distribution and storage network, and \$240m to providing rural housing.

He also announced that a new government-owned financial institution, the National Agrarian Bank, would be created to supply low interest loans to the farming sector.

Despite large subsidies, official credits and the financial support of government money spent on Venezuelan agriculture over the last 15 years, the country still depends on imports for around half of its food.

Agricultural GDP fell by 5.7 per cent last year, according to government estimates.

Mr Bora said the board was continuing to encourage increases in production with loans for irrigation, machinery, and replanting. In addition it was trying to encourage tea growing outside the areas traditionally associated with it.

The board is convinced that tea from Assam has a special value in Britain, and is determined to cash in on the general move among consumers towards quality products. In last year's exercise Darjeeling tea had the highest price - 80 per cent Darjeeling - but only 100 per cent Assam tea will be marked with the new logo.

"It will be worth having," said Mr Ahmad. "It will be like offering a straight shot instead of a blended whisky."



In volume terms exports are edging up. Last year the country exported 253m kg, compared with 222m kg in 1987 and 202m kg in 1986. But the value of exports has grown much faster, according to Mr Bora, as has the amount of tea exported in packet form. Last year, when world prices touched the highest levels for some time, exports earned the country

MARKET REPORT

COFFEE prices continued to rise in London, with concern over possible delays in Ivorian coffee shipments combined with heavy speculative chart buying. The market was also supported by rising prices in New York, where buying is tied to growing fears that light cropings in Ivory Coast, Zaire and other countries will lift prices, further boosting New York sentiment. Traders were unsure whether the latest upward trend was going to be genuine or short-lived. "We must wait and see," one of these traders said. "It may be a reaction," said one. On the LME both lead and zinc continued Wednesday's strong rise.

London Markets

COMMODITY MARKETS

2 1/2 ton oil (per barrel FOB) +0.05

Gold \$160.64-1.14 -0.20

Brent Blend \$18.22-0.28 -0.25

WTI (1st oil) \$18.75-0.25 -0.20

CRUDE OIL

Oil prompt delivery per tonne CIF +0.05

Premium Gasoline \$27.21-0.11 +1.00

Gas Oil \$26.14-0.14 -0.20

Heavy Fuel Oil \$26.58-0.11 -0.20

Crude Oil \$174.17-0.17 -0.20

Metals

Aluminium (free market) \$1,025 +0.05

Copper (US Producer) \$2.05 +0.05

Nickel (free market) \$15.00 +0.05

Steel (Krupp) \$15.00 +0.05

Steel (New York) \$15.00 +0.05

Steel (live weight) \$11.00 +0.05

Steel (dead weight) \$11.00 +0.05

Steel (live weight) \$11.00 +0.05

London daily sugar (raw) \$38.40 +0.05

London daily sugar (white) \$38.40 +0.05

Offate and Lys export price \$38.40 +0.05

Wheat (English feed) \$10.50 +0.05

Wheat (US No. 3 yellow) \$10.50 +0.05

Wheat (US Dark Northern) \$10.50 +0.05

Soybean (Apr) \$2.05 +0.05

Soybean (May) \$2.05 +0.05

Soybean (Jun) \$2.05 +0.05

Vocumol oil (Philippines) \$2.05 +0.05

Palm Oil (Malaysia) \$2.05 +0.05

Coconut (Philippines) \$2.05 +0.05

Coconut (US) \$2.05 +0.05

Coconut (Indo) \$2.05 +0.05

Coconut (Sri Lanka) \$2.05 +0.05

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STRENGTH — WORLDWIDE — SPECIALISED ENGINEERING

TI Group — Full Year 1989

Pre-tax profit	£111.5m	UP 31%
Earnings per share	49.0p	UP 29%
Dividend	17.5p	UP 30%

For further information about the TI Group, contact the Department of Public Affairs, TI Group plc, 50 Curzon Street, London W1Y 7PN.

The contents of this advertisement, for which the directors of TI Group plc are solely responsible, have been approved for the purposes of Section 87 of the Financial Services Act 1986 by Price Waterhouse as authorised persons.

Continuing growth. Record results.



FINANCIAL TIMES STOCK INDICES												
	Mar 8	Mar 9	Mar 10	Mar 15	Mar 22	Year Ago	1989/90	1989/90	Since Inception	Completion		
							High	Low			Low	
Government Secs	77.79	77.70	77.53	77.88	78.60	88.78	80.29 (8/2/89)	77.53 (8/3/90)	137.4 (8/1/53)	49.18		
Fixed Interest	87.19	87.41	87.41	88.12	88.64	99.26	89.99 (18/3/89)	87.19 (8/3/90)	105.4 (28/11/47)	50.53		
Ordinary Shares	1774.4	1761.0	1745.7	1755.6	1774.2	1714.1	2008.6 (2/12/89)	1447.9 (15/9/81)	704.7 (15/9/81)	49.4 (26/8/40)		
Gold Miners	265.5	266.5	262.8	276.5	283.5	181.5	378.5 (8/2/80)	157.7 (17/2/80)	230.7 (15/2/83)	43.5 (28/10/71)		
FT-SE 100 Share	2250.0	2230.3	2216.0	2290.5	2254.6	2085.2	2643.7 (3/1/80)	1782.8 (3/1/80)	2463.7 (2/1/89)	988.9 (23/7/84)		
Div. Ord. Yield	4.57	5.03	5.02	5.00	4.95	4.42	Based 100 Div. Share 10/10/89. Fixed Inc. 1000					
Earning Ytd % (Adj)	11.70	11.82	11.81	11.70	11.81	10.81	Omitting 17/10/89 dividend					
P/E Ratio (Adj)	10.33	10.33	10.18	10.24	10.34	11.18	FT-SE 100 31/12/89 = 2410 10.27					
SECARs Bargain(%)	26,808	24,187	25,150	24,903	21,915	32,294	QILT EDGED ACTIVITY					
Equity Turnover(%)	-	762.90	732.58	633.12	1078.34	1148.80	5% Activity 1974 %Excluding IHL=market					
Equity Bargain(%)	-	22.364	25.877	28.276	22.567	35.264	business & Overseas turnover. Calculation of					
Ordinary Shares Trd Mt	35.51	34.5	34.5	34.12	47.4	19.18	the FT Indices of daily Equity Bargains and					
Ordinary Shares Index, Hourly changes	Day's High 1777.2					Day's Low 1766.7	Equity Bargains and Equity Value, was de-					
Open 1768.7	10 a.m. 1768.4	11 a.m. 1771.7	1 p.m. 1775.6	2 p.m. 1776.2	3 p.m. 1778.0	4 p.m. 1773.7	continued on July 31 Closing values for July					
FT-SE, Hourly changes	Day's High 2254.7					Day's Low 2240.8	London report and latest share index.					
Open 2240.9	10 a.m. 2245.3	11 a.m. 2248.0	1 p.m. 2252.9	2 p.m. 2253.5	3 p.m. 2255.1	4 p.m. 2246.4						

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body. Many analysts expect a prolonged fall, as a trickle of bargain-hunters struggled to find sellers. The shares advanced 26 to 47 1/2p.

LASMO had a good day responding to a North Sea oil discovery by Phillips Petroleum in which LASMO has a 20 per cent interest in the block. The shares rose 9 to 61p. "Another example of how LASMO's success rate is keeping up," said one analyst.

Enterprise Oil slipped 5 to 61 1/2p on renewed vague worries that ICI might soon place its 25 per cent stake in the company. Around 25 is the placing price usually mentioned.

session. Traders felt sure the shares, up 13 more at 548p, would remain to the fore until announcement of the annual results, expected towards the end of the month. BZW recommends investors be long-term overweight in the stock and is looking for profits of 2500m, compared with last year's 1400m.

Building materials supplier Steetley also found support ahead of year-end figures, due on March 27, and closed 9 up at 366p. Saggeridge Brick, however, weakened as market estimates of likely profits were slashed by some 30 per cent to around £4.5m. The shares ended 13 down at 111p.

profit statement is scheduled for March 19 and profits are forecast within the £24m to £28m range.

Pre-results comment benched investors to George Wimpey and the shares responded 3 to 253p. House Govett expects the construction group to announce next Tuesday a profit of around £140m, which represents a slight fall on the previous year's £144.5m. Higgs & Hill was one of the sector's few losers, closing a further 9 lower at 381p; "the bid premium is disappearing fast," said a marketmaker.

■ Other Market statistics, including the FT Actuaries share index. Page 27

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INT. BANK AND US DRS											
10.86	11.18					151	16	Deperol-Rand	30	\$1.25	1.1
12.72	12.14					152	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					153	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					154	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					155	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					156	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					157	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					158	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					159	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					160	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					161	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					162	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					163	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					164	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					165	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					166	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					167	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					168	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					169	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					170	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					171	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					172	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					173	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					174	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					175	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					176	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					177	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					178	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					179	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					180	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					181	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					182	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					183	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					184	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					185	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					186	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					187	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					188	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					189	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					190	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					191	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					192	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					193	16	Deperol-Rand	30	\$1.25	1.1
13.46	11.18					194	16	De			

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11:54	12:30	20%	20%						
11:56	12:32	64%	64% 71 y/o 4 y/o 87-92	84 +4	9.30	9.33			
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Public Board and Inst.

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20%	13%	15%	1.5	44%	68%	10%	3.8
12%	7%	8%	1.1	197%	87%	8%	3.9
46%	28%	40%	2.7		185%-10	6%	

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Enbridge Expin.	38 1/2	-2		
Enbridge Goldfields	6 1/2	-2		
Enbridge Corp. of Alberta	34 1/2	-1	42	8.7
Enbridge Algon	18 1/2	+ 1/2	25 1/2	4.0
Enbridge St. Cath.	12 1/2	-1	82	9.0
Enbridge (gram)	47 1/2	+ 1/2	153 1/2	1.8
Enbridge Inc.	73 1/2	+ 1/2		
Enbridge Gold Corp.	6 1/2	-2		
Enbridge Pure Tech. Corp.	2 1/2	-1		
Enbridge-Dominion Steel	97 1/2	+20	7 1/2	3.8
Enbridge Can. Pipe	84 1/2	+1	8 1/2	3.9
Enbridge Corp.	185 1/2	-10	9 1/2	

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BANKS, HP & LEASING										BUILDING, TIMBER, ROADS										ELECTRICALS—Contd										ENGINEERING—Contd										INDUSTRIALS (Miscel.)—Contd										INDUSTRIALS (Miscel.)—Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
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MINES - Contd

1969/70	High	Low	Stock	Price	or	Bir	Net	C'm	Yr
Miscellaneous									
247	60	Angley Mining Co	vi	159					

2	24	24		
3	50	24		
4	194	24		
5	125	24		
6	125	24		
7	27	17	-2	
8	120	17		
9	120	17		
0	20	16		
1	85	15		
2	67	15		
3	1127	52		
4	116	52		
5	47	52		
6	28	52		
7	394	52		
8	92	52		
9	2	52		
0	2	52		

		1989 type	Stock	Price	%	1989 type
16	100	OS&S Banknote	20	5	0	0
15	151	Shoppers Food	10	1	0	0
14	100	Shoppers Food	10	1	0	0
13	100	Shoppers Food	10	1	0	0
12	100	Shoppers Food	10	1	0	0
11	100	Shoppers Food	10	1	0	0
10	100	Shoppers Food	10	1	0	0
9	100	Shoppers Food	10	1	0	0
8	100	Shoppers Food	10	1	0	0
7	100	Shoppers Food	10	1	0	0
6	100	Shoppers Food	10	1	0	0
5	100	Shoppers Food	10	1	0	0
4	100	Shoppers Food	10	1	0	0
3	100	Shoppers Food	10	1	0	0
2	100	Shoppers Food	10	1	0	0
1	100	Shoppers Food	10	1	0	0

1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	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of security names: A Alpha, B Beta, Y Gamma. Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and price/covers are based on latest annual earnings and dividends, and are based on 12-month (or 13-month for 1992) figures. P/E's are calculated on a "distribution" basis, earnings per share being computed after taxation and unreserved profit where applicable. Bracketed figures indicate 10 per cent or more difference calculated on "all" distribution. Covers are based on "maximum" distribution; this compares gross dividend cost with profit after taxation, excluding exceptional profits/losses.

Highs and lows marked thus have been adjusted to allow
rights issues for
margin since increased or resumed
margin since reduced, passed or deferred
Tax-free to non-residents on application
Figures or report awaited
Not officially UK listed; dealings permitted under
US law, listed on Stock Exchange and company
subjected to same degree of regulation as listed security
Not officially listed.

1 Merger bid or reorganization in progress
 2 Not comparable
 3 Same interim; reduced final and/or reduced earnings
 4 indicated
 5 Forecast dividend, cover on earnings updated by latest
 6 interim statements
 7 Cover allows for conversion of shares not now ranking
 8 dividends or ranking only for restricted dividend.
 9 Cover does not allow for shares which may also rank
 10 dividend at a future date, see P/P usually provided.
 11 No par value
 12

other over estimate. 2. **Dividend rate:** paid as percentage of book value. 3. **Assumed dividend and yield:** 4. **Assumed dividend and yield after scrip issue:** 5. **Payment in:** 6. **capital sources:** 7. **Kenya:** 8. **Interim:** 9. **between:** 10. **previous:** 11. **total:** 12. **Rights issue pending:** 13. **Earnings based on preliminary figures:** 14. **Dividend and yield exclude:** 15. **a special payment:** 16. **2 indicates:** 17. **dividend:** 18. **cover:** 19. **returns:** 20. **P/E ratio:** 21. **based on:** 22. **invest:** 23. **annual:** 24. **earnings:** 25. **Forecast:** 26. **estimated:** 27. **dividend rate:** 28. **calculated on:** 29. **previous year's earnings:** 30. **1. Subj:** 31. **to local tax:** 32. **Dividend cover in excess of 100 times:** 33. **9. Dividend:** 34. **and yield based on:** 35. **owner terms:** 36. **2. Dividend and yield:** 37. **included:**

on prospectus or other official estimates for 1988-89. ^a Assumed
dividend and yield after pending scrip and/or rights issues.
Dividend and yield based on prospectus or other official estimate
for 1989. ^b Dividend and yield based on prospectus or other
official estimates for 1987. ^c Estimated annualised dividend
and yield based on prospectus or other official estimate for 1988.
Dividend and yield based on prospectus or other official estimate
for 1989-90. ^d P Figures based on prospectus or other official
estimates for 1987. ^e Gross. ^f Forecast annualised dividend
and yield based on prospectus or other official estimate for 1988.
Cover and p/e based on prospectus or other official estimate for 1988.

REGIONAL & IRISH STOCKS			
The following is a selection of Regional and Irish stocks, latest being quoted in Irish currency.			
Albany Int 20s	✓	85	..
Grub & Rose £1	✓	520	..
Finlay Plst 50s	✓	97	..
Hert Utd 25s	✓	134.5	-3
Armoys	✓
Ballin. & N.	✓

Cap. Exp. 4.14.19%
Cap. Exp. La. 19%
Fin. 13% 97/02	(\$107)	...

TRADITIONAL OPTIONS

3-month call rates

Racal Elect.	...
RH48	...

51	Anusard	51	Seari	51
54	Axex (BSRO)	54	Senki Beecham A.	54
83	BAT	83	TI	83
85	BOC Corp.	85	TSB	85
86	BIT	86	Teresa	86
39	Birelays	39	Thorn EMI	39
36	Blue Circle	36	Trust Houses	36
33	Boots	33	T&N	33
38	Bonaters	38	Unilever	38
42	Birk Aerosols	42	Victors	42
42	Birk Steel	42	Welcome	42

1.6	Garner Ladies	48	Erft Land	3
1.6	Conner Union	31	Control Sec.	4
1.6	Courtside	40	Land Securities	4
1.6	Lawtonnet	7	MEPC	1
1.6	FKI	48	Mount Airy	1
1.2	FINF	21		
1.2	Gen Accident	90		
1.2	GE	18		
1.2	GE	56		
1.2	Slano	15		
1.2	Grand Met.	45		
1.2	Guardian	19		
			Oils	
			Astra Petrol	5

47	ICI	83	Goette Res	41
	Ladbrooke	85	Premier	1
1.2	Legal & Gen	34	Shell	1
	Ins Service	24	Tinkler Res	1
	Lloyds Bank	22	Ultrastar	1
	Lucas Inds	52		
	Marliss & Spencer	17		
	Mitland Bk	27		
32	Nas West Bk	59		
	P & O Off	28		
		RTZ		

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AUTHORISED UNIT TRUSTS

1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th	17th	18th	19th	20th	21st	22nd	23rd	24th	25th	26th	27th	28th	29th	30th	31st	32nd	33rd	34th	35th	36th	37th	38th	39th	40th	41st	42nd	43rd	44th	45th	46th	47th	48th	49th	50th	51st	52nd	53rd	54th	55th	56th	57th	58th	59th	60th	61st	62nd	63rd	64th	65th	66th	67th	68th	69th	70th	71st	72nd	73rd	74th	75th	76th	77th	78th	79th	80th	81st	82nd	83rd	84th	85th	86th	87th	88th	89th	90th	91st	92nd	93rd	94th	95th	96th	97th	98th	99th	100th
1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th	17th	18th	19th	20th	21st	22nd	23rd	24th	25th	26th	27th	28th	29th	30th	31st	32nd	33rd	34th	35th	36th	37th	38th	39th	40th	41st	42nd	43rd	44th	45th	46th	47th	48th	49th	50th	51st	52nd	53rd	54th	55th	56th	57th	58th	59th	60th	61st	62nd	63rd	64th	65th	66th	67th	68th	69th	70th	71st	72nd	73rd	74th	75th	76th	77th	78th	79th	80th	81st	82nd	83rd	84th	85th	86th	87th	88th	89th	90th	91st	92nd	93rd	94th	95th	96th	97th	98th	99th	100th

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Money Market Bank Accounts

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar pauses to await data

THE TONE was nervous, but foreign exchange trading was relatively quiet yesterday, with no further co-ordinated intervention by central banks. On Wednesday repeated intervention by the US Federal Reserve eventually capped the dollar's advance in New York. The Fed sold dollars against the Japanese yen again yesterday, but had not intervened to support the D-Mark by the time London trading closed. There was also no sign of intervention by European central banks, after Wednesday's co-ordinated action, but dealers suggested the Bundesbank is unhappy with the dollar above DM1.70.

Comments by Mr Nicholas Brady, US Treasury Secretary, on the subject of interest rates tended to reduce the upward pressure on the dollar yesterday. He told a US Congressional sub-committee that the goal of the Bush Administration is to bring interest rates down. He added that inflation should fall as recent high energy and food prices moderate.

figure is higher than forecast demand for the dollar is likely to increase.

At the London close the dollar had fallen to DM1.7050 from DM1.7070; to ¥165.80 from ¥161.25; and to FF5.7500 from FF5.7675, but had improved to SF1.5085 from SF1.5065, against a weak Swiss franc. On Bank of England figures the dollar's index declined to 68.1 from 68.3.

Earlier in the day the Bank of Japan sold around \$800m in Tokyo to support the yen, according to dealers, and may have also intervened in Sydney via the Reserve Bank of Australia.

A softening of EuroSwiss franc interest rates contributed to a weakening of the Swiss franc. It lost ground against most currencies, including the D-Mark.

Sterling showed mixed changes, but remained nervous, amid suggestions that

the pound has surrendered its political stability premium to the dollar. Sterling touched a peak of DM2.0975, but fell back to close at DM2.0950, compared with DM2.0975 previously. The pound also slipped to ¥247.75 from ¥248.00; and to FF5.4450 from FF5.4525, but rose to SF2.4775 from SF2.4700. In terms of the dollar sterling gained 35 points to \$1.6495 at the London close. According to the Bank of England the pound's index fell 0.1 to 87.7.

The Italian lira remained very firm, at the top of the European Monetary System. In Milan the Bank of Italy bought D-Marks at the fixing and also intervened to support the French franc, as the lira threatened to move above its cross rate limit against the franc. At the finish of trading in London the D-Mark had rallied against the lira, advancing to L737.95 from L737.70, but was unchanged at FF3.3785.

EURO-CURRENCY INTEREST RATES

Mar 8	Short term	1 Year	3 Months	6 Months	12 Months
Sterling	149.1-149.2	151.1-151.2	151.1-151.2	151.1-151.2	151.1-151.2
US Dollar	84.0-84.1	84.0-84.1	84.0-84.1	84.0-84.1	84.0-84.1
Deutsche Mark	124.1-124.2	124.1-124.2	124.1-124.2	124.1-124.2	124.1-124.2
Swiss Franc	84.0-84.1	84.0-84.1	84.0-84.1	84.0-84.1	84.0-84.1
Japanese Yen	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
French Franc	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Italian Lira	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Spanish Peseta	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Portuguese Escudo	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Belgian Franc	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Dutch Guilder	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Irish Punt	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Scottish Pound	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1
Asian Dollar	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1	101.0-101.1

Long term Eurodollar: three years 9.4-9.5; five years 9.4-9.5; ten years 9.4-9.5; 15 years 9.4-9.5; 20 years 9.4-9.5; 25 years 9.4-9.5; 30 years 9.4-9.5; 35 years 9.4-9.5; 40 years 9.4-9.5; 45 years 9.4-9.5; 50 years 9.4-9.5; 55 years 9.4-9.5; 60 years 9.4-9.5; 65 years 9.4-9.5; 70 years 9.4-9.5; 75 years 9.4-9.5; 80 years 9.4-9.5; 85 years 9.4-9.5; 90 years 9.4-9.5; 95 years 9.4-9.5; 100 years 9.4-9.5.

Forward premium and discount to the US dollar

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FINANCIAL FUTURES AND OPTIONS

LIVE US DOLLAR FUTURES OPTIONS \$250,000 GAINS OF 100%.				LIVE US TREASURY FUND FUTURES ON \$100,000 GAINS OF 100%.			
Strike	Call	Put	Pre-settlement	Strike	Call	Put	Pre-settlement
80	3.42	0.43	0.42	80	3.13	0.46	0.57
81	3.49	0.43	0.42	81	3.26	0.46	0.42
82	3.54	0.43	0.42	82	3.42	0.46	0.42
83	3.54	0.42	0.41	83	3.52	0.46	0.42
84	3.54	0.42	0.41	84	3.61	0.46	0.42
85	3.54	0.42	0.41	85	3.70	0.46	0.42
86	3.54	0.42	0.41	86	3.80	0.46	0.42
87	3.54	0.42	0.41	87	3.90	0.46	0.42
88	3.54	0.42	0.41	88	4.00	0.46	0.42
89	3.54	0.42	0.41	89	4.10	0.46	0.42
90	3.54	0.42	0.41	90	4.20	0.46	0.42
91	3.54	0.42	0.41	91	4.30	0.46	0.42
92	3.54	0.42	0.41	92	4.40	0.46	0.42
93	3.54	0.42	0.41	93	4.50	0.46	0.42
94	3.54	0.42	0.41	94	4.60	0.46	0.42
95	3.54	0.42	0.41	95	4.70	0.46	0.42
96	3.54	0.42	0.41	96	4.80	0.46	0.42
97	3.54	0.42	0.41	97	4.90	0.46	0.42
98	3.54	0.42	0.41	98	5.00	0.46	0.42
99	3.54	0.42	0.41	99	5.10	0.46	0.42
100	3.54	0.42	0.41	100	5.20	0.46	0.42
101	3.54	0.42	0.41	101	5.30	0.46	0.42
102	3.54	0.42	0.41	102	5.40	0.46	0.42
103	3.54	0.42	0.41	103	5.50	0.46	0.42
104	3.54	0.42	0.41	104	5.60	0.46	0.42
105	3.54	0.42	0.41	105	5.70	0.46	0.42
106	3.54	0.42	0.41	106	5.80	0.46	0.42
107	3.54	0.42	0.41	107	5.90	0.46	0.42
108	3.54	0.42	0.41	108	6.00	0.46	0.42
109	3.54	0.42	0.41	109	6.10	0.46	0.42
110	3.54	0.42	0.41	110	6.20	0.46	0.42
111	3.54	0.42	0.41	111	6.30	0.46	0.42
112	3.54	0.42	0.41	112	6.40	0.46	0.42
113	3.54	0.42	0.41	113	6.50	0.46	0.42
114	3.54	0.42	0.41	114	6.60	0.46	0.42
115	3.54	0.42	0.41	115	6.70	0.46	0.42
116	3.54	0.42	0.41	116	6.80	0.46	0.42
117	3.54	0.42	0.41	117	6.90	0.46	0.42
118	3.54	0.42	0.41	118	7.00	0.46	0.42
119	3.54	0.42	0.41	119	7.10	0.46	0.42
120	3.54	0.42	0.41	120	7.20	0.46	0.42
121	3.54	0.42	0.41	121	7.30	0.46	0.42
122	3.54	0.42	0.41	122	7.40	0.46	0.42
123	3.54	0.42	0.41	123	7.50	0.46	0.42
124	3.54	0.42	0.41	124	7.60	0.46	0.42
125	3.54	0.42	0.41	125	7.70	0.46	0.42
126	3.54	0.42	0.41	126	7.80	0.46	0.42
127	3.54	0.42	0.41	127	7.90	0.46	0.42
128	3.54	0.42	0.41	128	8.00	0.46	0.42
129	3.54	0.42	0.41	129	8.10	0.46	0.42
130	3.54	0.42	0.41	130	8.20	0.46	0.42
131	3.54	0.42	0.41	131	8.30	0.46	0.42
132	3.54	0.42	0.41	132	8.40	0.46	0.42
133	3.54	0.42	0.41	133	8.50	0.46	0.42
134	3.54	0.42	0.41	134	8.60	0.46	0.42
135	3.54	0.42	0.41	135	8.70	0.46	0.42
136	3.54	0.42	0.41	136	8.80	0.46	0.42
137	3.54	0.42	0.41	137	8.90	0.46	0.42
138	3.54	0.42	0.41	138	9.00	0.46	0.42
139	3.54	0.42	0.41	139	9.10	0.46	0.42
140	3.54	0.42	0.41	140	9.20	0.46	0.42
141	3.54	0.42	0.41	141	9.30	0.46	0.42
142	3.54	0.42	0.41	142	9.40	0.46	0.42
143	3.54	0.42	0.41	143	9.50	0.46	0.42
144	3.54	0.42	0.41	144	9.60	0.46	0.42
145	3.54	0.42	0.41	145	9.70	0.46	0.42
146	3.54	0.42	0.41	146	9.80	0.46	0.42
147	3.54	0.42	0.41	147	9.90	0.46	0.42
148	3.54	0.42	0.41	148	10.00	0.46	0.42
149	3.54	0.42	0.41	149	10.10	0.46	0.42
150	3.54	0.42	0.41	150	10.20	0.46	0.42
151	3.54	0.42	0.41	151	10.30	0.46	0.42
152	3.54	0.42	0.41	152	10.40	0.46	0.42
153	3.54	0.42	0.41	153	10.50	0.46	0.42
154	3.54	0.42	0.41	154	10.60	0.46	0.42
155	3.54	0.42	0.41	155	10.70	0.46	0.42
156	3.54	0.42	0.41	156	10.80	0.46	0.42
157	3.54	0.42	0.41	157	10.90	0.46	0.42
158	3.54	0.42	0.41	158	11.00	0.46	0.42
159	3.54	0.42	0.41	159	11.10	0.46	0.42
160	3.54	0.42	0.41	160	11.20	0.46	0.42
161	3.54	0.42	0.41	161	11.30	0.46	0.42
162	3.54	0.42	0.41	162	11.40	0.46	0.42
163	3.54	0.42	0.41	163	11.50	0.46	0.42
164	3.54	0.42	0.41	164	11.60	0.46	0.42
165	3.54	0.42	0.41	165	11.70	0.46	0.42
166	3.54	0.42	0.41	166	11.80	0.46	0.42
167	3.54	0.42	0.41	167	11.90	0.46	0.42
168	3.54	0.42	0.41	168	12.00	0.46	0.42
169	3.54	0.42	0.41	169	12.10	0.46	0.42
170	3.54	0.42	0.41	170	12.20	0.46	0.42
171	3.54	0.42	0.41	171	12.30	0.46	0.42
172	3.54	0.42	0.41	172	12.40	0.46	0.42
173	3.54	0.42	0.41	173	12.50	0.46	0.42
174	3.54	0.42	0.41	174	12.60	0.46	0.42
175	3.54	0.42	0.41	175	12.70	0.46	0.42
176	3.54	0.42	0.41	176	12.80	0.46	0.42
177	3.54	0.42	0.41	177	12.90	0.46	0.42
178	3.54	0.42	0.41	178	13.00	0.46	0.42
179	3.54	0.42	0.41	179	13.10	0.46	0.42
180	3.54	0.42	0.41	180	13.20	0.46	0.42
181	3.54	0.42	0.41	181	13.30	0.46	0.42
182	3.54	0.42	0.41	182	13.40	0.46	0.42
183	3.54	0.42	0.41	183	13.50	0.46	0.42
184	3.54	0.42	0.41	184	13.60	0.46	0.42
185	3.54	0.42	0.41	185	13.70	0.46	0.42
186	3.54	0.42	0.41	186	13.80	0.46	0.42
187	3.54	0.42	0.41	187	13.90	0.46	0.42
188	3.54	0.42	0.41	188	14.00	0.46	0.42
189	3.54	0.42	0.41	189	14.10	0.46	0.42
190	3.54	0.42	0.41	190	14.20	0.46	0.42
191	3.54	0.42	0.41	191	14.30	0.46	0.42
192	3.54	0.42	0.41	192	14.40	0.46	0.42
193	3.54	0.42	0.41	193	14.50	0.46	0.42
194	3.54	0.42	0.41	194	14.60	0.46	0.42
195	3.54	0.42	0.41	195	14.70	0.46	0.42
196	3.54	0.42	0.41	196	14.80	0.46	0.42
197	3.54	0.42	0.41	197	14.90	0.46	0.42
198	3.54	0.42	0.41	198	15.00	0.46	0.42
199	3.54	0.42	0.41	199	15.10	0.46	0.42
200	3.54	0.42	0.41	200	15.20	0.46	0.42
201	3.54	0.42	0.41	201	15.30	0.46	0.42
202	3.54	0.42	0.41	202	15.40	0.46	0.42
203	3.54	0.42	0.41	203	15.50	0.46	0.42
204	3.54	0.42	0.41	204	15.60	0.46	0.42
205	3.54	0.42	0.41	205	15.70	0.46	0.42
206	3.54	0.42	0.41	206	15.80	0.46	0.42
207	3.54	0.42	0.41	207	15.90	0.46	0.42
208	3.54	0.42	0.41	208	16.00	0.46	0.42
209	3.54	0.42	0.41	209	16.10	0.46	0.42
210	3.54	0.42	0.41	210	16.20	0.46	0.42
211	3.54	0.42	0.41	211	16.30	0.46	0.42
212	3.54	0.42	0.41	212	16.40	0.46	0.42
213	3.54	0.42	0.41	213	16.50	0.46	0.42
214	3.54	0.42	0.41	214	16.60	0.46	0.42
215	3.54	0.42	0.41	215	16.70	0.46	0.42
216	3.54	0.42	0.41	216	16.80	0.46	0.42
217	3.54	0.42	0.41	217	16.90	0.46	0.42
218	3.54	0.42	0.41	218	17.00	0.46	0.42
219	3.54	0.42	0.41	219	17.10	0.46	0.42
220	3.54	0.42	0.41	220	17.20	0.46	0.42
221	3.54	0.42	0.41	221	17.30	0.46	0.42
222	3.54	0.42	0.41	222	17.40	0.46	0.42
223	3.54	0.42	0.41	223	17.50	0.46	0.42
224	3.54	0.42	0.41	224	17.60	0.46	0.42
225	3.54	0.42	0.41	225	17.70	0.46	0.42
226	3.54	0.42	0.41	226	17.80	0.46	0.42
227	3.54	0.42	0.41	227	17.90	0.46	0.42
228	3.54	0.42	0.41	228	18.00	0.46	0.42
229	3.54	0.42	0.41	229	18.10	0.46	0.42
230	3.54	0.42	0.41	230	18.20	0.46	0.42
231	3.54	0.42	0.41	231	18.30	0.46	0.42
232	3.54	0.42	0.41	232	18.40	0.46	0.42
233	3.54	0.42	0.41	233	18.50	0.46	0.42
234	3.54	0.42	0.41	234	18.60	0.46	0.42
235	3.54	0.42	0.41	235	18.70	0.46	0.42
236	3.54	0.42	0.41	236	18.80	0.46	0.42
237	3.54	0.42	0.41	237	18.90	0.46	0.42
238	3.54	0.42	0.41	238	19.00	0.46	0.42
239	3.54	0.42	0.41	239	19.10	0.46	0.42
240	3.54	0.42	0.41	240	19.20	0.46	0.42
241	3.54	0.42	0.41	241	19.30	0.46	0.42
242	3.54	0.42	0.41	242	19.40	0.46	0.42
243	3.54	0.42	0.41	243	19.50	0.46	0.42
244	3.54	0.42	0.41	244	19.60	0	

CANADA

[illegible]

INDICES

NEW YORK DOW JONES					1983/90		HIGH		LOW	
Mar 6	Mar 7	Mar 8	Mar 9	Mar 10	Mar 11	Mar 12	Mar 13	Mar 14	Mar 15	
2669.59	2676.80	2691.95	2664.36	2680.15	2644.64	2681.15	41.22	2712.61	2745.91	
94.15	94.15	94.15	94.15	94.15	94.15	94.15	94.15	94.15	94.15	
10.88	10.88	10.88	10.88	10.88	10.88	10.88	10.88	10.88	10.88	
1235.31	1240.67	1239.49	1245.99	1235.31	1240.67	1239.49	1245.99	1235.31	1240.67	
228.94	228.95	228.97	228.95	228.94	228.95	228.97	228.95	228.94	228.95	
after 5:30 PM EST 2680.15 2644.64 2681.15 41.22 2712.61 2745.91										
STANDARD AND POOR'S										
Composite 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
Industrials 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
Financial 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
NYSE Composite 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
AMEX Ind. Vol. 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
NASDAQ Composite 3										
306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	306.10	
Dow Industrial Div. Yield										
4.11	4.36	4.14	3.70							
S & P Industrial div. yield										
3.33	3.16	3.11	3.23							
S & P Ind. P/E ratio										
14.47	14.32	14.21	12.66							
WEDNESDAY										
Stocks traded										
133,550	143,540	140,110	140,110							
Closing price on day										
1	Volume	8	Millions	Mar 8	Mar 9					
Avg. price	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
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Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
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Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
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Close	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Settle	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
High	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Low	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Bid	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Ask	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	26.87	
Open	26.87	26.87	26.8							

Wurley Corp	1,974,608	34	-	1/2	Value Traded	1,969	1,967	1,969							
Am T & T	1,751,180	41	+	1/2	Risk	725	1,025	667		1948.04	1967.0	1974.0	1985.0	2254.0 (12/12/89)	1291.0 (12/12/89)
BankAmerica	1,734,280	29	-	1/2	Paid	742	458	887		2956.04	2977.0	2976.0	2986.0	3211.0 (12/12/90)	1961.0 (12/12/89)

[illegible]

Expanded Table. Industrial - 204,3 and Australia All Ordinary and Mining - 500, (2) Calif. (3) Unemployment

		[REDACTED]	
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TOKYO - Most Active Stocks

Thursday March 8 1990						At no extra charge, if you work in the business centres of Ankara, Adana, Adapazari, Antalya, Bursa, Eskisehir, Istanbul, Izmir, Kayseri, Kibris, Kocaeli, Manisa, Marmar, Samsun, Trabzon											
Stocks Traded			Closing Prices			Change on day			Stocks Traded			Closing Prices			Change on day		

Wagon Steel	15.2m	651	0	Honema Paper	0.9m	1,900	+100
Cityoide Corp	10.2m	2,918	+120	Yasuda Y&S	5.7m	1,000	0
Mitsubishi O&F	7.9m	1,188	+120	M&F	5.7m	900	+8
					5.6m	2,200	+100

Unlaid capacity	7,110	1,970	+38	Minneapolis City	\$ 5m	\$ 120	+270
Unlaid Fed Chair	7,110	2,670	+30	Kohler Electric			

And ask for Metin Gurel for details.

FINANCIAL TIMES
 LONDON 5 AUGUST 1995

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609

Room



.....

A word of advice (and comfort) for business travellers staying at

North America's leading hotels...

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THE FINANCIAL TIMES!

100

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 43

NASDAQ NATIONAL MARKET

3pm prices March 8

[illegible]**Spm prices**[illegible]**FINANCIAL TIMES**

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Dow stays on defensive as Hilton decides not to sell

Wall Street

A NUMBER of factors kept stocks on the defensive yesterday, including disappointment that Hilton Hotels, a long-time focus of takeover speculation, has taken itself off the market, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average stood 3.61 higher at 2,673.30 on modest volume of 100m shares.

Hilton Hotels said late on Wednesday that it had decided against selling the company after various takeover proposals priced it far lower than expected.

Among other influences on stocks was the fact that this week's co-ordinated central bank intervention and the threat of continued heavy intervention by the Group of Seven industrialised nations - seems finally to have succeeded in capping the dollar's rise.

There was also a sense of caution before today's February employment report. A rise of between 200,000 and 275,000 is being forecast in the non-farm payroll, largely due to a recovery in the auto sector.

A rise towards the upper end of that range would serve to confirm the widely-held view that there is little prospect for lower interest rates.

Mr Manuel Johnson, vice chairman of the US Federal Reserve, said in Tokyo overnight that he saw no signs of a change in the Fed's policy, confirming the view of many that the Fed is not going to

ease monetary policy further. Mr Nicholas Brady, US Treasury Secretary, said in testimony to a House of Representatives sub-committee yesterday that the recent rise in US interest rates was a matter of concern for the Administration.

Few market participants

believe that the Dow Jones

Industrial Average can progress

beyond 2,700. The Dow

touched a session high on

Wednesday of 2,686.86. Another

worrying indicator, according

to Mr Newton Zinder, technical

analyst at Shearson Lehman

Hutton, is that the Dow Jones

Transportation Average, which

he regards as a good

short-term market bellwether,

has been dropping sharply.

Among featured issues, Hilton

plunged \$1 1/4 to \$49 1/4,

dragging other hotel stocks

lower. Marriott fell \$4 to \$29 1/4

and Caesars World also

dropped \$2 to \$22 1/4. Other

takeover candidates were also

hurt. UAL, the holding com-

pany for United Airlines, for

example, dropped \$2 to \$133 1/4.

NCNB, the south-east bank-

ing group, fell \$1 1/4 to \$43 1/4

after two leading brokerage

firms cut their earnings esti-

mates for this year and next,

citing rising problem loans.

C.R. Bard slumped \$2 1/2 to

\$14 1/4 after the company re-

ported a rise in first quarter

earnings to 35 cents a share

from 27 cents a year earlier

because these results were

towards the low end of fore-

casts.

USX added \$3 to \$36 1/4.

Investor Mr Carl Kahn sub-

mitted a resolution calling for

the spin-off of at least an 80 per

cent stake in the company's

steel operations. Mr Kahn

holds a 13.3 per cent stake in

USX.

Canada

MORNING trade was tentative

in Toronto where the com-

posite index rose 1.14 at 3740.00

on light volume of 1.1m shares.

Campden Corp dropped 10

cents to \$24.15 after announc-

ing a default on two loans.

Consumers' Gas gave up \$3 1/4

to trade at \$38 1/4 after surging

\$5 1/4 on Wednesday following

British Gas's bid of \$34 a

share. Firms banks included

Bank of Nova Scotia, up \$3 1/4

to \$314 1/4.

ASIA PACIFIC

Bargain-hunters bring run of Nikkei falls to an end

Tokyo

INVESTORS hunted for bar-

gains yesterday and the mar-

ket closed higher for the first

time in four trading days.

There was a growing sense of

relief as the market overcame

a wave of arbitrage selling and

the currency and bond mar-

kets remained stable, writes

Michiko Nakamoto in Tokyo.

Early selling in arbitrage

with the futures market took

the Nikkei below the 33,000

level for the first time in seven

sessions. But the Nikkei then

rebounded sharply, rising by

more than 470 points by the

morning close. The index fluctu-

ated between a high of 33,936.61

and a low of 32,571.42, before

closing at 33,856.55 at 3:45pm.

Advances led declines by 666

to 287, while 189 issues were

unchanged. Turnover

remained weak at 804m shares,

although this was much better

than the 443m traded on

Wednesday. The Topix index of

all listed stocks rose 20.27 to

2,536.54 and, in London trading,

the ISE/Nikkei 50 index

rose 1.70 to 1,837.73.

Yesterday was the last day

for trading in the March

futures contract; investors had

been concerned that there

would be a flood of selling by

arbitrageurs with cash equity

holdings. In the event, the

amount of such selling was far

less than feared.

Nevertheless, yesterday's

rise in the market was hardly

like the rebound of a rubber

ball, said an analyst at Sanyo

Securities. It was more of a

gradual strengthening of the

foundations than a recovery.

Concerns about index-linked

selling yesterday encouraged

investors to pursue issues that

were not included in the Nik-

kei index, said one analyst.

The list of top volume issues

featured a number of less

familiar names. Miyoshi Oil

and Fat was third in volume

with 7.5m shares and gained

Y120 to Y1,180. Otsuka Indus-

trial, a medium scale chemical

manufacturer, was fourth in

volume terms and gained Y80

to Y1,570.

Matsushita Communication

Industrial, a producer of com-

munication equipment which

is majority owned by Matsush-

ita, the electronics giant, gained

Y280 to Y3,830, also in

active trading.

Smaller issues enlivened

activity in Osaka and the OSE

average rose 67.61 to 86,197.55.

Volume grew to 101m shares

from 100m on Wednesday.

Roundup

TOKYO'S continued unpredict-

ability encouraged a mood of

caution throughout the Asia

Pacific region.

AUSTRALIA fell as nervous

investors were shaken by the

early fall in Tokyo. Although

Japan later rebounded, Aus-

tralian shares only managed a

small recovery.

The All Ordinaries index

dropped in opening trading to

1,566.8 before edging back to

1,570.5, 12.6 lower. Turnover

rose to a moderate 80m shares.

News of Elders' plans to

divest its non-brewing units

produced a tepid response. Its

shares closed 2 cents lower at

A\$2.15 on turnover of 3.4m

shares. Goodman Fielder Wal-

the, the food processing con-

cern in which Elders has a 10

per cent stake, dropped 5

cents to A\$1.75.

Broken Hill Proprietary,

Australia's biggest company,

fell 14 cents to A\$9.53, while

other resource and mining

issues were mostly lower, with

CRA of 20 cents at A\$11.95.

NEW ZEALAND retreated on

concerns that Wall Street

might be ready for another

sharp fall. The Barclays Index

lost 16.05 to 1,802.73.

Volume picked up a bit, but

remained slim at 7.5m shares.

Afternoon selling was also

fueled by profit-taking on

Brierley Investments, following

the news after the market

closed on Wednesday of a

small rise in profit, in line with

expectations. Brierley fell 5

cents to NZ\$1.08.

Elders Resources firmed 1

cent to NZ\$1.91 as anticipation

of the announcement by Elders

of Australia.

HONG KONG declined in a

cautious reaction to Wednes-

day's Budget. The Hang Seng

index fell 10.72 to 2,915.73.

Turnover improved to

HK\$599m from HK\$494m

on Wednesday.

SINGAPORE posted small

gains in light trading, aided by

the mild recovery in Tokyo.

Volume was little changed

from Wednesday at 82m

shares, near its lowest level

this year. The Straits Times

index closed 7.05 to 1,575.55.

TAIWAN weakened on per-

sistent political uncertainty

over the coming presidential

election. The weighted index

shed 42.24 to 11,373.32.

Buying interest slackened as

investors hesitated to make

large orders while the power

struggle continued within the

ruling party. Volume was

about 542m shares, down 40

per cent from Wednesday.

European hopes fail to lift airlines' gloom

Paul Betts and William Cochrane analyse the prospects for carriers ahead of 1992

ALL OF the leading international airlines in Europe are jockeying themselves into position in anticipation of 1992. Lufthansa's agreement yesterday to buy a minority stake of up to 26 per cent in Interflug, the East German national carrier, highlights this trend.

However, the past nine months have seen a relatively weak performance from continental airline stocks. They have had a profitable two or three years; they may have an interesting strategic and tactical medium-term future; but there is an existing threat to earnings.

"This year is expected to sort out the men from the boys," says Mr Peter Bergius of Kleinwort Benson. Dismal quarterly figures from US carriers have reflected higher fuel costs and a slowdown in demand, and a 13 1/2 per cent rise in the DAX index over the same period.

The West German carrier has improved lately, with its shares on a somewhat erratic upward trend since East Ger-

many opened its borders to the

European airlines' favour.

EUROPE

THE BULLS seemed to be back

in Europe yesterday, with

Paris and Amsterdam rising 2

per cent and Frankfurt advancing

at a more leisurely pace, writes

our Markets Staff.

PARIS shook off its recent

sluggishness and advanced 2

per cent in active, mostly

domestic trading, as fears of

higher interest rates subsided,

bonds firmed and Insee, the

national statistics unit, forecast

a rise of 3 per cent in gross

domestic product in the first

half last year.

The CAC 40 index gained

37.43 to 1,917.99, close to its

day's high, in turnover esti-

mated at FF1.6bn, after Wednes-

day's FF1.5bn.

Peugeot returned to the top

of the most active stocks list,

rising FF217 to FF335 on

heavy volume of 370,575

shares. One dealer predicted

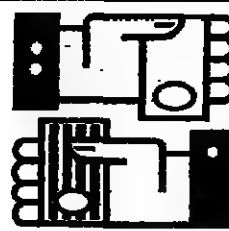
that the share price would

reach FF1,000 soon.

Oil stocks continued to surge

on reorganisation plans and

FINANCIAL TIMES SURVEY



While Chicago feels the effects of last year's investigation by the FBI, the futures industry is

becoming more global, says Deborah Hargreaves. There are strong challenges from new exchanges in Europe and Japan, which use the newest technology.

More join the bandwagon

WHILE THE investigation continues into fraud on the floors of the world's two leading futures exchanges, in Chicago, the city is losing its grip on global business to new exchanges springing up in different time-zones.

In spite of growth close to 70 per cent in Chicago's two markets in the past four years, they have lost market share. They now account for just over half of the world's futures activity, compared with more than 70 per cent at the beginning of the 1980s.

Other markets are gaining ground as derivatives become acceptable to even the most conservative investment funds. As the industry moves towards 24-hour trading, new markets in time-zones outside the US stand to gain international users as well as their domestic clients.

Tokyo's Japanese bond futures contract, which has only been trading for two years, is already trading more in value than the Chicago Board of Trade's Treasury bond futures contract which, for a long time, was the world's busiest futures product.

Chicago's exchanges must extend their reach beyond the US if they want to continue to dominate the industry. For this

reason, both are developing screen trading systems that will function when their markets are closed.

The probe by the Federal Bureau of Investigation, which has dented the city's image, has also forced changes in the way the exchanges do business - the markets are pioneering electronic trading cards that will provide a more accurate record of trades as they occur.

The FBI moved into Chicago two years ago. When the huge undercover probe came to light, it seemed the bureau was out for the kill. Threats reverberated of massive indictments and multi-million dollar fraud. However, if the FBI is aware of widespread cheating that reaches to the top of Chicago's trading houses, it has yet to produce evidence. Although the investigation continues and has been extended to other trading pits, it has so far charged fewer than 60 traders with abuse - only 1 per cent of the city's futures traders.

Almost half of those indicted have been charged under the RICO statute (Racketeering Influenced and Corrupt Organizations Act), which can mete out stiff sentences as well as allow the seizure of personal assets. The most serious charges centre on collective

World volume of futures trading

Millions of contracts



FINANCIAL Futures and Options

schemes, in certain trading pits, to defraud customers by assigning losing trades to small local traders who would then receive kickbacks from larger brokers. But the rest of the charges are for fairly minor infractions, which have been all but forgotten as customers rush to the windy city's deeply liquid futures pits.

The trials are due to start next month but, like the initial investigation, are expected to do little to dent volume. Trading activity at the Chicago Mercantile Exchange rose by a third last year, on the back of

burgeoning volume in the exchange's Eurodollar futures; and although the trading level at the Chicago Board of Trade dropped by 3 per cent, that exchange still leads the world, far ahead of its competitors.

Although the probe has exposed a tacit agreement between broker and customer that the market-user will be cheated now and again, customers have not abated away from futures. One trading adviser in Chicago says his overseas customers are more concerned about the sort of overall price protection avail-

able in a liquid market than the quarter of a cent they will be ripped off here and there.

More important, the FBI probe has acted on the Government's and regulators' perceptions of Chicago's markets as a mecca for speculators. The probe could not have come at a worse time for the futures industry's highly-prized self-regulatory status, because it coincided with Congress's routine examination of the Commodity Futures Trading Commission (CFTC) prior to reauthorisation. The process is still under way as Congress

resurrects some of the concerns that have dogged the industry for years, which flared up again in the wake of the 1987 crash, and were just abating when the investigation thrust them back into centre stage.

The reauthorisation Bill is expected to toughen up on the CFTC's role and increase its budget, so that it will be able to police the exchanges more effectively. The CFTC's "softly-softly" approach to regulation has often been criticised by Congress and by players outside the futures industry.

IN THIS SURVEY

- The implications of new technology 2
- Off-exchange trading; Index participations 3
- The CBOT; US regulation; Block trading 4
- London; and the European markets 5
- Sweden; Japan; Futures funds 6

Editorial production: Martin Davies

Although the agency is getting tougher - as its ban on dual trading shows - an influential body of opinion in the US would still like to see a single regulator responsible for equities and their derivatives. Congress is still considering a merger of the Securities and Exchange Commission with the CFTC, in spite of a violent futures lobby against such a move.

A clash between the two regulators on jurisdiction over several new products that were launched last year has brought the merger debate to a head. When the American Stock Exchange, the Chicago Board Options Exchange and the Philadelphia Stock Exchange started trading index participations - baskets of stocks which are traded like options - Chicago's futures exchanges protested that the products were similar to futures contracts and should therefore be regulated by the CFTC.

The CME and the CBOT successfully sued the SEC, which approved the products and transferred jurisdiction for them to the CFTC. However, the SEC is likely to appeal, which could result in joint oversight being given to both regulators. How any partnership between the SEC and the CFTC would work is not clear, because each adheres to a different set of rules governing its market.

One area that Congress would like to see rationalised between the regulators is margins. The different margin level on futures and securities is a long-standing bone of contention between the two industries, in which margin has a different function. The futures industry stresses that its low margins are performance bonds, and therefore should not be as high as the levy on stocks. But futures seem to be losing the argument, and could expect to see some increase in margin soon.

The industry has a vociferous lobby in Washington, and is ever eager to underline the risks of losing business to markets overseas. Futures exchanges around the world are proving tough competitors as they start up with the newest technology and a dedicated brokerage community. As derivatives are employed by more fund managers, for hedging their global assets, most countries with established cap-

ital markets are looking to jump on the futures bandwagon.

In late February, Belgium became the latest to announce that it was setting up a screen-based futures and options exchange. The market will initially trade a 10-year notional bond futures contract, options on 10 Belgian stocks and a stock-index option, when it starts up early next year.

It is the success of Sweden's options market OM that has prompted some countries, like Spain and Norway, to consider setting up their own derivatives exchanges. OM is pioneering a European network of screen-based exchanges, which has started in a modest way by listing Swedish stock options and a few local products, but could have wide potential.

But Europe's futures industry is currently dominated by the London International Financial Futures Exchange (Liffe) and France's Marché à Terme International de France (Matif).

The Matif has relied on a couple of key contracts to establish the exchange and, although it lists a wider range of financial and commodity products, its volume comes largely from government bond futures. Liffe is more diversified, and its activity is spread over a wider range. But Liffe's volume fell behind Matif's for the first time last year, Matif pulled ahead in the exchange's fierce battle to gain precedence when it traded 20m lots, compared with Liffe's 2m.

However, Liffe has seen a huge leap in contract volume in the first few months of this year, as trading in German bond futures has soared amid concern in the cash market. Liffe is in the unusual position of trading the only futures contract on a cash market that is in a different country. Liffe's Bund futures contract is now looked to as a key indicator for the German bond market.

Liffe may lose the franchise, however, when Germany's own derivatives exchange lists a competing contract this August. The Deutsche Terminbörsen started up in a small way at the end of January with its listing of options on 10 German stocks. The DTB runs a screen-based system similar to the one in place in Switzerland, which could develop into a strong competitor to the Matif and Liffe.

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FINANCIAL FUTURES and OPTIONS 2

Electronic trading goes to the heart of the debate about the industry's evolution. FT writers consider the impact of new technology

Screens stretch time

WHEN THE sweaty scrum on the trading floor of the London International Financial Futures Exchange disperses at the end of the day, the exchange moves into the electronic age for an hour and a half, as traders play out their business on an elaborated video game.

Liffe developed its Automated Pit Trading (APT) system in a bid to extend its trading day, and to capture more European and US interest in its contracts. Although the system resembles a video game, it requires a trader's skill to operate, because it tries to represent the dynamics of futures trading on-screen.

APT got off to a modest start after its inception at the end of November. Initially, it listed only two of Liffe's products: Eurodollar and German Bund futures. For several months, the system was trading an average of 2,000 lots per session; but, as the market for German Government bonds entered a wildly volatile period early in February, trading on APT reached a level closer to 4,000 lots.

Liffe recently listed its long gilt futures on APT, and it plans to launch three more of its major contracts on the system this month. The exchange also has plans for a morning session. Although it does not expect APT to take over from its physical open-outcry market in the near future, it is considering the possibility of listing thinly-traded contracts solely on APT.

Electronic trading reaches to the heart of the futures industry's debate on its evolution, as established derivatives exchanges face the challenge from nascent screen-based markets around the world. Exchanges are confronting the need to lengthen their trading time as the industry becomes more global.

Those exchanges that have decided to proceed along the electronic route are facing a philosophical split over which form their investment should take. The industry is divided between those exchanges that opt for order-matching systems and those, like Liffe, that prefer to harness a trader's skills in some sort of representation of a physical trading pit.

Chicago's two major exchanges are facing just those differences, in their bid to

merge their two electronic systems into an industry-wide network. While the two exchanges remain embroiled in negotiations, this year should see the launch of the Chicago Mercantile Exchange's much-vaunted Globex system that it is developing in conjunction with Reuters.

The CME has heralded the advance of Globex as the trail-blazer for the industry, and has made an effort to sign up other exchanges in a bid to turn Globex into an industry-wide network. However, its rhetoric has begun to wear thin as the launch of Globex has been delayed again and again - if it eventually gets off the ground in May, as is now planned, it will be eight months behind schedule. In addition, the exchange's bid to extend Globex to other markets worldwide has had to be put on hold while it talks to the CBOT.

There is still a question-mark over Globex. Market observers wonder whether the technology will be obsolete before it becomes established. Globex provides straightforward order-matching facilities without the graphics of APT or Aurora - the CBOT's system - but it has been criticised as having a slow response time and being expensive to use.

While APT responds to a command within a fraction of a second, Globex takes several seconds to register. This is to be expected, given the huge reach of the expected Globex network; however, it raises the issue of how Globex would cope with a fast-moving market and a deluge of orders.

In addition, Globex will charge a fairly high transaction fee for doing business on the system, of which it will be a levy payable to Reuters. At the end of a 12-year contract between Reuters and the CME, it is unclear who will have control over the system.

When Globex starts in May, it will do so alone, because the CME and CBOT remain embroiled in talks about marrying their two dissimilar systems. Neither side can agree on the configuration of a screen for a joint system, given the opposite directions that each exchange has been pursuing.

France's Matif has signed up to join Globex, but this is the only international market to jump onboard. The fact that

negotiations with other exchanges were put on hold when the CME and the CBOT started to talk about merging their two systems has angered other exchanges, which could now be looking at developing their own systems instead of listing their products on Globex.

Another issue that could hamper Globex's chances of becoming an industry benchmark is its acceptance by international regulators. The Commodity Futures Trading Commission, the US regulator, has been eager to promote electronic trading in its ready acceptance of Globex. However, Japanese officials could take a different view, and the Ministry of Finance has not yet decided whether to class Globex as an overseas or a domestic trading environment. If Globex is forced to trade under local Japanese laws, it will be virtually impossible to use in Japan.

Japanese involvement in Globex is a key to the system's success, and it will be a severe blow for the CME if it becomes embroiled in a lengthy dispute over regulation with Japanese authorities. One of the reasons for the development of the system is a bid to attract greater Japanese participation in its markets by providing a liquid market that functions during the Asian time-zone.

As the drive toward globalisation of the futures industry intensifies, and established exchanges feel the competitive force of new markets around the world, they will continue to look for ways to woo new customers.

Opposition to screen-based systems has crystallised around the fear that they will eventually take over altogether from the time-honoured practice of open-outcry trading in the futures markets.

Technology has crept to the very edge of the futures exchanges' trading floors. Although exchanges insist that it will go no further, many traders remain unconvinced. In spite of teething problems with many of the new screen systems, and the delay in implementing Globex, the 1990s could be the decade that sees the futures markets move onscreen.

Deborah Hargreaves

WHILE THE debate about the use of computers in trading strategies has, for at least two years, centred on the form of programme trading known as "stock index arbitrage", a more fundamental battle is about to rage.

Last month, the New York Stock Exchange, which has battled to hold on to floor trading in the face of technological advances, admitted that it was studying the setting up of an after-hours session.

Most commentators believed they saw the first step being taken towards an off-floor, electronic, screen-based NYSE.

There are a number of compelling arguments in favour of screen-based markets:

■ The scandal in the open-outcry futures and options exchanges in Chicago has convinced many that a floor system is open to abuse, and cannot be as easily regulated.

■ Old-fashioned trading structures no longer meet the needs of large institutional traders who increasingly dominate the markets.

■ The world trend is to electronic market-places, which are arguably more efficient and cheaper. US regulators and

THE ADVANCE of screen trading remains the bogy of the established derivatives business. It is an accident that the only experiments to date have been outside the US.

Lacking the deep liquid futures and options markets born of the American derivatives culture, green-field European exchanges have harnessed technology in the pursuit of market share. Projects have ranged from the modest efforts of Ifox, in Dublin, to the highly ambitious German exchange, the Deutsche Terminbörse (DTB).

If there is a single key to a flourishing exchange, it is the task of amassing liquidity. The irony is that no one has yet proved wrong the suspicion that computers may actually discourage this golden egg of the futures industry. Most of the electronic exchanges have been relatively modest affairs - the New Zealand Futures Exchange, for instance, set up to trade the domestic government bond future, worked from the premise that, in a country where the distances were so vast, the computer was really the only answer if one wanted to create a single exchange.

A more recent example is the Irish Ifox, opened last year, on a system built by the

A pointer from New York

exchanges are concerned about a loss of competitiveness to overseas centres which have set up more modern structures.

The Chicago Mercantile Exchange, the Chicago Board Options Exchange and the London International Financial Futures Exchange have all unveiled new computer networks which bypass the floor. Reuters and Telerate, the two giant screen-based information and trading networks, are at the forefront of the automation drive.

In the context of these far-reaching changes, the NYSE does look decidedly behind the times. The system now in place is a strange hybrid of screen-based and floor trading. Although most daily trades are originated in the upstairs dealing rooms of Wall Street's large block traders, each still has to be taken down to the floor and executed through a specialist.

The onslaught against the specialist system intensified after the stockmarket crash of October 1987, when many spe-

cialists simply couldn't - or wouldn't - stand up to the selling deluge.

Their inability to provide liquidity in those extraordinary conditions simply underlined what many had for a long time thought: that institutional investors were now too large, and wanted to deal in too great a size for the structure of the market as it now stood. Some believe that no amount of tinkering with specialist capital will alleviate this problem.

The debate about programme trading has almost always been confused. The term is often used to refer to stock index arbitrage, a particular trading strategy in which traders attempt to capture the price difference between a stock index such as the S&P500 and S&P500 futures contracts. This arbitrage tends to create large swings in the market.

It is not computerised trading itself that has been an issue. Institutions now enter orders into the NYSE's Superdot electronic order system Superdot, but these then have

to be executed by specialists on the floor which inevitably slows up the process. The block-trading houses, which match buy and sell orders on screen, believe that the market would be much more efficient if they were allowed to "cross" or transact trades on screens without using either brokers or specialists.

The tension between a traditional, floor-based secondary market and bulk, institutional trading has led to a startling reappraisal of the market structure. It is a difficult question.

The specialist system serves smaller customers well, with business conducted openly. There is a fear that individuals would be locked out of the information flow if a switch were to be made to screen trading. But many professionals answer this point by saying that, in an increasingly sophisticated and fast-moving market-place, individuals should put their money into mutual funds and leave trading their portfolios to the professionals.

Janet Bush

New exchanges on trial

International Commodities Clearing House, which is a more advanced version of the New Zealand model. Set up to trade domestic products, it seemed a suitable commitment to a market whose importance could not warrant building a US-style exchange.

The most ambitious new exchange to opt for electronic trading has been the DTB, which opened at the end of January. The Germans have come late to derivatives, but prospects are bright. International participants are particularly curious to watch the course of events after August, when the DTB lists the 10-year government bond future (Bund), recently Liffe's star product, in what will be the first test case of directly competing products on an established open-outcry exchange and a new electronic market.

Electronic innovation in Europe has been born of political necessity - for example, the DTB, and also Soffex, the two-year-old Swiss options market. Rival stock exchanges in Zurich, Basle and Geneva, were unprepared to cede control of a fashionable innovation to a regional competitor,

so Soffex appeared to provide the answer.

In Germany, regional stock exchanges were even more entrenched in their differences; but electronic derivatives markets have stirred up the consensus sufficiently to spur moves towards computerising equity and bond trading on the antiquated exchanges themselves.

If electronic derivatives exchanges have been in the vanguard of change in the more backward European capital markets, their prospects for success are still mixed. Given the increasing importance of the German market, no one doubts that the DTB will work. Whether the plethora of other small exchanges planned - most recently Belfor in Brussels - will mature, only time will tell.

In pure turnover terms, Soffex has considerably exceeded official expectations. But traders have persistently complained about slow response times of the system when its load increases.

Automated exchanges have the ugly spectre of complete collapse when traders have to resort to the telephone. Soffex

has not been allowed to forget the three days last summer when the system was down, ironically as a result of expanding its capacity. Some frustrated traders asked the exchange to turn the clock back and find them a room in which to continue their business in a physical auction, but most were content to use the telephone, or not trade at all.

While these are early days in terms of the industry's technological development, the market also cannot afford to be too patient. After all, the new exchanges' raison d'être is to provide additional flexibility in an increasingly swift-moving price environment. There is no very sophisticated instrument to hedge the risk of the central computer going down.

A wider question is market quality. What effect do the new systems have on market depth and liquidity? Crudely, are traders more, or less, willing to trade on a screen, and are the prices that evolve better, or worse?

The most active futures contract is the Japanese government bond future in Tokyo, traded on CORES-F, the auto-

With considerable encouragement from the Securities and Exchange Commission, the NYSE last year created a new market structure - which only peripherally involved specialists - for institutions that want to trade portfolios of stocks in their entirety. The system was still a mixture of floor and electronic trading, but used competing market makers much like the screen-based Nasdaq over-the-counter market.

At hearings on the new basket product and trading system at the SEC in Washington, the Commission made it quite clear that it supported any efforts to modernise trading and compete with other exchanges. The SEC has also been supporting the study for an after-hours session.

There is no doubt that computers will remain a popular tool for investors and traders. The most radical development in the 1990s, however, is likely to be further moves towards electronic trading on computer networks, which will match buyers and sellers around the world and around the clock.

mated order entry system used for trading all but the largest equity stocks. But no useful analogy can be drawn, because the Japanese style of trading is culturally different from the west's; for instance, trading-halts, to sort out blockages in the system, are an everyday occurrence, in a manner that would cause a revolution among traders in Chicago or London.

The DTB will prove the first real test of a potential major market that is fully computerised, though it is too early to pass judgment. The German traders certainly complain about the anonymity of the screen. International investors, in particular, complain about wide bid-offer spreads, indirectly a function of lack of liquidity; and some say that the press of the crowd in a physical pit might create a better market more quickly.

Whether the computer acts as a break on liquidity, no one can really tell. No doubt the sophistication of the systems will evolve until it is not. Meanwhile, the big open-outcry US exchanges, with advanced plans for after-hours screen trading, will watch the European markets with interest.

Katherine Campbell

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FINANCIAL FUTURES and OPTIONS 3

London's off-exchange market has received a jolt... But off-exchange equity options are beginning to show their paces

Appeal ruling fails to restore certainty

ONE BENEFIT of an over-the-counter market for futures and options is that it allows room for creativity and financial innovation.

Such markets have blossomed in recent years. However, a significant sector of London's off-exchange derivatives market is still reeling from the shock of a High Court ruling in November, which sent it into paralysis.

The UK takes a large slice of the \$2,000bn (£1,175bn) currency and interest-rate swaps market, which is anchored in the US and has grown from a negligible level at the beginning of the 1980s to its current gargantuan proportions. It is local authorities' involvement in this market that has caused its present problems.

In November, the High Court judgment in the case involving the London Borough of Hammersmith and Fulham meant that swaps activity was unavailable to local authorities, and also cast doubt over the actions of other non-incorporated bodies such as housing societies. An Appeal Court judgment in February partly overturned this ruling, but did not remove the uncertainty that had settled on the swaps market.

The litigation has had implications across the swaps market, and has thrown the whole over-the-counter sector into confusion. It could have the effect of pushing financial innovation offshore, and prompt international banks to take their creativity elsewhere.

The swaps market has been one of the fastest growing areas of the international capital markets since its inception in 1982, and the value of swaps outstanding regularly grows at a rate of 50 per cent a year. The most recent survey by the International Swap Dealers' Association puts market activity at \$467bn in the first half of last year.

At the height of its activity in the market, Hammersmith and Fulham accounted for over 10 per cent of the \$53bn UK swaps market. The High Court ruled that the borough was stepping outside its general powers when it engaged in speculation and trading in swaps.

The appeal judgment made a distinction between interest-rate management and trading in the use of swaps. It ruled that before July 25 1988, Hammersmith & Fulham had been trading in the market, and that its activities had been unrelated to its actual level of debt and investment. The banks could take further court action to recoup money the council owes them on these deals.

The imbroglio has had an immediate effect on the UK swaps market, by reducing its

depth and increasing hedging costs by widening bid-ask spreads. Volume in the deeply liquid swaps market is yet to suffer, but market players say it could push business away from London in the long term. London is one of the three centres for the deeply liquid and mobile swaps market, although the UK has seen its market share erode in recent years as Japanese swaps business has burgeoned. The market's home remains in New York, where innovative swap instruments have proliferated.

The swaps sector is a sophisticated institutional marketplace, and has therefore escaped the direct scrutiny of a single regulatory agency, although the large banks involved are subject to oversight.

When the US futures industry regulator, the Commodity Futures Trading Commission (CFTC), proposed that it include the swaps sector under its auspices at the end of 1987, a lot of business fled overseas. The nascent commodity swaps business was most affected by the CFTC's decision, because it was only just becoming established. It moved its base to London.

Last year, however, the CFTC created a safe harbour for swaps, and said it would stay away from regulating them as long as the contracts were exchanged between sophisticated counterparties without any retail involvement.

Brokerage houses were quick to make announcements that they were moving their commodity swaps - principally oil swaps - back to the US, creating an environment for a huge growth in business.

The commodity swaps situation is an example of how quickly an over-the-counter market can move from one centre to another. Market players now fear that international banks will move their London-based business to other European countries in the wake of uncertainty surrounding the swaps business in the UK.

It is difficult to imagine a more complicated situation developing in the swaps business. In the UK, the problem is a political one and not a market one, and it has become more complex since the situation was turned over to the courts.

The lack of a regulatory structure for the swaps business means that contracts can be tailor-made for clients, and can run over a long time period without the need of constantly adjusting margins and positions, as is the case in the futures markets.

Innovative instruments such as caps, floors and collars are one of the fastest growing areas of the market, and

accounted for a trading volume of \$147bn in the first half of last year. Swaps, which are options on swap contracts, reached a level of \$40bn.

The issue of bonds in the European market was the driving force behind the swaps market in its early days, but the market is moving increasingly away from its association with debt and towards secondary swaps. These contracts occur when parties transact the swap independently from raising debt.

As the swaps market has become established, swaps have been employed in a variety of strategies, and are being used increasingly by asset managers for portfolio hedging and asset translation. Swap houses see this as the fastest growing section of the multi-billion dollar market.

It is unlikely that the Hammersmith and Fulham court case will have a significant effect on the international swaps market, given its huge depth, but the uncertainty that has clouded the market for many months could push business away from the UK.

Deborah Hargreaves

THE OVER-the-counter (OTC) market in equity options is one of the most exciting and innovative derivatives markets around at the moment.

It is a young market, fast growing and - for the moment - very compact and integrated. In that it is almost exclusively London-based, the teams running the show can be almost counted on the fingers of one hand. They are highly trained and highly motivated, and everybody knows everybody else's business.

OTC equity options evolved out of the aftermath of the stockmarket upheavals of late 1987. The great crash, which brought world equities to their knees, triggered a scramble among fund managers for wider and more efficient forms of portfolio protection.

Initially, the upsurge in demand for options-based stockmarket insurance focused attention on the world's traded options markets. But demand flows quickly shifted and, partly bowled along by the huge success of off-exchange traded currency options, a market in OTC equity options was soon in operation.

Further impetus was provided by the mounting popularity of the various forms of warrant market, notably warrants linked to Japanese Euro-bond issues. And over the past 15 months OTC equity options have really begun to show their paces. By conservative calculations, weekly turnover

is now thought to be running at two to three times the level of the London traded-options market.

Size, maturity and simplicity of operation are the main keys to the success of OTC equity options. A handful of US and Japanese securities houses dominates the market. The main UK player is James Capel, though acting as agent in setting up deals rather than as principal marketmaker.

In London, was hit hard last month following the wholesale defection of its equity options team to Credit Suisse First Boston.

For the moment, the flavour of the London market is still predominantly local. According to one informed estimate, around 50 per cent of the daily turnover in OTC equity options is UK-based with perhaps a further 30 per cent arising out of trades among other professional

segments of contracts. This type of professional business accounts for a large slice of London traded options volume.

The market centres almost exclusively on index contracts, with the big two equity markets, New York and Tokyo, making the running. There are no precise forms of measurement, but a number of educated guesses suggest that the Nikkei Dow accounts for possibly twice as much daily vol-

style put contract, giving a client the right to buy an index in three years time, the overall cost would be around 6 per cent of the contract size, or \$1.5m.

Thus the service does not come cheap. But then the risks to the principal are very real, and the effective insurance cover to the money manager equally tangible. Whatever the individual's view of the effective costs-benefit ratio, the plain fact is that business in London OTC equity options is booming.

The parallel market in traded options offers fixed fees plus fixed contract lengths, mostly three to four months. In contrast, OTC marketmakers can supply as many bells and whistles as the customer is prepared to pay for. The service is entirely bespoke. Not for nothing do marketmakers pride themselves on the flexibility.

It all adds up to a deeper blurring of market distinctions and a broadening of the trend to one-stop financial shopping. The essence of the derivatives business has always been packaging. The volatility of world equities so far this year suggests that the marketmakers have not been wasting their imaginations.

Jeffrey Brown

Bells and whistles count

The near monopoly that London holds on the business stems from a combination of factors, not least the youth of the market. More fundamental factors range from regulation in Tokyo and (to a lesser extent) in New York to limited local derivatives markets within mainland Europe. Differing tax treatments have also played a part

The near monopoly that London holds on the business stems from a combination of factors, not least the youth of the market. More fundamental factors range from regulation in Tokyo and (to a lesser extent) in New York to limited local derivatives markets within mainland Europe. Differing tax treatments have also played a part.

But the field of play is widening, and the success of the game has begun to show signs of spawning a lucrative transfer market. Bankers Trust, one of the principal marketmakers

als. That leaves an international ratio of around 20 per cent, most of which comes from mainland Europe.

Unlike traded options, OTC options do not have pre-conceived parameters. There can be a certain amount of standardisation, but most OTC contracts are tailor-made to the client's needs - with fees following a similar pattern.

But the overlap between the traded and non-traded options market is considerable. OTC marketmakers use the traded options market as a form of reinsurance, laying-off large

time as the next most heavily traded contract in London, the Standard and Poor's index.

The length of an OTC contract can extend to 15 years. But deals of this size are still relatively rare. Ten years would be considered a long run, and the average is probably closer to 36 months with \$25m as the figure most marketmakers would probably quote for an average size of contract.

Contracts have been known to go as high as \$100m, but that tends to push up the fees. On a standard \$25m European-



Index participations

Regulators may get joint control

INDEX participations are probably the most controversial new product to come out of the US futures industry in the past few years.

It was the 1987 stockmarket crash that prompted exchanges to try and develop a vehicle for large investors to trade baskets of stocks. Index participations were the result of almost two years of consultation - but no sooner had trading started than the market was frozen by litigation.

The American Stock Exchange, the Chicago Board Options Exchange and the Philadelphia Stock Exchange all developed index participations at more or less the same time. They proved hugely popular with investors, and trading exceeded 50,000 lots a day on debut. This added up to an underlying value of over \$100m.

But the contracts were not allowed to trade for long. Chicago's two rival exchanges sued the Securities and Exchange Commission - the regulator that sanctioned the contracts for the options exchanges. The futures case successfully proved in court the contracts had so many features of futures products that they should come under the auspices of the futures industry regulator, the Commodity Futures Trading Commission.

Since then, the market has been paralysed, as the index participation contracts have ceased trading and the futures exchanges have yet to develop a competing product.

The options exchanges were furious. The SEC is likely to appeal against the ruling, and the most likely outcome is that the two regulators will be given joint jurisdiction over the products. How this partnership would work is not clear, because futures and securities come under different sets of

rules.

If the two regulators do come together over index participations, the court case could prove to have backfired on the futures exchanges. They have long resisted any closer relationship between the SEC and CFTC, because they fear the securities regulator's involvement in their market.

But there continues to be strong demand for index participations, so much so that a group of financial firms has developed similar cash-basket products for launch in the UK later this year. The group, which consists of Citibank, Beijer Capital (a Swedish brokerage firm) and the European Options Clearing Corp, will offer 24-hour trading in the baskets over the telephone.

The plan is to market a range of 10 to 15 cash baskets, based on top stocks from different countries. However, the launch of the first product, which is to be based on a basket of Swedish stocks, has been delayed because of a Swedish bank strike.

It is uncertain whether the baskets will be able to capture the frustrated demand for index participations in the US, but there is certainly a wide demand for international products of this nature. The firms plan to launch baskets on German, French and Japanese stocks this year, with UK and US baskets to follow.

The cash baskets will not be traded in the US until the court case over index participations is cleared up, but US firms will be able to take them on their books in other locations. By the time the dispute about the regulation of index participations is over, the market for them could have moved overseas.

Deborah Hargreaves

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FINANCIAL FUTURES and OPTIONS 4

Problems at the CBOT

Ceres' harvest spoilt by global reapers

ANGRY FARMERS, suspicious detectives from the Federal Bureau of Investigation, avaricious rival exchanges eager to poach business: the Chicago Board of Trade has faced a bucketful of problems in the past year or so.

When its magnificent art deco building was finished half a century ago, a statue of the Greek goddess Ceres was placed on the pinnacle of the roof, in the hope that she would smile on the pits below. Lately she seems to have turned her back.

The CBOT remains the world's largest futures market, but its market share has been eroded. Mr Tom Donovan, the exchange's president, revealed earlier this year that the CBOT's share of world futures business had fallen from 38.4 per cent in 1985 to 27.6 per cent at the end of last year.

But it wasn't all bad news: the CBOT was still growing; it was just that others were growing faster. In the 1985-89 period, there was a 65 per cent increase in volume at the exchange. However, a brake has been put on that growth: last year, volume slipped by 3 per cent to 138m contracts, reflecting a dull market in Treasury bond futures - the exchange's most important contract - as a result of stability at the longer end of the yield curve.

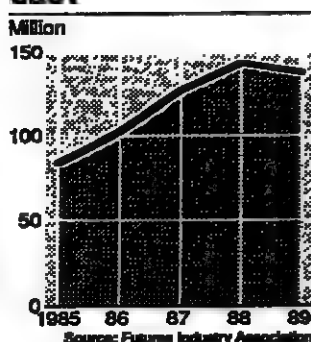
While the CBOT has been struggling against increasingly stiff competition from other exchanges around the world, its reputation has been ruined by what has been going on in Chicago. Last year the close-knit futures world was rocked by news that the Federal Bureau of Investigation had mounted a two-year undercover operation in the pits, and had supposedly discovered widespread fraud where traders had conspired to cheat customers. Some traders have pleaded guilty, and charges are pending against others. The trials, due to start next month, are likely to give rise to further adverse publicity for Chicago.

Even more damaging perhaps was last summer's Ferruzzi affair. Many large customers might be prepared to accept a little bit of cheating

by small-time traders as the cost of doing business in Chicago, but the CBOT's heavy-handed action, aimed at the Italian trading company Ferruzzi Finanziaria, was widely seen as the exchange looking after its own, to the detriment of the customer.

What happened was that Ferruzzi built up a large holding in soybean futures for July delivery, to the extent that some thought it was an attempt to corner the market

Contracts traded on the CBOT



Source: Futures Industry Association

- a charge vehemently denied by the company. The Board of Trade then imposed a maximum holding limit, a fortnight before the contract was due to expire, thus forcing Ferruzzi to sell off contracts and protecting traders who stood liable to deliver. Farmers were furious: they had been salivating at the prospect of juicy profits as traders scrambled for beans on the spot market.

Accusations were made that exchange directors, associated with trading firms, were acting improperly in ordering the liquidation. This charge was looked into by the Commodity Futures Trading Commission, the industry's watchdog, which found no evidence of abuse - but the affair prompted Congress to analyse the whole issue of conflict of interest in the process of reauthorising the CFTC.

Thus, 1989 was hardly a banner year for the CBOT, and as 1990 began the exchange hit the headlines again when traders voted on candidates for the office of chairman.

Usually an uncontested

poil, this January's vote saw lively debate as incumbent chairman Mr Karsten "Cash" Mahlmann stood for re-election to the post of chairman for an unprecedented fourth term. Mr Leslie Rosenbalt put in a spirited challenge, suggesting a sale of the CBOT's landmark building, Ceres and all, with a subsequent leaseback - an idea that would have given an instant infusion of cash into members' pockets. The challenger put up a creditable performance, cornering over 40 per cent of the votes, but Mr Mahlmann carried the day.

A number of serious issues face the re-elected chairman, many of them related to the fraud scandal.

An immediate question is the 11 cents per trade fee, which the Bush administration has proposed to help pay for more effective oversight of the futures markets by the CFTC. The Board of Trade has joined forces with other US exchanges to campaign against the proposed charge, arguing that they will lose out to overseas exchanges if the cost of doing business stateside is forced up in this way.

Besides this problem, the CBOT is faced with a more aggressive CFTC anxious to prevent future fraud. The Commission has already made a ruling banning dual trading, the practice in which floor traders work both on their own account and for customers, which some reckon provides an easy avenue for bilking customers by passing on to them losses sustained in own account trading. The CBOT is urging that the rule be rescinded, maintaining that dual traders add necessary liquidity to the markets.

But more serious than the dual trading issue is the way in which the very manner of doing business in Chicago has been brought into question by the fraud scandal. The CBOT has long been a champion of open-outcry trading.

The exchange argues that the system promotes a niche for the "locals" - small traders losing their voices in the pits in the hope of making a fortune - which siphoned liquidity to the market. A major problem, as the FBI investiga-

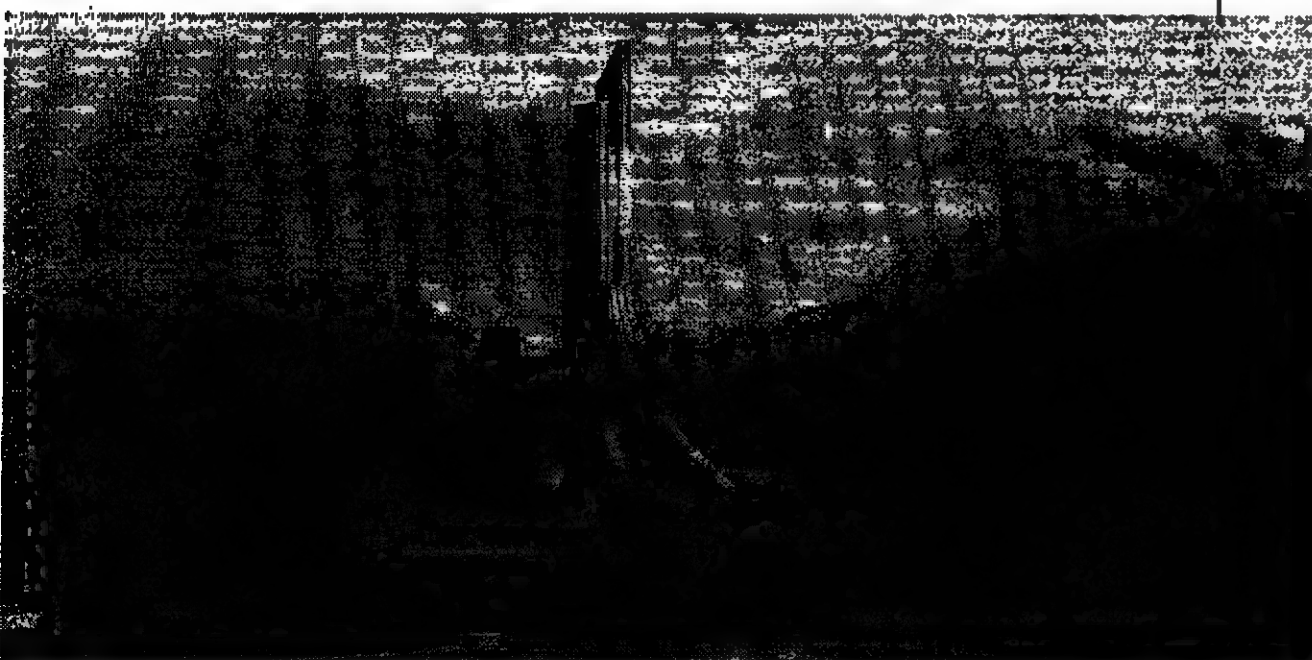
tion has shown, is that the audit trails for many hundreds of trades a day are hard to track with the current system in which trades are simply recorded by pencil.

For this reason, the CBOT has joined forces with the rival Chicago Mercantile Exchange to test hand-held terminals which will record trades electronically. Prototypes should be available by late summer, with the machines recording the exact time of each trade and reducing the opportunities for fraud.

The hand-held terminals may give some temporary lift to open outcry's image, but many argue that the system is outdated and that it cannot be long before the futures markets succumb to the precision of screen trading. At that point, the colourful scene in Chicago's futures pits would be likely to follow the steam engine and the horse-drawn reaper into the history books.

James Abbott

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THE PRICE OF INVESTMENT CAN FALL AS WELL AS RISE



President Tom Donovan (left) revealed that the CBOT's share of world business had fallen... Karsten Mahlmann was elected chairman for a fourth term

CFTC reauthorisation is taking longer than usual, amid...

Howls at an 11-cent watchdog

TURMOIL IN the US futures industry has delayed congressional renewal of the authority of the Commodity Futures Trading Commission, the industry's federal oversight body.

Operating on a temporary renewal of its authority, the agency and its chairman, Wendy Gramm, have sat through a grueling year of congressional inquiry.

In the past, the four-yearly renewal of the CFTC's authority has been virtually a rubber-stamp affair, but this time round all that has changed.

Capitol Hill began to take an interest after the stockmarket crash in 1987, when Wall Street was quick to blame the stock index futures contracts in Chicago for the downward spiral of the Dow Jones index. There were calls for the CFTC to be merged with the Securities and Exchange Commission, the stockmarket oversight body, and for the tightening up of the margin requirements for futures, to make it more in line with that for equities.

Just as the CFTC thought it was winning the argument on that one, controversy resurfaced 18 months ago with the revelations about the extensive undercover probe by the Federal Bureau of Investigation into what was held to be widespread fraud being perpetrated in Chicago's futures pits.

Critics argued that the CFTC had become too cozy with the futures exchanges' governing

bodies, and fallen asleep on its watch. The SEC was portrayed, by contrast, as a watchdog with teeth that bit.

In an effort to shed its over-lazy image, the CFTC has busied itself with reforms that it is hoped will prevent future fraud. Most notably, it has instituted a ban on dual trading, the practice in which traders deal both for themselves and for customers, and which was thought to provide a loophole by which traders in the

later by a court order after a legal challenge by the Chicago Board of Trade and the Chicago Mercantile Exchange.

The Chicago exchanges argued that the products were technically futures contracts, not securities, and that they thus fell under the CFTC's jurisdiction rather than that of the SEC. The issue is hotly disputed by the east coast exchanges, and the matter has gone to appeal.

With so much grist for the

to the CFTC for prior approval of exchange action where necessary.

Perhaps the most controversial proposal is that emanating from the Bush administration, suggesting that the futures industry should pay for sharpening the teeth of its own watchdog. The Budget plan is that a fee of 11 cents should be imposed on each futures trade from October 1, with the money raised going to cover CFTC expenses for extended market surveillance.

Predictably, the proposal has prompted howls of protest from the futures exchanges, who maintain that the fees would result in their losing business to foreign exchanges. Others argue that the CFTC has to be seen to be an effective regulatory body if the industry is to remain viable, and that the fees are necessary to bring that about.

While there has been hot debate surrounding some of the proposals, reauthorisation of the CFTC is also likely to bring in a raft of new provisions accepted by all sides. These include registration of floor brokers, and authorisation for the CFTC to indulge in co-operative enforcement efforts with counterparts overseas, in a response to the spread of global trading.

Perhaps the most poignant provision of all is that Congress has suggested that arrangements be made for future professionals to be trained in ethics.

James Abbott on the US regulation impasse

pits could benefit themselves by cheating customers.

Congress was given further prompting - if any were needed - to examine closely the affairs of the CFTC by the Ferruzzi affair at the Chicago Board of Trade last July. Here, there were allegations of conflict of interest in a liquidation order made by directors at the exchange, and calls for closer oversight. On top of that came last October's mini-crash in the world's stockmarkets, reopening old sores left by the stock index issue in the 1987 crash.

In the past year, the turf war with the SEC has opened on another front. The Philadelphia Stock Exchange and the American Stock Exchange obtained permission from the SEC to launch index-participation products, representing baskets of shares. Trading began in May, only to be suspended a couple of months

later by a court order after a legal challenge by the Chicago Board of Trade and the Chicago Mercantile Exchange.

The Chicago exchanges argued that the products were technically futures contracts, not securities, and that they thus fell under the CFTC's jurisdiction rather than that of the SEC. The issue is hotly disputed by the east coast exchanges, and the matter has gone to appeal.

With so much grist for the

Block trading: regulators are still considering the CME rule

Chicago exchanges at variance

WHEN THE Chicago Mercantile Exchange made its proposal last year for a rule that would allow block trading in futures, it stirred a hornet's nest of opinion across the industry on an issue that strikes at the heart of its future development.

Block trading has long been a facility available in the securities industry, for large institutions to cross trades without interference from a trading floor. Many users have been calling for similar provisions in the futures markets, and have intensified their cries since the 1987 stockmarket crash.

Institutional trading now dominates the futures markets, but the markets' time-honoured practice of open-outcry has changed little since the days when farmers met to sell corn 140 years ago.

It was the crash of 1987, when an avalanche of sell orders swamped the thinly-capitalised local traders in Chicago, that increased pressure on the futures exchanges to facilitate large orders by introducing block-trading rules, which would enable institutions to access the markets with minimum disruption to pit trading.

In a bid to accommodate the needs of institutional traders, while at the same time sticking to the principles of a futures market, the CME spent two years hatching its rule, which is currently under review by the industry regulator, the Commodity Futures Trading Commission (CFTC).

The CME has proposed to operate a pilot scheme for block trading in its Standard & Poor's 500 stock index futures contract, where block trading will be allowed for orders of 500 or more contracts.

The exchange has tried to make its rule compatible with open-outcry trading by requir-

ing that, once two institutions agree on the trade, they have to offer it to a trading pit to allow other traders to make counter offers on all or part of the order.

The order must be announced through an exchange official, although the agreed price would not be disclosed to the trading pit. After other traders have had the chance to bid on the order, the rest of it can be crossed upstairs, as has previously been agreed.

There have been several previous initiatives aimed at developing block trading in the futures markets, but exchanges have to be careful to skirt market rules that prohibit pre-arranged and upstairs trading. But, at the same time, block trading must be seen to be fair to all market players, including small retail customers.

Mr Barry Lind, who heads the discount brokerage Lind Waldock, believes the CME's plan will help big institutions to get their trades done, as well as benefiting small, retail traders who will be able to fill their orders when the trade is offered to the pit.

The block traders would not have to disclose the price of their deal to the trading pit, which would allow them to accept only those bids and offers at a price equal to, or more favourable than, the one already agreed.

The New York Futures Exchange made a previous attempt to introduce block trading, in 1987, when it started an experiment in sunshine trading. However, the effort foundered when the CFTC required complete disclosure of the order size and price of block trades on a ticker in the trading pit. The regulator decided that the exchange's proposal to disclose trades by using press releases and a toll-

free telephone did not go far enough to promote market openness.

Nevertheless, the CFTC remains keen to promote block-trading initiatives, particularly in view of the way huge waves of orders swept down Chicago's prices in the 1987 crash. The regulator has just closed a comment period on the CME rule, and has up to six months to decide whether or not to pass it.

The CME's rule has drawn a barrage of protest, most vociferously the exchange's arch-rival, the Chicago Board of Trade. The CBOT says the rule runs counter to the principles of open outcry in the market, and should be prohibited. The move is resisted by veteran traders who are unhappy about what they see as upstairs trading infiltrating the futures markets.

The CFTC has to be careful to ensure that block trading does not lead to a two-tier market with more favourable prices quoted for large, block trades than for small, retail orders. But the agency is keen to encourage innovation and flexibility in the futures markets.

Other markets are watching developments at the CME with interest, because some options markets already allow cross-trading under rules issued by the Securities and Exchange Commission. The Philadelphia Stock Exchange sees a lot of cross-trading in its currency options contracts, which is primarily an institutional market. In London, the futures market has looked at the issue of block trading, and is trying to find a way to facilitate block trades which would not be unfair on its trading pits or its after-hours screen system.

Mr Michael Jenkins, chief executive at the London International Financial Futures

Exchange, says the issue is high on the exchange's agenda for this year. He recognises that the demand is there for a facility of this sort in London, where institutions are very active in the market. Any initiative would have to be put to a membership vote, because it would involve a change in the exchange's rules.

Block trading is likely to continue to be a contentious issue, even if the CME gets the CFTC's go-ahead for its plans. The CME says it will look at extending block trading to other financial futures contracts if it were successful in its index futures. It could just be a matter of time before the CBOT bows to the same pressure.

Deborah Hargreaves

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FINANCIAL FUTURES and OPTIONS 6

The Swedish Options Market

The web spreads

WHEN THE options and futures exchange OM London was inaugurated last December 15, it marked the most significant step yet in plans by its Swedish parent company, the Stockholm Options Market (OM), to create a pan-European network of such computer-based markets.

Less than five years ago, OM established the world's first fully integrated electronic options market, replacing the traditional open-outcry pits. It has since set up turn-key options markets, based on the Stockholm model, in Helsinki, Paris and Madrid, with the co-operation of leading local banks and securities firms. Oslo is expected to join the list soon, possibly to be followed by Vienna and Rome or Milan.

OM owns minority stakes in these foreign option markets, ranging from 10.6 per cent in Finland's Suomen Optiomarkk to 34.1 per cent in Norway's Norsk Opsjonsmarked. The foreign exchanges deal in a wide variety of local instruments, including stock index options in Helsinki, bond index futures in Paris, and interest rate options in Madrid.

"Deregulation of financial markets, resulting from the EC internal market, has opened doors for us that we otherwise could never have entered," says OM's founder and president Olof Stenhammar.

Mr Stenhammar hopes that the wholly-owned OM London subsidiary will some day serve as a hub that will route orders

to the other OM-associated markets in Europe. For the moment, however, OM London is limited to the trading of Swedish stock index options and futures, based on the 30 leading equities on the Stockholm Stock Exchange, as well as Swedish stock options.

OM London has found a relatively healthy market for these Swedish instruments, with an average daily turnover of 3,000 contracts, due to the large-scale transfer of Swedish securities trading to London, following the levying of taxes on stock transactions in Stockholm that began in 1984. While OM has scored success abroad, it has recently faced with difficult conditions at home, due to the taxing of other financial market activity by Sweden's Social Democratic government.

When OM began in June 1985, few would have predicted that Stockholm would quickly become the site of one of Europe's leading options exchanges. Although Sweden was considered too small a market for options trading, OM benefited from the booming Stockholm stockmarket of the mid-1980s. "It is hard to lose by placing call options in a rising market," explains Mr Stenhammar, referring to OM's initial trading in stock options.

With trading volume far exceeding expectations, OM added other instruments, including stock futures and stock-index options and futures. Pre-tax profits for OM hit a

peak of SKr220m (£31m) on revenue of SKr300m in 1987. But the success of the OM drew the ire of Sweden's trade union movement, which complained about the Government's economic austerity measures hurting low-income workers at a time when the "finance puppets" — as one trade union leader sarcastically called the option market dealers — were growing rich.

The Government, in an attempt to mollify its trade union allies, imposed a series of new taxes that had a chilling effect on OM activity just as it was recovering from the aftermath of the 1987 worldwide stockmarket crash, which reduced profits to SKr107m in 1988. The new levies, which went into effect at the beginning of 1989, were imposed on stock and index options and futures, as well as interest-rate options and futures, in which OM also deals.

OM temporarily suspended trading in interest-rate options and futures, which the Government proposed in an initial bid to win back financial trading that has gone abroad. Marketmakers are also expected to reverse their declining participation in the OM with the abolition of the turnover tax on trading conducted by securities brokers out of their own account.

But the OM must still confront the potential threat that its monopoly of options and futures trading in Sweden may eventually be broken by the Stockholm Stock Exchange. A



Olof Stenhammar hopes the London subsidiary will some day be OM's hub for Europe

in options and higher premiums on them.

Mr Stenhammar predicts that profits will improve this year, due to the planned abolition on April 15 of the turnover tax on interest-rate options and futures, which the Government proposed in an initial bid to win back financial trading that has gone abroad. Marketmakers are also expected to reverse their declining participation in the OM with the abolition of the turnover tax on trading conducted by securities brokers out of their own account.

But the OM must still confront the potential threat that its monopoly of options and futures trading in Sweden may eventually be broken by the Stockholm Stock Exchange. A

government-appointed Securities Market Committee proposed last November that the Stockholm bourse be given the legal right to trade in options and futures.

The recommendation by the panel reflected the belief among the ruling Social Democrats that Swedish financial markets should operate on a non-profit basis, such as the Stockholm Stock Exchange, rather than be profit-oriented like OM, whose main shareholders include the influential Wallenberg family, financier Erik Penser, automaker Volvo and Mr Stenhammar.

The OM's monopoly has been challenged once before when several institutional investors, unhappy about OM's

high fees, established a rival exchange, the Sweden Options and Futures Exchange (SOFEX), in 1987. But SOFEX collapsed two years later, a victim of the financial taxes and the small size of the Swedish market.

Mr Stenhammar believes the reason why SOFEX never captured more than 20 per cent of the market was that while its fees were lower, so was the range of its services. "Our higher fees are balanced by the fact that we save our customers money by providing a computerised clearing system that performs many of the tasks that the member firms would normally have to do themselves."

John Burton

The birth of Tiffe

Banks welcome Tokyo's infant

DESPITE THE backing of 263 of the largest financial companies operating in Japan, the newly-established Tokyo International Financial Futures Exchange has yet to live up to its founders' expectations.

Conceived by the Japanese Ministry of Finance and the banking industry, as a key element in the liberalisation of Tokyo's financial markets, Tiffe does not yet match its importance financial futures exchanges in other centres — including the Singapore Mercantile Exchange (Simex), the London International Financial Futures Exchange (Liffe) and the world's largest financial futures exchange, the Chicago Mercantile Exchange (CME).

Nevertheless, since it opened last June 30, the exchange has filled an important gap in the yen funds market with one of its three contracts — Euroyen futures, the first of its kind in the world. Trading volume in the instrument has grown from less than 1m contracts a month last summer to 2m in December and 1.8m in January.

Banks, the main users, trade the contract extensively as part of their operations to manage short-term funds. They include Norinchukin Bank, the huge farmers' co-operative bank, and leading city banks, among them Dai-ichi Kangyo Bank, Mitsubishi Bank and Sanwa Bank. Among the 20 foreign members are US investment and commercial banks and UK and continental European universal banks.

"We projected big volumes, because this is the first Euroyen contract in the world," says an exchange official. "But we expected nothing like this."

However, the Euroyen contract accounts for over 90 per cent of the exchange's business. Its other two contracts — Eurodollar futures and yen-dollar currency futures — are almost moribund. At the end of January, open interest in Eurodollar futures and currency futures amounted to just 754 and 31 contracts respectively, against 163,070 for Euroyen.

"Tiffe is trying to find ways of having our contracts traded more actively," says an exchange official. The first step is the planned introduction of full automation next year. The exchange currently operates a semi-automatic system, under which traders have to telephone orders to exchange clerks who then put the trades manually into the exchange computer. Users complain that this can take two or three minutes — too slow on a busy day.

Traders say the exchange needed a fully-computerised system from the beginning but has not got one because of the speed with which Tiffe was established. Preparations for opening the exchange were repeatedly delayed by arguments between Japanese banks and securities companies over the way it would be managed. This reflected the legal barriers which restrict the access of banks to the securities markets and of broking companies to

banking business.

In addition, the exchange is considering extending working hours — it now operates from 9am until 12 noon, and from 1.30 to 3.30 in the afternoon. But there are no plans to establish links with other exchanges to extend trading in Tiffe contracts into other time-zones.

Moreover, Tiffe is planning to reinforce its presence in the Euroyen market, introducing Euroyen options probably next year. Exchange officials say this should boost volumes in the underlying futures contract. Mr Haruo Ishimura, an assistant manager in the treasury department of Dai-ichi Kangyo Bank, one of the exchange's largest users, says: "We welcome the option and we will use it."

However, none of this will do much to breathe life into the two moribund contracts. In Eurodollar futures, Tiffe has failed to take business from the longer-established Eurodollar contract traded on Simex. Apart from the advantage of having started first, the Simex contract runs a mutual settlement system with the CME, where the greatest volume of Eurodollar futures is traded.

As for currency futures, Tiffe's contract suffers in the eyes of Japanese traders in that it is expressed in terms of one yen being equal a small fraction of a dollar, not the dollar being worth ¥145 or so. Tokyo has a very large and very flexible foreign exchange market, but the latter is far more familiar in Japan. Officials are considering whether to turn the contract around.

Even then, the exchange will have an uphill battle, because Tokyo has a very large and very flexible foreign exchange market.

However, there is plenty of room for growth in Euroyen futures. Banks are only just beginning to educate their clients in how to use the markets — 80-90 per cent of the business is members trading on their own accounts. AT DKB, Mr Ishimura says: "We need to teach people how to use futures, especially how to use them for hedging."

In other areas of the financial markets, the leading Japanese companies are close to their western rivals in terms of knowledge of sophisticated financial techniques, though they often lack experience in applying their knowledge. But medium-sized and smaller companies are well behind in using financial markets to their best advantage.

The specifications of Tiffe's three contracts are as follows: three-month Euroyen futures trade in units of ¥100m, with settlement in cash; three-month Eurodollar futures, units of \$1m, settlement also in cash; yen-US dollar currency futures, units of ¥12.5m, settlement in delivery of yen in Tokyo and dollars in New York. The contract months for all contracts are March, June, September and December.

Shifan Wang

Futures funds are here to stay, says Emma Davey

Cautious players join the game

FUTURES FUNDS have become big business in the past decade.

In the US, their home, the amount of money held under management in these funds rose dramatically, from an aggregate of \$65m (£8.2m) in 1975 to \$750m five years later. By 1985, the total had doubled to \$1.5bn. Estimates now put the figure for money managed worldwide at somewhere between \$80m and \$90m.

With the growing acceptance and popularity of futures and other derivatives, these investment tools have played a role in attracting smaller, more cautious players to markets that traditionally have been viewed as highly risky and suspect. Futures funds allowed individuals and small institutional investors to enter a field previously reserved for large professional players, on a scale more suited to their pocket.

The tools operate by raising cash from a group of investors, pooling the capital into one fund and investing in a variety of futures and options markets, wherever there is a profit to be made. As commodities such as energy have become more liquid and attractive to investors, funds have moved in to take advantage of the potential gains.

Many proved themselves during and after the 1987 crash, by continuing to make returns in futures while equity investments plummeted. Fig-

ures suggest that managed futures funds gained an average 34.1 per cent in 1987.

Although the last two years have not seen such outstanding returns and growth rates as in the mid-1980s, these funds are undoubtedly here to stay. Managing other people's money has become a respected art, with many advisers establishing intricate formulae and computer simulations to forecast and predict market trends and calculate returns.

Commodity trading advisers (CTAs) work alongside fund issuers to create attractive investment tools for clients. Many fund promoters use more than one CTA to create a more balanced investment tool and spread risk, thereby improving chances of return. In the US, people such as Paul Tudor Jones and Minot Supreme Larry Kitz have become cult figures in the futures industry, where their experience of managing funds and their knowledge of the markets has earned them high returns and large accounts.

The popularity of futures funds was highlighted in 1989, when Dean Witter Reynolds raised \$100m in one hour for a

fund with a limit of \$250m. A look at the statistics for Minot's funds, promoted by International, reveals that a fund launched in January 1988 gained almost 300 per cent by 1989. Minot now has in excess of \$850m under management and Tudor Jones over \$460m.

The recent trend has been toward guaranteed funds, where a proportion of the investment may be used to purchase zero-coupon govern-

ment bonds; for example, to guarantee a return of the original investment, leaving the rest to be used in the markets.

Tailor-made funds have also proved popular. Domestic funds for an individual country, where a fund issuer will focus with a local bank, have raised the profile of futures funds to investors who were previously ignorant of their existence. Some funds also specialise in investing only in markets which are acceptable on ethical and religious grounds to the fund investor — an option of inter-

est to clients in the Middle East, for example.

Regulation in the US has done a lot to promote the growth in funds activity. In the US, a lot of money has been poured into the industry. All US fund managers have to comply with the regulations of the Commodity Futures Trading Commission and the National Futures Association. All CTAs and commodity pool operators (CPOs) are required to register with the CFTC, and must provide risk disclosure documents

for distribution to all prospective customers, detailing the firm's principals, business background, past performance and trading strategies.

For the moment, the US has the only working model for funds regulation. In the UK, the process of introducing suitable regulation has been lengthy and complex. Due to the absence of regulation, firms such as Man International, Sabre Fund Management and London Portfolio Services have all had to establish their fund offerings. The futures industry, and in particular firms offering funds, has been crying out for a regulatory environment to allow futures funds to be marketed

to UK citizens in the same way as other collective investment schemes.

However, the creation of adequate regulation has taken years to sort out, largely because of the three tiers of change required in the UK to establish an acceptable environment for futures funds. The first must come from the Department of Trade and Industry, which is expected to produce its final draft of the legislation allowing the go-ahead for commercially sensible funds offering adequate investor protection. The Securities Investment Board must modify those rules and publish its own document on the regulation of the funds, including standards for risk disclosure and the promotion of funds.

Yet these two moves on their own will mean little to the funds industry in the UK without an appropriate regulatory environment. Following heavy lobbying by exchanges and others in the industry, there are hopes in some quarters that the Budget will see a change in the tax law, making options and futures investment more accessible to investors.

The problems in the UK started with the planning of the regulation. The DTI has used the EEC UCIS directive as a basis from which to create

domestic regulation for funds. It ran into trouble in interpreting the directive's aims more rigorously than other European countries, leaving many in London feeling that the UK would be placed at a competitive disadvantage in the futures business. It was also feared that those funds that had already been forced off shore would have to stay there.

The funds industry and exchanges, however, have worked closely with the DTI of late, and are now more optimistic that it has incorporated amendments to its original draft, to allow the use of derivative instruments in "efficient portfolio management". Some of the suspicions of futures and options seem to have evaporated from those in authority.

The City's exchanges are aware of the importance of funds to future volume. In the US, some suggest that the managed futures industry may today account for up to 30 per cent of transactions on futures markets. There are complaints from some funds about the limited liquidity on certain commodity markets, while most of the large funds regularly hit their position limits in active markets.

If the UK is to mirror the growth seen in the US and gain from funds activity, the country's regulatory and taxation environment must first be changed. And it looks as though that change may be just around the corner.

The author is deputy editor of *Futures and Options World*

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FINANCIAL FUTURES and OPTIONS 5

LONDON'S FUTURES exchanges believe that confusion over the treatment of derivatives has discouraged fund managers and unit trusts from becoming active in their markets.

A strong futures and options lobby has long been fighting to harmonise the tax and regulatory treatment of derivative products, and is hoping to be rewarded by a change in the tax status of derivatives in this month's Budget.

Futures and options markets in London have seen a surge in growth since their inception in the early 1980s, but equity derivatives still trade only 80 per cent of the value of the underlying cash market.

As derivatives contracts are much more highly leveraged, a futures exchange should be expected to trade many times the cash value of any underlying product. In the US, where the derivatives exchanges lead the world, they trade four times the cash market value.

London has long been hampered by its byzantine tax laws, and by regulation that treats derivative products in different ways depending on how they are used and by whom.

The exchanges are pushing for a clarification of the complex laws that govern the taxation of derivatives, which they say makes them less potential users.

A change in the tax status of derivatives, accompanied by



recent draft regulations from the Department of Trade and Industry (DTI) which will make it easier for unit trusts to use the futures markets, could have a significant impact on London.

Michael Jenkins, chief executive of the London International Financial Futures Exchange (LIFFE), believes there could be a growing wave of interest in contracts like the FT-SE 100 index futures. Both the Japanese and US stock index futures contracts trade more than four times the volume of London's FT-SE 100 futures – a fact which the exchanges ascribe to taxation barriers in London.

The problem is that fund managers who use derivatives are liable to pay capital gains tax on contracts that are regarded as capital items.

LIFFE... where chief executive Michael Jenkins (right) believes benefits would flow from a change in the tax status of derivatives

London: Deborah Hargreaves on the campaign for tax harmony

DTI draft may herald change

When these contracts are traded, they often become liable for corporation tax, giving rise to a dual system of taxation that is both confusing and inhibiting.

The exchanges are pushing for derivative transactions to be treated in the same way as the underlying cash instruments, thereby creating a symmetry in the tax laws which does not exist at present. This will give a psychological boost to users like unit trusts, who

often shy away from derivatives because of the uncertain tax status.

At the same time, the regulatory structure has until recently not permitted unit trusts to use derivatives except for hedging purposes. In a move that is seen as a forerunner to a change in the tax laws, the DTI is issuing draft regulations that would increase significantly unit trusts' access to the derivatives markets.

The new regulations are

expected to widen the scope of unit trusts' use of derivatives by allowing them to broaden their use beyond just hedging and to use them for "efficient portfolio management", which the draft defines for the first time. This will enable fund managers to invest in a derivative product without being required to hold the underlying cash instrument – as is now the case – but just the cash to cover the investment.

The DTI's draft regulations

also include a structure for setting up futures and options funds, which have not been permitted in the UK but have been hugely successful in the US. The funds, which are attractive to retail customers, will also boost volume on London's derivatives markets.

There has been little co-operation, or indeed contact, between the Inland Revenue and the DTI over the tax and regulatory treatment of futures and options – unlike the co-



situation that often exists among regulators in competing European markets. London's exchanges believe this has worked to their disadvantage, because overseas regulators will often go out of their way to create a structure favourable to the growth of their own domestic products.

In a survey of 16 leading financial institutions in London, Arthur Andersen, the UK tax and accounting firm, found that most were unclear about what they saw as the restrictive tax treatment of derivatives in the UK.

The institutions that were surveyed called for more clarity in taxing derivatives, as well as more symmetry in the treatment of derivative products and the underlying cash instruments. Volume in London's derivatives markets

could double if the uncertainty surrounding taxation were removed, the same institutions believe.

While offering significant benefits for LIFFE, a change in regulation and taxation of derivatives could prove more favourable for the London Traded Options Market, where business has yet to develop into the sort of levels of liquidity reached among its European competitors.

With some £40bn under management, unit trusts are eager to use the options market in a much more logical way than they can at present. Fund managers are currently unable to buy calls or write put options, which they would like to use to gain exposure to certain stocks without having to hold the stocks themselves.

The benefits of a change in regulation and taxation may be more psychological than anything else, according to Mr David Heron, head of derivatives at James Capel.

"Things are often a problem, because people perceive them as a problem," he says. "Very many institutions are deterred from using derivatives because of a nagging doubt about what they are doing, even if what they are actually doing is allowed."

If tax and regulatory changes can remove this uncertainty, it will be much to the relief of London's heartfelt futures and options lobby.

IN THE derivatives business, the virtues of competition are anything but a foregone conclusion.

With just about every European nation hastening to set up its very own futures and options exchange, and a number of them competing with each other directly with look-alike products, market practitioners might be excused for asking whether this was not just an expensive show of national bravado, which will ultimately detract from Europe's overall competitive position.

There have been rich pickings for the exchanges in the last year or so, as they have outpaced their more mature American rivals; but the messy patchwork of markets that is currently forming in Europe hardly looks the perfect recipe for long-term success.

The tardiness of the Germans in establishing their own derivatives complex has been a major source of business for other exchanges, and provided the major field for head-on

competition so far.

A particularly vigorous battle is under way between London and Paris over the three-month Eurodollar futures, first last year with futures, and now with the associated option.

Then the newly established Deutsche TerminBörse has said that it will launch a future on the 10-year government bond in August, thereby pitting itself directly against LIFFE in what has become its star contract. Certainly, in the case of the Eurodollar, the one clear result of competition has been to split the liquidity.

As competition between exchanges tends to be more on the rather elusive criterion of market quality – basically liquidity – than on price warfare, for instance, the argument becomes rather circular. In the meantime, members of the respective markets have a less than perfect product.

One of the major reasons behind the proliferation of European exchanges has been the broad progress towards lib-

Europe: Katharine Campbell says the frenzied competition is ...

No recipe for long-term success

eralisation in pursuit of the internal market, and the subsequent vying for position between major European financial capitals. On the principle that no self-respecting financial centre of any size can exist without a futures-and-options exchange, the likes of Brussels are going ahead with plans for a market; Spain has at least three in the pipeline.

In several cases, these markets are beneficiaries of considerable support and encouragement from their own governments; nowhere more so than in France, where the promotion of Paris is a considerable project, and the Matif an important constituent of that – having received an important leg-up through the creation of a favourable tax regime and so on.

In Germany, all be it late in the day, the establishment has thrown itself into the DTB with some force, even if some legal changes have not been rushed through by Bonn with the speed the practitioners would have liked.

Important Frankfurt bankers have been talking down the

trading that emerge after every market set-back.

With national fervour running so high, it is not surprising that moves towards co-operation are at best limited. The five New York exchanges have been talking about links for years, and their difficulties are not compounded by any whit

the DTB will affect this balance will be of considerable interest, given that more than a third of LIFFE's volumes derive from German products. Has the DTB given LIFFE too generous a start to fetch the prize Bund – even more attractive with the prospects of increased budget deficits to finance the east – firmly back to Frankfurt?

While an overlapping product range clearly makes sense between different time-zones – LIFFE trading the US Treasury bond future, and so on – the only real justification within Europe is a market gap not currently being filled. Otherwise the logic of a network of domestic exchanges, strong in their home products, but inter-linked outside their borders through a joint clearing, if not

■ The Stockholm Options Market plans a European network of computer-based markets – see next page

LIFFE market's role in the collapse of the Bund market last month, and advancing arguments that can only be described as self-serving: indeed, some of them, closely connected with the DTB, are beginning to sound like the more vociferous US critics of the whole concept of futures

of patriotic rivalry. Individually, LIFFE is clearly the most successful "European" exchange to date, in terms of product range, and membership. Its younger rival, the Matif, has done much better in domestic products, but is no match yet for it in other products. How the advent of

trading, system, is compelling. But that brokers' dream is years away.

However, the potential economies of moving gradually in that direction are considerable. The clearing operation, with its needs for vast amounts of capital from members, is expensive for all concerned, and there are talks among the major exchanges about how they might co-operate.

In a wider context, the rag-bag of differing systems and trading methods – open-outcry, electronic trading, and a mixture of the two – is probably necessary for the time being while serious trading is very much in the experimental phase, but it is highly wasteful in the longer run. As the industry moves reluctantly into the computer age, no one yet knows which, if any, of the current models on the market are durable solutions for the new environment.

Moreover, the burgeoning network of exchanges poses a major strategic problem for international brokerage

houses. For instance, does the global player need a presence on all the major bourses; and does he make that commitment from the start?

One US house, which recently set up with a generously proportioned team of some 50 players on the Matif, is rapidly finding that ambitions to be big and beautiful are evolving into the embarrassment of being shown up as small and ugly. Quite apart from the capital and other obvious expenses, the learning process in starting up on a new exchange – which, despite the novelty, differ from one another as much in constitution and culture as the old-established stock exchanges – constitutes a major outlay of energy. The increasing trend to deploy local agents, for the most part, is therefore likely to continue.

Meanwhile, a cohesive European exchange network could make up in diversity for what it lacks in terms of the long-established American derivatives culture.

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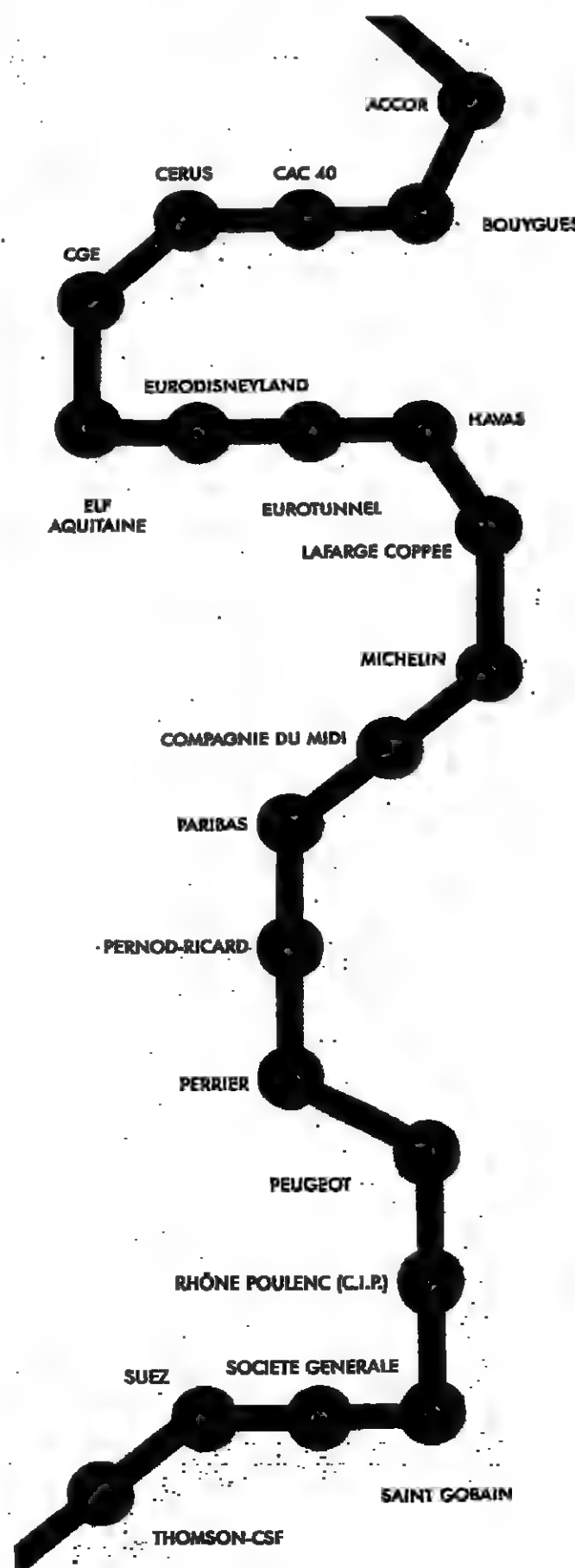
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Hints on avoiding the vanities of vision

By Michael Dixon

DO YOU have vision?

If not, the signs are that you have a diminishing chance of reaching top rank in a bigish business. Or so it would appear, at least, from something that happened at each of the last three management seminars the jobs column has attended.

Had it happened less than three, I would still be loath to credit it. For the event marks a fundamental change in thinking, since I began writing about management almost 22½ years ago.

When the pundits of those days took to drawing up the corporate equivalents of medieval ladders of angels, the end results were always the same. The lowest place was occupied by shopfloor operations and the highest by strategy.

On the evidence of those three seminars, strategy has now been demoted a rung and supplanted by vision.

The change seems a bit peremptory even though the old order of things was based on rather less than cast-iron argument. One question never answered adequately, for instance, was how anyone could be sure the presiding strategy was the right one.

Most pundits just assumed that it must be. Their faith perhaps sprang from the idea that with business schools

then newly developing east of the Atlantic, strategy-making would be guided by graduates expert in scientific corporate-planning founded on quantitative methods.

The faith was not always borne out by the facts, as witness the first job done by a banker I know after leaving Cambridge about 20 years ago with a mathematics degree. Together with numerous others of his kind, he was employed by British Steel to build a mathematical model of its operations.

"When we ran the model," he recalls, "there was consternation. It showed the actual performance achieved was nowhere near as good as it should be. We checked our equations only to find them OK. We refined a few details, but the message remained the same. The company was hopelessly inefficient."

Later, by what I hear was a minor miracle, the answer turned up in Scotland. The model had a big plant there mathematically going full blast round the clock. In fact it had been shut years before.

Unfortunately, although such flaws can be corrected when someone finds them, the chances are that they will not be found. Complex modelling techniques and the like tend to be so arcane that people able to acquire the

theoretical knowledge to understand their workings, can rarely understand the realities supposedly being modelled, and vice versa.

The result is a Catch 22 exponentially extended, which perhaps accounts for the change in thinking observed. But while that may be a justification for the apparent loss of faith in scientifically manufactured strategies, it surely does not justify today's pundits in replacing them with "vision".

For a start, what do they mean by the term? It cannot be simply ability to see. For, with due respect to readers' great talents, the mere fact that they can see these words is surely not a guaranteed ticket to the top.

Admittedly, there is little doubt about the operational definition of "vision" that most companies subscribing to the new order will use: to wit, *Whatever the biggest bosses suppose they see*. But if the object of the exercise is to advance management as a whole, instead of just the egos of some people in it, something rather less haphazard is required.

So the Jobs column has plunged into history seeking hints on the use of vision - or, better, imagination - as a tolerably reliable tool. And the first thing the search

reveals is how remarkably few and far between such hints are.

In the western world, and with the periodic exception of creative arts, the pedigree of the would-be scientific strategy-makers goes back at least to the publication of René Descartes' Discourse on Method in 1637. Although his way of thinking took time to establish itself, it has stayed dominant ever since.

It starts with some notion seemingly self-evident and proceeds by breaking down any difficulties met into more tractable parts and moving from the simple to the complex. The conclusion reached is kept under review.

After that procedure took hold, I can find only one person at all prominent who seriously countered it. He was Giambattista Vico, a Neapolitan philosopher of law. Around 1730 he claimed that imagination, refined by searching and detailed study of the history of humankind, could reliably solve problems that standard science using Descartes' process could not.

Moreover, although failing to spell out precisely how, he at least offered some hints on cutting the risk of imagining things which are false. The only trouble is that Vico words the hints in a manner that defies summary.

Fortunately, however, he appears to have cribbed them from Sir Francis Bacon who did state same in succinct form in his Novum Organum of 1620. He likened the main risks of self-deception to idols which we can worship only to our own confusion.

The first sort he called idols of the tribe - humans' universal tendency to assume that what our senses tell us is true. The remedy is to work on the principle: it ain't necessarily so.

Second come idols of the cave - the more particular tendency to see only what is familiar and personally supportive, blinding ourselves to all else around. What penetrates the filter will depend on our individual disposition, education, social circle, political preferences, and current mood.

Next are the idols of the market place - the propensity to assume that whatever we have a word for must really exist. Here Bacon's warning was extended by John Stuart Mill who observed that even when there is palpably no reality corresponding to the word, we don't stop believing in its existence. We just decide it must be "peculiarly abstruse and mysterious". Last come idols of the theatre - falsehoods we take to be true because they are

enshrined in famed systems of philosophy. "Upon this point the greatest caution should be used," Bacon said. "Nothing is so mischievous as the apotheosis of error; and it is a very plague of the understanding for vanity to become the object of veneration."

Pundits demoting strategy in favour of vision, and more so top managers following suit, might perhaps do well to take Sir Francis's advice to heart. Otherwise, instead of ridding companies of the vanity of pseudo-scientific thinking, the new order of things may itself become the apotheosis of error, and the very plague of shareholders, customers and subordinates.

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You will also have the potential to assume full management responsibility for the team at an early stage.

The bank is strongly committed to increasing its exposure to a quality market, and is able to offer the successful candidate a challenging career within a highly successful team. An excellent salary and benefits package is available to the candidate who can make a major contribution to the bank at an early stage.

Interested applicants should contact Charles Ritchie on 01-831 2000 (evenings/weekends 01-675 0670) or write to him enclosing a full curriculum vitae to Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Analyst/Fund Manager**Investment Management Group****Edinburgh****Excellent Salary & Benefits Package**

Our client has a world renowned reputation for its distinctive investment approach and long term performance, resulting in funds under management of over £10 billion.

It has now been decided to strengthen the established and highly successful investment team by the appointment of an individual to play a key role in the analytical and fund management process. It is envisaged that the ideal candidate, as part of a worldwide team, will use his/her analytical skills to identify suitable investment opportunities to meet the group's investment criteria. A degree of participation in the marketing of the group's investment expertise is also anticipated.

Probably in your late 20s or early 30s, you will be a graduate with experience in

company analysis. You must be team orientated and willing to learn quickly and accept new responsibilities in a challenging environment. Communication skills, both verbal and written, are obviously extremely important.

The remuneration package includes a high basic salary, quality car, share bonus scheme and other valuable benefits. A generous relocation package will be available if appropriate.

This appointment represents a rare opportunity to join a first class investment management group at an exciting stage of its worldwide expansion.

For a strictly confidential discussion please telephone or write to Robin Douglas quoting reference 1296 at FLA, 16 Old Bond Street, London W1X 3DB. Tel: 01-491 3811.



SEARCH, SELECTION
AND CONSULTANCY
SERVICES

DEALER**TREASURY - FORWARD FX AND DEPOSITS
COMPETITIVE SALARY AND FULL BANKING BENEFITS**

Abbey National Treasury Services is a highly innovative and rapidly expanding company within Abbey National Plc, one of the UK's leading financial institutions. Our Treasury Team already handles a multi-billion pound portfolio. Continued expansion and diversification means that we are actively seeking an experienced Dealer to complement the liability side of our Trading desk.

Educated to degree level or equivalent, you must be self-motivated, computer literate, with the adaptability to fit into a dynamic and rapidly changing environment.

You will already have a wide understanding of the market gained through a minimum of 3 years dealing experience including extensive experience of forward foreign exchange and deposit dealing.

Further career progression will involve exposure to CD's, FRA's, CP, futures and options, as well as the opportunity to become involved in the training of junior dealers. The salary will be supported by full banking benefits and excellent development opportunities for the right individual.

Please write enclosing detailed C.V. to Cassie Green, (Ref. D.FX.1), Treasury Services, Abbey National Plc, Abbey House, Baker Street, London NW1 6XL.

The closing date for applications, which are invited from all sections of the community is Thursday, 22nd March 1990.

**HEAD OF MARKETING**

neg. £60-£70,000
We seek an ambitious high quality graduate aged 35-40 years with proven success in major UK account relationships. Candidates in addition to the obvious business development role will also assume authority for marketing strategy and motivation of this European bank's lending team.

LBO/MBO FINANCE
(City & Provinces) neg. £30-£40,000
Several first class banks seek graduates or ACA's who can identify growing small to medium sized companies and be able to provide innovative and creative advice and financial assistance. Additional to first class negotiating/marketing skills, candidates must have cash-flow analysis - company investigations experience.

COMMODITY/TRADE FINANCE
neg. £25-£35,000
Two European banks seek lending bankers aged 28-35 years, who can clearly demonstrate success to date, in providing financial solutions to commodity trading companies. Preference would be for candidates with contacts in soft commodities rather than oil, metals, etc. Previous LC's export finance experience is essential in one of the vacancies.

UK CORPORATE MARKETING
to £30,000
A leading European and UK merchant bank seek two graduate bankers aged 25-28 years who possess at least several years bank marketing experience. Essential are strong marketing and technical skills, ie documentation, credit and ideally in one case loan syndication experience.

Contact: Brian Gooch or Martin Moll

**LEASING
AIRCRAFT FINANCE**

to £50,000
This UK merchant bank seeks a graduate with extensive cross border tax based marketing skills. They must be capable of deputising for the head of division. Age range 28-35 years. A second European language would be an advantage.

BIG TICKET MARKETING
neg. £40-£50,000
A graduate ACA or MBA aged c35 years with extensive identifying packaging advisory experience for this major international bank entry into the high value (£20 million plus) transaction.

SALES AD/VEVOR PROGRAMS
neg. £35-£50,000
We have "the captive finance area" of a major hi-tech manufacturing company and several major banks seeking experienced marketing professionals who can provide financial support and advice to companies product sales teams.

UK MEDIUM TICKET
c£30,000
Vacancies exist within the Leasing Divisions of several major international banks for candidates with good technical skills encompassing documentation, evaluations, credit and above all a consistent track record in negotiating and closing lease transactions in the £1 million to £10 million range.

SENIOR FINANCE REPS
c£20,000
Consistently over target, capable of pricing and structuring non-standard leasing and industrial HP deals in the £50K-£2m+ range? We have several excellent career opportunities for young professionals within the UK and International banking sector. Reward orientated bonus and full banking benefits are on offer.



OLD BROAD STREET BUREAU
EXECUTIVE SEARCH & SELECTION CONSULTANTS

65 London Wall, London EC2M 5TU
Tel: 01-588 3991 Fax: 01-588 9012

**Bright MBAs with Scandinavian Languages
Investment Analyst**

Our client is one of the leading UK international and investment banks with a strong presence in Scandinavia. As a result of its continued success in these markets a position has been created within their Investment Analysis Team. The successful candidate will play a major role in analysing and developing the Bank's present and future activities in these areas.

Applicants must be fluent in Scandinavian languages and preferably educated to MBA level or equivalent. A minimum of 18 months exposure to an investment banking environment gained with a major financial institution is essential together with a sound knowledge of business in northern Europe.

Interested candidates should send a detailed CV to Suzie Mumme at the address below, or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

Taxation Manager

£30,000 - £40,000 + Car
(Negotiable)

Glasgow

Scottish Power, a multi-million pound private sector company, has succeeded the South of Scotland Electricity Board as the major supplier of electricity to four-fifths of Scotland's population. Operations in the private sector will create an enhanced role for the financial function within the new Company.

Your tax planning skills will assist in minimising the Company's Corporation Tax liability. You will ensure that tax implications are understood prior to decision making and give advice on tax requirements for investment appraisal.

Generally you will be responsible for the day to day operation of the Taxation Section covering corporation tax, income tax, national insurance and VAT.

For further details and an information pack, please call Ian MacLeod, Senior Consultant, Austin Knight, 183 St Vincent Street, Glasgow G2 5QD. Tel 041 226 3553 (office hours) or 0505 35275 (evenings/weekends).



Scottish Power

Jonathan Wren Executive

PERSONNEL MANAGER

c£35,000 + Excellent Benefits

Constant product and service development caused our client, a prestigious investment banking company based in central London, to recruit an unprecedented number of new employees during 1989. Projections for 1990 show a continuing expansion which will cause great pressure on its personnel department.

To reflect this growth our client now wishes to recruit an experienced Personnel Manager from the financial sector to head up this small, but exceptionally active department. The successful person, who will report to a Senior Director, will be responsible for managing the personnel function of the bank.

Because of the nature and seniority of this position it is deemed that the appropriate applicant will be aged between 28 and 38, be educated to degree level and ideally hold the Institute of Personnel Manager qualification.

Please contact Richard Meredith on 01-623 1266.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 01-623 1266 Fax: 01-626 5258

International Investment Management

European Locations

Our client is a major US Bank with a significant international investment management network focusing on private clients and mutual fund management.

Business growth has created the need for additional investment management professionals to work in Switzerland and Luxembourg.

Investment Department Director

Responsible for the overall activity of the investment department, candidates should have 10 years' investment management experience gained in a multi-currency environment with management responsibility for at least five professionals. Asset allocation experience and strong client communication skills are essential together with organisational ability and man-management skills. Ref:LB/155/90.

Investment Portfolio Managers

Based in Switzerland or Luxembourg, positions exist in the following areas to complement the existing diverse group of portfolio managers:

- European Equities • North American Equities
- International Bonds.

Working within a professional team, candidates should have at least 4 years' fund management experience and be responsive to market and niche product opportunities. Ref:LB/157/90.

Good written English is essential for all the above positions, in addition knowledge of French and German is desirable.

We are offering competitive remuneration including a significant discretionary incentive payment scheme, augmented by a package of fringe benefits in line with best banking practice.

Please write with a full c.v., indicating present salary level and quoting the appropriate reference number to Lisa Bonth, Consultant, Austin Knight Selection, Knightway House, 20 Soho Square, London W1A 1DS. Alternatively, you can telephone her on 01-439 5782 (01-494 1093 evenings/weekends).

Applications will be forwarded to our client therefore companies in which you are not interested should be listed in your covering letter.

Austin Knight

COMPANY DIRECTOR

Aged 45 would like to hear from go-ahead companies who can demonstrate real growth.

Highly motivated, hardworking and successful, having spent many years with my present employers in a financial roll, now seeks a new challenge.

Write Box A1371,
Financial Times, One
Southwark Bridge,
London SE1 9HL

INTERNATIONAL STOCKBROKER

Qualified U.S.A.U.K. major houses all products covered. Highly motivated free to travel seeks challenging position. Please reply in writing to Box A1370, Financial Times, One Southwark Bridge, London SE1 9HL.

CAREER ASSESSMENT

Expert guidance for all ages, practical help on career planning, finding work, retraining, career. CAREER ANALYSTS, 90 Gloucester Place, W1 (01-935 5452) (24 hrs)

Assistant Company Secretary

c.£23,000 + car + substantial financial sector benefits North West

Based initially in South Manchester, this new position has been created in a fast developing insurance group gearing itself for eventual stock exchange listing and offers exceptional prospects for career progression.

Reporting to the Company Secretary, you should be professionally qualified, aged in your mid-thirties and have listed company experience of stock exchange regulations and reporting procedures coupled with a practical knowledge of statutory duties and board requirements usually associated with the Secretarial role.

An attractive basic salary around £23,000 according to experience is offered, together with a first class benefits package including company car, mortgage interest subsidy, non-contributory pension scheme, free life assurance and personal accident insurance, private medical cover and permanent health insurance. Relocation assistance is available, if appropriate.

To apply send your CV to Lorraine Donnelly, quoting ref APA887, Confidential Reply Service, Austin Knight Selection, 98 King Street, Manchester M2 4WD. Please state in your covering letter any companies to whom you do not wish your application to be forwarded.

Austin Knight

OPPORTUNITIES IN CREDIT

LONDON & ASHFORD-KENT

Due to the rapid expansion of Gimbank's Corporate Credit, we now need to increase and strengthen our management team within this dynamic and challenging area.

If you are interested in a fresh challenge with a forward-looking, young organisation and feel that you have the necessary qualities we would like to hear from you.

ASSISTANT REGIONAL CREDIT MANAGER

ASHFORD UP TO £21,000

Reporting to the Regional Credit Manager, your prime responsibility will be to control and co-ordinate the Credit Analysts' generation of new business through the development of professional contacts and introductions from the bank's Sales Consultants. You will also have personal involvement in all aspects of corporate lending and dealing with both large and medium sized customers. Your technical expertise and experience must be sufficient to enable you to take full responsibility for the department in the absence of the Regional Credit Manager.

CREDIT ANALYSTS

LONDON UP TO £20,000
ASHFORD UP TO £17,500

Reporting to the Assistant Regional Credit Manager, you will liaise with potential and existing customers in the corporate market, assess applications for small business lending schemes and prepare full credit reports on major companies. In addition you will be responsible for maintenance of credit information systems and compilation of regular reports detailing all activities carried out by the Credit function.

All these positions call for several years' lending experience, preferably within the Corporate Lending field, gained within a Commercial Bank or Finance House. You should hold or be studying for a professional banking qualification. A high degree of self-motivation, an ability to work to strict timescales and sound interpersonal skills are also essential. A full driving licence is necessary as the jobs involve a good deal of travel.

Starting salaries are negotiable dependent on qualifications and experience and further performance related pay progression is available. Where required, generous relocation assistance will be provided.

For an application form please write or telephone: Elizabeth McManus, Development Adviser, Gimbank plc, Bootle, Merseyside CH1 0AA. Tel: 051-966 2487.

G Gimbank

Corporate Business Development

£ Negotiable

On behalf of a substantial international bank we have been briefed to recruit two marketing managers to develop new business with medium sized corporates.

The first position will concentrate on structured financings, initially working with the head of the unit, but increasingly focussing on origination including structuring and negotiating deals. For this role a background in relationship management and extensive experience in cash-flow based lending is required, including the building of computer models.

The second position will focus on commercial banking business, and therefore product knowledge should cover treasury products (including FRAs, swaps etc), bilateral lending and syndications. There will also be a strong element of cross-selling of other units' services involving capital markets and corporate finance.

These roles will suit marketing officers whose current employers are withdrawing from this sector. Our client can offer a firm commitment to this market, plus competitive remuneration and excellent career development. For further information please contact Jocelyn Bolton on 01-489 9494 or write to 12 Grosvenor Court, Bow Lane, London EC4M 9EH.

CONSULTANTS IN HUMAN RESOURCING

LOMBARD
LOMBARD CONSULTANTS LIMITED

Corporate Finance - Property

Jones Lang Wootton Financial Services Limited, a subsidiary of the Jones Lang Wootton Partnership, combines the benefits of working for a small, rapidly expanding, specialist team with the backing of one of the world's leading property consultants.

Business growth has resulted in this opportunity for a specialist in corporate finance to take on an expanding portfolio of property-related accounts, with the potential to reach director level within two years.

Your corporate finance experience in a merchant banking or stockbroking environment will have equipped you with the ability to undertake detailed corporate analysis; a working knowledge of the City codes for takeovers, mergers, issues and placements; and an understanding of appropriate legal and tax frameworks. This role is strongly deal-oriented and requires good contacts in stockbroking and merchant banking and with share traders and buyers.

Probably aged in your late 20s-early 30s, you will be an innovative thinker with strong interpersonal and analytical skills and have the ability to work well in a team environment.

The salary package will not prove a barrier to the right candidate.

For an informal discussion, please telephone John Bossett on 01-493 6040. Alternatively, send your full career and salary details to him at Jones Lang Wootton, 22 Hanover Square, London W1A 2BN.

Jones Lang Wootton Financial Services Limited is a member of JSA.

Jones Lang Wootton

LLOYD'S of LONDON

One-Year Research Fellowship

Lloyd's of London Tercentenary Foundation is a charitable trust which was established in 1988 by the Society of Lloyd's to mark its three hundredth anniversary. The objectives of the Foundation include the advancement of education and research in medicine, science and business.

The Trustees intend to award a number of one-year Research Fellowships (tenable from October 1990) in one of more the following categories:-

- Science, medicine and health-care;
- Business and related studies, including insurance;
- Safety or environmental studies

Eligibility

Applicants should wish to engage in research at a higher education or business established in the United Kingdom. They should hold a Ph.D degree or have equivalent research experience. Preference will be given to those aged 35 years or under.

Awards

The amount of each award will be determined by reference to the applicant's circumstances and will include an allowance for research expenses. In the case of an applicant proposing to engage in research at a higher educational establishment the amount of the award is likely to be related to the appropriate lecturer scale.

How to Apply

Applicants should write to the Secretary of Lloyd's of London Tercentenary Foundation at the address given below requesting an Application Form, which contains full details of the information required by the trustees of the Foundation.

The closing date for the completed applications is 4 May 1990. The names of applicants selected for Lloyd's Fellowship will be announced during July 1990.

Lloyds of London Tercentenary Foundation
One Lime Street
London EC3M 7HA

MARKETING - CORPORATE BANKING

We are seeking two experienced Credit Analysts currently working for an International or Merchant Bank. Ideally, you will have 5 years+ experience within this area and have a sound knowledge of:

- Treasury Products (inc. IRS's, FRA's etc)
- Short/Medium Term Bilateral/Syndicate Loan/Acceptance Credit Facilities (inc. MOF's/ revolving credits)
- Trade Related Finance.
- Capital Market and acquisition financing.

This is an excellent opportunity to move into a marketing role that is both highly involved and challenging.

For further information please call Jackie Osborne on 247 2942 or fax a current CV on 247 4249.

Eldon House
2/3 Eldon Street
London
EC2M 7AR

Facsimile 071-247 4249
Telephone 071-247 2942

Catalyst

SERVICING THE CITY

EXPERIENCED STOCKBROKERS ONLY

Greig Middleton is established as one of the UK's major independent stockbrokers. We are growing across the range of our activities and have expanded our regional network of offices to five strategic locations throughout the UK in addition to the two main offices in London and Glasgow.

We are looking for further growth in all areas. If you are an experienced stockbroker seeking to build on a successful career with one of the few stockbroking success stories of recent years, write or talk to us in complete confidence.

We offer a full and flexible package, including share options and incentive bonuses. Above all we offer the certainty to be expected from a professional brokerage house, still controlled by stockbrokers, that planned to expand before Big Bang and has continued to do so ever since.

Please contact Norman Andrews, Managing Director, Greig Middleton & Co. Limited, 66 Wilson Street, London EC2A 2BL. Telephone 01-247 0007.

GREIG MIDDLETON

AND CO. LIMITED

MEMBERS OF THE INTERNATIONAL STOCK EXCHANGE
MEMBERS OF THE SECURITIES ASSOCIATION

BRISTOL · CAMBRIDGE · GLASGOW · GUILDFORD · LONDON · TRURO · YORK



Due to an internal transfer, we currently have a vacancy for someone to join our well-established compliance team. Reporting directly to the Compliance Officer, primary responsibilities will be to advise on the regulatory requirements of the company and other Nomura companies in London. Duties will also include one-off projects, in-house training and conduct of business surveillance. In the future, involvement with our European network is likely.

Candidates should therefore have in-depth knowledge of TSA regulations, together with a good understanding of those of IMRO, the Bank of England and The International Stock Exchange. Excellent investment banking product knowledge is necessary and you should have at least 2 years' compliance experience gained within a leading City house, together with a legal or accounting qualification. Good inter-personal skills are essential, as is the maturity and diplomacy to deal with staff at all levels within the organisation.

In return, we offer a competitive salary and an excellent benefits package, together with the security of working for one of the world's leading financial organisations.

For further information please send a full CV, including salary details to: Rob Ambidge, Personnel Department, Nomura International plc, 24 Monument Street, London EC3R 8AL.



Jonathan Wren Leasing

MAJOR ASSET FINANCE

£60,000 plus substantial bonus plus full banking benefits.

Our client, through its global branch network, has successfully structured some of the most innovative asset finance transactions. In order to facilitate further expansion an additional Transactor is sought to operate from the London office. Currently with a major bank or "packager", applicants will be aged 34 to 42, professionally qualified, and have at least five years experience of complex domestic and cross border big ticket transactions. Additionally they should possess the proven expertise to operate in both a funding and advisory capacity. The appointee will negotiate and structure transactions, predominately in Europe, developing new products where appropriate. It is anticipated that in excess of 100% of basic salary can be achieved in performance-related bonus.

Please contact Peter Haynes in strict confidence.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren
Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TF
Telephone: 01-623 1266 Fax: 01-626 5258



CHASE

Relationship Management

Global Custody

Excellent Salary + Car + Benefits

The Chase Manhattan Bank N.A. is widely recognised as the market leader in the highly competitive Global Custody arena. As a consequence of continued growth and increased demand for their services they now seek an additional Relationship Manager.

You will be responsible for day-to-day client management in a high pressure, high volume market. You will be required to forge strong relationships with existing and prospective clients testing all aspects of your interpersonal skills, whilst encountering a range of problems that will make heavy demands on your analytical, technical and credit abilities.

Suitable candidates are likely to be numerate graduates, probably 27-35 years of age, and ideally will have had exposure to Global Custody products. Applicants who have undertaken formal credit training, have an accountancy qualification, have experience of the securities industry or have marketed to financial institutions will also be considered.

In addition to the above technical skills you should also possess a determined personality, enabling you to negotiate at the highest level with banks, financial institutions and fund managers.

If you are seeking an opportunity to move into a growth area with a bank that is committed to retaining its pre-eminence in this field then contact Kevin Byrne on 01-248 3653 or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814.

76, Watling Street, London EC4M 9BJ

BBM

Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

Financial

Public

Relations

with

Burson-

Marsteller

Burson-Marsteller's policy of building business primarily through organic growth rather than acquisitions has achieved consistent international success. Across Europe last year our income rose by 50 per cent and we are in a top three position in all the 12 countries in which we operate. With 51 wholly-owned offices in 29 countries worldwide we are ideally placed to take advantage of the increasing demand for multi-national communications capabilities.

In London, Burson-Marsteller Financial has more than trebled the size of its business in the past two years. We are now seeking to make additional key appointments as a first step to fulfilling ambitious growth targets for the 1990s.

Financial Relations

Director

A senior PR professional is needed at director or director-designate level to play a vital role in further developing our financial relations business. Consultancy experience of PR and marketing in personal finance and professional practices will be particularly valuable.

Executives

Applications are also invited from PR executives with at least two years' relevant experience in the personal finance and professional sectors.

Investor Relations

Executives

There are opportunities to join our expanding investor relations team, which already includes six of Britain's Top 100 companies amongst its clients. Consultancy background preferred, but those with experience gained in-house or in the City are also encouraged to apply.

Salaries and benefits will match the importance we attach to these appointments.

Applications, please, to:
John Mattison
Chief Executive
Burson-Marsteller Financial
24-28 Bloomsbury Way
London WC1A 2PX
Telephone: 01-631-2988

Burson-Marsteller Financial

LANGTON

INVESTMENT SERVICES LIMITED

MANAGING DIRECTOR

CITY OF LONDON £23,000 + Profit Commission + Car
We are seeking to appoint a suitably qualified and experienced Fund Manager as Managing Director of Langton Investment Services Limited.

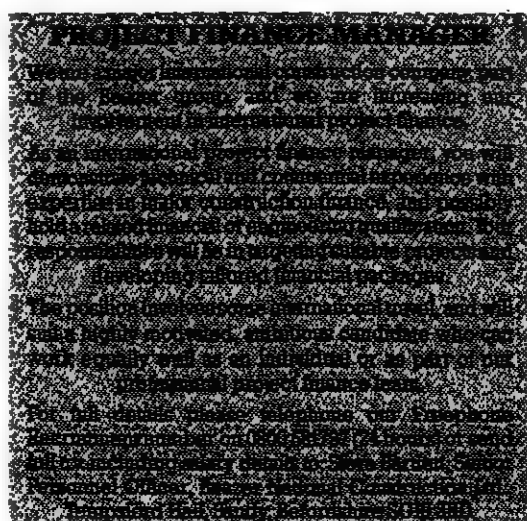
The company, which is a member of IMRO, is a wholly owned subsidiary of Leslie Langton Holdings Limited. Other companies in the group include a Lloyd's Underwriting agency and a Members agency.

Langton Investment Services Limited has an excellent record in the management of Lloyd's syndicate funds, an in-house Pension Fund and Lloyd's Members portfolios.

The preferred candidate will have a successful track record and experience in fixed interest investment, both UK and USA, and in equity investment. He/she will be responsible to the Board for the management and expansion of the company. Aged 27-35 he/she will be highly professional and possess the ability to expand and develop the company. Lloyd's experience is not necessary.

Applications with CV in strict confidence to:
M.T. Coulton
Langton Investment Services Limited
21 Widgegate Street,
London, E1 7HP

INTERNATIONAL



MAJOR PROJECTS OPPORTUNITIES REWARDS

KIER

A PRATT COMPANY

Toulouse Southern France

Airbus Industrie

has a vacancy in its Legal Department for an:

International financial & commercial lawyer

A minimum of five years experience required in handling syndicated loan finance, negotiable instruments, financial guarantees, commercial sales contracts, leasing transactions and tax matters.

Based in Toulouse in Southern France, the position involves frequent travel worldwide. In addition to English, fluency in French is required. A knowledge of other languages, particularly German, would be an advantage.

Send C.V., handwritten letter and recent photo to Richard Brown, Human Resources Manager, B.P. 33, 31707 Blagnac Cedex, France.



University of Exeter CENTRE FOR MANAGEMENT STUDIES

Due to its continued growth the following posts are immediately available (the latest start date is September 1990). All posts will be for three years in the first instance.

DEPUTY DIRECTOR (Senior Lecturer in Management) Ref. No. 3661
LECTURER IN MANAGEMENT (Banking) Ref. No. 3662
LECTURER IN MANAGEMENT (Law) Ref. No. 3663

The Deputy Director will preferably have substantial management experience as well as a degree in a relevant field. Management experience is also preferred for the lecturing posts in addition to degrees in Economics or a related subject for the Banking post and Law for the Law post; interests in the Management of Banking and other financial institutions, and in advanced Commercial Law respectively are particularly being sought.

Secondments for the lecturing posts would be welcome.

Salary for the Senior Lectureship (Ref. No. 3661) will be within the scale £21,489 p.a. - £24,285 p.a. with placement according to relevant experience.

Salary for the Lectureships will either be on Lecture A scale £10,438 p.a. - £15,372 p.a. or on the Lecturer B scale £16,014 p.a. - £20,469 p.a. with placement according to age and experience.

Telephone the Personnel Office (0392 263100 - Anzaphone) for further particulars quoting appropriate reference number. Closing date for receipt of applications 26 March 1990.

An Equal Opportunities Employer.

EXECUTIVE SEARCH

£50,000 + BONUS CONSULTANT

We are an Executive Search firm specializing in Investment Banking. We enjoy a pre-eminent position in the market, with an excellent client base and unrivalled expertise. We seek highly motivated entrepreneurial individuals with experience of Financial Services or Executive Search, to help with the expansion of our organisation in Europe and the UK. We value loyalty and team orientation in the people we employ and seek to display the highest levels of integrity to our clients and candidates respectively. If you are between the ages of 27 and 40, have a history of creative achievement and would like a new challenge, with excellent commercial opportunities, we would very much like to hear from you.

Please write to Box A751, Financial Times, One Southwark Bridge, London SE1 9HL

GRADUATES

South Coast - 40% travel

Mid-20's with min. 2 years' banking exp. for Audit team of prime American bank. 40% travel, mainly in Europe. Formal audit training given. Exc. salary & benefits.

SENIOR AUDITOR City-based

A graduate with considerable bank audit experience or an ACA with one of the Big Eight. Capable of heading a large audit team. £22,000 + bonus + car. 50% of the time will be spent travelling.

Please tel. Stirling Arnold on 01-628 1881 or send c.v. to her in confidence ANGEL INTERNATIONAL RECRUITMENT, 50 Fleet Street, London EC4Y 1BE

CORPORATE BANKING c £35,000

A major International Bank has two opportunities for Corporate Bankers to join their team at a managerial level. A sound credit background is a prerequisite, as is substantial experience of account management. Interested candidates — in their late 20's/early 30's — will possess excellent marketing skills, as the roles will involve development, as well as maintenance of the existing portfolio. For one of the positions, a previous coverage of a financial institutions client base is desirable for the second position, medium-large corporates. Product knowledge for both roles should cover: treasury, including IRS, FRA's, syndicated loan facilities, foreign exchange and trade-related finance. Capital markets and acquisition financing knowledge would be useful.

ACCOUNT OFFICERS c £25,000

The London-based operations of two major European banks currently require account officers to augment their marketing teams. For both roles, a solid background in credit analysis, gained within either a clearing or international banking environment, is essential. For one position, experience of analysis of structured finance deals is essential; for the other, a previous client base amongst large UK corporates would be desirable. Interested candidates should ideally be graduates, aged in their late twenties.

For further details, please contact Sarah-Jane Watridge on: 01-606 1706, or write to her, enclosing a comprehensive curriculum vitae, at:
Anderson, Squires, 127 Cheapside, London EC2V 6BU.

LONDON • PARIS • FRANKFURT

CHIEF DEALER £ highly negotiable

A newly formed International Bank has an opportunity for a Chief Dealer to establish a Foreign Exchange and Money Market division. You will be afforded the scope to develop the area from scratch, which will involve all elements of the design of the dealing room, from selection of systems and writing of the procedure manual, to recruitment of additional personnel. It is envisaged that the venture will be fully operational within a relatively short period; for this reason, the successful candidate will, in all probability, have previous experience of start-up situations.

**ASSISTANT MANAGER
Sales/Aid Vendor Programmes**

Our client is a major international bank with a highly successful asset-based finance Group. As a result of sustained growth, an Assistant Manager is required to market Sales/Aid Vendor Programmes. You will be aged in your twenties with at least two years relevant experience preferably gained within the Hi-Tech leasing market and have the ability to sanction your own credits. Consideration will also be given to marketing support personnel who have the necessary attributes to progress into a marketing role. An attractive salary will be offered, together with a substantial benefits package providing considerable earning potential.

Anderson, Squires

A Member of the Paine Group PLC

**CREDIT INSURANCE BROKER
AUSTRALIA**

The Credit Insurance Association (Brokers) Ltd, Australia, a subsidiary of Hogg Robinson & Gardner Mountain Insurance Brokers p.l.c., wish to appoint a Credit Insurance Broker. CIA are established brokers in Australia and have consolidated their lead market position by developing new areas of credit insurance.

The successful candidate, likely to be in their mid 20's, will be ambitious and seeking to build their future career in Australia. A sound knowledge of both domestic and export credit insurance broking, familiarity with account servicing and the ability to look for new business is essential.

Excellent career opportunities and appropriate remuneration package (negotiable).

Please contact, in the first instance:

Cleo Bowen, Recruitment Officer
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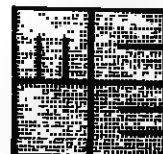
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Tax threat to multinationals investing in US

By Rod Burton

INVESTIGATIONS by the US Congress and recent legislation point to the likelihood of increased attacks by the Internal Revenue Service (IRS) against non-American multinational companies. The thrust will be against related-party transactions between non-American parent companies and their US affiliates.

There are much-touted but poorly substantiated statistics suggesting that while US-owned companies are paying more tax as a function of increased gross receipts, non-US owned American companies are enjoying increased gross receipts but lower US tax liabilities. For a Congress and Treasury Department faced with a staggering budget deficit and a "no tax increase" President, this has to be irresistible.

Late last year Congress enacted legislation curtailing excessive debt financing of US companies by non-US owners. The same legislation dramatically increased the powers of the IRS to enforce "arm's length" pricing policies regarding transactions between US subsidiaries and non-US parents.

Even without the legislation of last year the IRS has several non-US multinationals before the courts on allegations of abusing related-party transactions to siphon profits out of the US.

In two much-publicised pending cases, Yamaha Motors and Daewoo International, the IRS is asserting penalties of \$2m (£77m) and \$7m (£26m) in addition to tax deficiencies allegedly caused by inappropriate inter-company pricing.

What does all of this add up to?

As far as a non-US multinational is

concerned, three things need to be understood. What financial relevance do the developments have? Can anything be done to mitigate their effects?

In October 1989 President Bush signed the Omnibus Reconciliation Act of 1989 (OIRA). The two provisions most relevant to multinationals concern the financing of a US investment by a non-US parent, and the enforcement of "arm's length" intercompany transactions between a US affiliate and its non-US owner.

In the former, interest on "excessive" debt owed to a non-US related party will not be deductible by the US affiliate. The precise rule is that interest expense on a debt owed by a US company to a non-US related party can be deducted only insofar as it does not exceed 50 per cent of the US company's adjusted taxable income (that is, taxable income increased by interest expense, depreciation and amortisation).

The intent is to stop a perceived outflow of earnings (known as earnings stripping) in the form of deductible related-party interest expense. The effect is to curtail severely debt-financed acquisitions of US companies by non-US multinationals. The denial of the interest deduction can be avoided if the US affiliate maintains a debt-to-equity ratio no greater than 1 to 1 or 1.5 to 1.

Regulations under the provision are expected to treat outside borrowings in addition to tax deficiencies allegedly caused by inappropriate inter-company pricing.

The second item, enforcement of

"arm's length" intercompany transactions, greatly enhances the IRS's power to obtain transfer pricing data from non-US multinationals respectively groups.

First, the new rules lower the percentage of ownership required for a US affiliate to be considered "related" to its non-US owner, from more than 50 per cent to more than 25 per cent.

Second, the non-US parent will have to maintain documents in the US supporting its intercompany transactions. The IRS may waive this requirement by regulation if the non-US parent gives an undertaking to the IRS that such documents will be provided if requested.

Third, the non-US parent must appoint a US-based agent for the purpose of receiving an IRS summons to the non-US parent.

Fourth, the monetary penalties for failure to provide the required information are increased and the former maximum penalty of \$25,000 eliminated.

Finally, the IRS may deny the deductibility of related-party items where the preceding requirements are not met.

The relevance of the above measures is quite simply that they will have a direct and material impact on the earnings per share of non-US multinationals. Although many of the pending court cases are anti-Asian and anti-Japanese (as is most of the attendant rhetoric), no sensible senior executive of a European multinational can ignore the fact that these developments will apply generally. The European Community in aggregate has invested far more heavily in the US

than has the Far East, and any thought that these new rules will apply across the Pacific but not across the Atlantic is self-delusion.

In addition to the earnings per share relevance of these developments there is another, perhaps more subtle, impact. Inter-company transaction disputes with the IRS are extremely expensive (even if the company wins) and they are protracted. The IRS estimates that resolution of significant intercompany pricing issues can typically take eight years from the time a tax return is filed. This uncertainty often affects the tax liability of the non-US parent in its home country. The magnitude of the uncertainty can, and quite often does, affect the financial statement of the overall group. Maintaining a reserve for potentially significant intercompany pricing adjustments over a period of years is pleasing to no one.

Finally, what should multinationals be doing in the face of these developments? There are really two points to be made. First, the focus of the IRS in resolving related-party transaction disputes is one of establishing the underlying economic substance. Large US multinationals, which until the recent legislation have been the principal target of the IRS, have been increasingly using economists to develop well-documented arguments in support of their inter-company pricing methodology.

While posing an "up-front cost," this approach provides significant comfort against potential penalties for taking inappropriate tax return positions, as well as assistance in reducing the need for significant reserves

on the financial statement. Ultimately this technique may be far less expensive than a dispute with the IRS. As the new legislation begins to bite, non-US multinationals are likely to take a similar approach.

The second thing multinationals need to consider is the new IRS programme aimed at establishing agreements between the IRS and multinationals concerning intercompany pricing issues. The IRS has been developing advance determination agreements (ADAs).

If carried to fruition, an ADA would permit a multinational to pre-clear its methodology for intercompany transactions with the IRS in a legally enforceable contract. The IRS is anxious to have its main treaty partners in other countries, including the UK, join in these agreements.

Despite their importance, the availability of ADAs has not been widely publicised in the UK, although several large British multinationals are in negotiations with the IRS.

As with any agreement process, the success of the ADA idea will depend upon there being a benefit to both taxpayer and tax authorities. Overall it would seem that both parties could save enormous financial and human resources that are otherwise wasted in protracted related-party-transaction disputes. Additionally, the added certainty to the taxpayer's financial statements as well as the government's revenue estimates provides significant incentives for each side to pursue such agreements.

Rod Burton is a US tax partner who heads Arthur Andersen's multinational tax services group in London.

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Candidates, preferably graduates between 35 and 40, must be qualified accountants who are computer numerate, with the technical skills required to direct the financial function and contribute to the commercial operations of the business and with the personal skills required to establish and maintain successful relations with staff and peers.

The substantial remuneration package reflects the importance placed on this position and includes an attractive salary, profit related bonus, quality company car with other comprehensive fringe benefits including assistance with relocation expenses.

Please apply in confidence with details of your career and contact telephone number quoting reference 6207/RT to George Hopwood.

Grant Thornton Management Consultants, Heron House, Albert Square, Manchester M2 5HD.

Grant Thornton
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c£27,500 + Car

Leicestershire

This £3m expanding company trading in aerospace and commercial plastics, is an autonomous subsidiary of an established, respected and acquisitive group. The Group, in excess of £150m turnover, is involved in the design, manufacture and sales of specialised systems and components mainly to the aerospace industries.

This new role has been created by the need for the company to be totally self accounting, having until recently benefitted from the facilities of an off-site sister company. The company also needs to adopt new systems suitable for its growth to £10m per annum and above. The role encompasses financial and general commercial management, manufacturing and accounting systems development, pricing, administration and staff development.

Aged 30-40, mentally aware, "fast on your feet" with sound commercial and financial experience, you will be totally responsible for the commercial well being of this company. Computer and systems experience is essential. Demonstrating a track record of achievement to date with the ability to develop further, you will probably be in a similar position within a small manufacturing company or perhaps second in command of a larger company.

Telephone free of charge Sue Kelly on LINKline 0800 269702 quoting reference number 020390 or alternatively write to Nicholas C Jenkins, LINK Management Selection, 2a New Walk, Leicester LE1 6TF or fax your CV to 0533 470506.

LINK

Financial Controller

City

£40,000 + Car

Our client is recognised as one of the market leaders within the specialist service sector in which it operates. Being part of a blue chip International group, whose activities are expanding, this profitable multi-location operation is embarking on a period of substantial development and change.

The newly formed position of Financial Controller is an essential catalyst to assist the business through this exciting phase. The Financial Controller will be a key member of the management team involved in supporting the Board with a very high level of information and advice. Further development of financial control, reporting and planning are key tasks together with the upgrade of computerisation in all financial and accounting matters. This is a high profile role that will require a practical, commercially

minded chartered accountant who can demonstrate sound achievements to date. Candidates, aged mid 30s, must have strong communication skills, the motivation of a self starter and the ability to promote change. Career prospects are excellent.

Please telephone or write enclosing a full curriculum vitae quoting ref: 410

to:
Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER—LEISURE

c. £30,000

W. LONDON

Our client, a leading UK based company in the travel and tourism business seeks to appoint a Financial Controller for their UK and European operations.

Reporting to the Chief Executive, the successful candidate will head the Accounts Department (currently ten staff) and will be functionally accountable for every aspect of the Group's accounting, budgeting and financial reporting including the preparation of Financial Accounts and Management Information Reports from computerised systems.

Probably aged 25-35 and qualified ACA/ACCA/CMA you will be computer literate with a minimum of 3 years' experience in a commercial environment. Good communication skills should be backed by a flexible and enthusiastic approach to all facets of an exciting international growth market.

The remuneration package includes medical insurance and subsidised private air travel.

Interested applicants should send a detailed CV (including current salary details) to:

Miss Carmel Cannon, Freeman & Partners, Chartered Accountants,

30 St. James's Street, London, SW1A 1HB.

Freeman & Partners

Chartered Accountants

Company Secretary

European Rental And Leasing

Bucks,

c £40,000, Benefits, Car

Hoggett Bowers

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This PLC with an impressive growth record is already firmly established throughout Europe and is intent on significant further growth throughout the 90's. The present requirement is for a highly professional Company Secretary with extensive knowledge of European operations.

Aged 35-45 ideally with a finance or legal qualification, you will have gained detailed knowledge of international stock dealings, company law, trade regulations, statutory procedures and taxation. Your work will involve overseas travel and the control of a small team based in two centres, one of which is overseas.

You will also be of an open mind and be able to contribute to future growth policy as part of a young dynamic team based at the Head Office.

A foreign language is desirable. Rewards and benefits are excellent as are working conditions.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J. Bewley, Hoggett Bowers plc, Bank House, 100 Queen Street, SHEFFIELD, S1 2DW. 0742-731241, Fax: 0742-731331, quoting Ref: S11034/FT.

KEELY SMITH & JOHNSON SOLICITORS

We are a young and successful firm of solicitors who, since our establishment in 1982, have experienced continual growth and have achieved a strong reputation in the provision of company and commercial legal services throughout the West Midlands. The development of our firm, based in the Cathedral City of Lichfield, has derived from our progressive approach and providing our clients with the highest quality advice and personal service whilst paying our staff the highest level of care and attention.

DIRECTOR OF FINANCE

In response to this rapid growth and our plans for the future we have created the new position of Director of Finance whose appointment, we believe, will be crucial to our continued development.

The Director will report to the firm's Finance Partner and will be responsible for providing a comprehensive accounting, financial control and reporting service.

This challenging position requires someone who will be of partnership calibre and professionally qualified in accountancy. Proven post qualification experience is required, preferably, although not essentially, in a legal environment.

A remuneration package reflecting the importance we attach to this new position will be offered.

Please write with full career details to:
Tim Johnson, Finance Partner, Keely Smith & Johnson,
16 Bore Street, Lichfield, Staffordshire WS13 6LL

REUTERS REUTERS REUTERS REUTERS

IT PROFESSIONALS - COMPUTER AUDITORS

Salary range £25,000 to £45,000

based on experience

Reuters is the leading world news and financial information organisation. Operating in more than 170 cities in 80 nations and supplying data to nearly 200,000 terminals in over 120 countries, our business is global, highly complex and extremely fast-moving.

The growing Computer Audit group is responsible for reviewing the complete development and implementation cycle for new Reuter services and new internal systems.

The group is also involved in computer and data security issues in Reuters worldwide communications networks, data centres and trading locations.

The work is carried out from three main bases in London, New York and Singapore, with staff travelling to site as required.

Because of the continued expansion of the Company's business and as a result of successful in-company career moves we are again offering a range of challenging opportunities.

Computer Auditors/IT Specialists with skills and demonstrable experience in some of the following will enjoy outstanding career development and training opportunities with an acknowledged industry leader.

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TELECOMS ■ FINANCIAL BANKING SYSTEMS

The experience you will gain will give you outstanding prospects for the future. The benefits on offer include a company car, six weeks holiday, BUPA membership, the opportunity to participate in the Reuters SAYE Share Option Scheme and relocation assistance if appropriate.

Please write with your CV quoting ref no: 541 to: Monique Gellon, Recruitment Executive, Reuters, 85 Fleet Street, London EC4P 4AJ, or telephone 01-353 7329 (24 hour answering service) for an application form.

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ACQUISITIONS MANAGER

Building a European business

East Midlands

Package to £40,000 + car

With outstanding performance, professionalism and an impressive record of achieving strategic goals, this respected public group is able to provide a superb opportunity to develop strong acquisitions experience. It has embarked on an ambitious acquisition programme to realise the potential it has in its consumer goods markets both in the UK and internationally.

This commitment to growth by acquisition in highly competitive sectors necessitates the appointment of an acquisitions specialist to join the existing team reporting to the Corporate Development Director. The post will cover the full acquisition process for a major division from initial assessment to negotiating the deal and ensuring the subsequent integration into the group.

Candidates are likely to be ambitious qualified graduate

chartered accountants with some overseas experience, preferably in Europe. Aged around 30, they should have track records showing responsibility gained in a large organisation with exposure to acquisitions, as an advisor or principal. Commercial judgement, the ability to progress many acquisitions at varying stages and well rounded interpersonal skills are essential. Commitment to the Group's and your own success will ensure access to excellent career prospects within the Group or an acquired business.

Please reply in confidence, giving concise career, personal and salary details to Michael Fahy, quoting Ref: L487.

Egor Executive Selection,
58 St. James's Street
London SW1A 1LD (01-629 8070)

EGOR
EXECUTIVE
SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain • Sweden

FINANCIAL CONTROLLER International Art Dealers

London

£40,000 + car

This appointment arises in a highly profitable group which operates five London galleries specialising in modern and contemporary art. Turnover, currently in the region of £50 million, includes a significant export content. The group is achieving continuing rapid turnover and profit growth in both of its major areas of activity: dealing in original works of art and the sale of limited edition prints.

The Financial Controller's role will embrace both line accounting responsibility and direct commercial involvement. Reporting to the Group Financial Director, and deputising for him when required, the successful candidate will be expected to manage an efficient finance function, supported by six staff. Key challenges will be to improve financial controls and to assist line managers in obtaining the full benefits of newly installed computer systems.

The Financial Controller will also take direct responsibility for the financial management of the prints side of the business, providing the Directors

concerned with the management information and financial advice they need in order to continue to develop this operation successfully.

Applicants should be qualified accountants in their thirties or forties who have a shirt-sleeves approach and are familiar with the demands of a fast-moving business. They must combine meticulous accuracy with the ability to think about the figures they produce, anticipating problems, responding promptly to the needs of management and displaying commercial awareness.

Please send a career résumé, including current salary and day-time telephone number, quoting ref: 3110, to Graham Perkins, Executive Selection Division.

Touche Ross

5th Floor, 52-54 High Holborn,
London WC1V 6RL
Telephone: 01-353 7361.

European Accounting and Analysis Manager

Circa £35k plus car

& excellent benefits

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Middlesex

Informix Software, headquartered in Silicon Valley, California, has grown rapidly in the last few years to be one of the world's leading independent software companies, with the largest installed base of relational database management software and tools in the UNIX marketplace, and superb Office Automation tools in the DOS and Macintosh environments (Smart, Wings). In 1989, around 40% of worldwide revenues of \$145 million were generated by the European Operation, which has 7 subsidiaries and a head office in Ashford, Middlesex.

This opening arises because of internal promotion, and represents a superb opportunity to use and develop your skills and experience to make a real impact on the quality of reporting and understanding of a growing business in a highly competitive marketplace. Reporting to the European Finance Director, you will be responsible for budgeting, forecasting, consolidations, business analysis, report production/development and many related activities; all to tight deadlines, but with the co-operation of accounting groups across Europe.

You are likely to be a qualified accountant (preferably first time passes), whose technical expertise is unquestioned. In addition you should be able to communicate confidently at all levels of management. You will be adept at using desktop software tools and working with MIS personnel to exploit I.T. for improved presentation, analysis and productivity. Knowledge of U.S. GAAP would be useful, but more important is experience of working with European cultural and accounting differences. A second European language would be an advantage, but not essential, and you should be prepared to travel.

Please respond promptly with a full CV including earnings, history and outlining why you believe this to be an opportunity that will be to our mutual benefit. Reply to Nick Foster, Human Resources Manager, Informix Software, Informix House, Littleton Road, Ashford, Middlesex TW15 1TZ. Fax: (0784) 249600.

INFORMIX

Portfolio

FINANCIAL CONTROLLER Cambridge £35,000+car

- Progressive Company
- ACA 25-35 years
- Minimum 3 years PQE

Excellent opportunity to join a medium sized company with an impressive growth record and expanding European activities. This is a "hands on" role requiring a positive and flexible individual with commercial experience who would relish a challenge. Telephone JAMES DUFFIE on 01-536 9541. Ref: FT8390/A

CORPORATE FINANCIER City c. £40,000+bens

- UK/European M & A
- Fast Growth Department
- Proven Corporate Finance Experience

Several experienced Corporate Financiers are required by this Merchant Bank to undertake UK and cross border M & A together with more general Corporate Finance work. It is very much a growth area and candidates must demonstrate positive, front line skills. Opportunities exist at Manager and Executive levels.

For further information telephone PIPPA CURTIS on 01-536 9541. Ref: FT8390/B

FINANCIAL PA TO DIRECTOR West End £35,000+car

- Major Blue Chip Company
- Varied Assignments

Top quality Blue Chip Company seeks an experienced accountant to work as PA to one of the Directors. It is an extremely varied role spanning financial modelling, commercial analysis and business development.

The ideal candidate will have considerable intellectual capacity and be committed to a long term career. For more information please contact DENISE ENGLAND on 01-536 9541. Ref: FT8390/C

FINANCIAL ACCOUNTANT Berkshire £25,000

- International Company
- Extremely Fast Progression
- Major Blue Chip

This high quality FMCG company is seeking a recently qualified accountant, preferably from a Big 6 environment. Assisting in the performance of the consolidated financial and management accounts, the incumbent will gain exposure to a wide variety of projects.

Please contact LIZ OGDON on 01-536 9541. Ref: FT8390/D

RESEARCH ANALYST City to £28,000+bens

- First Class Entry to Financial Services
- Newly Qualified ACA
- Outgoing Prospects

Scandinavian bank with reputation for excellence seeks a newly qualified ACA from a Big 6 firm. The successful applicant will join the established and accomplished research analysis team, and prospects for advancement to other areas within the bank are superb.

Telephone PETER GREEN on 01-536 9541. Ref: FT8390/E

FINANCIAL MANAGEMENT CONSULTANCY Cost and Management Accountants London & Home Counties £22,000-£40,000+car

- Studying or qualified
- International Consultancy
- Tailored training programme

Exceptional growth within consultancy is reflected by the opportunities currently available at the offices of this leading firm of Management Consultants.

Graduates with good track records, probably in medium to large companies, are required to join multidisciplinary teams in London and at a number of regional offices.

The varied and stimulating work will allow individuals to improve their technical expertise and broaden their industry experience.

Please contact COLIN WILLEY on 01-536 9541 (or 01-446 7800 outside office hours) or write to him enclosing a full CV. Ref: FT8390/F

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A SENIOR FINANCIAL ROLE - MANAGING CHANGE

EDINBURGH c. £22-£27,000

With a view to consolidating responsibility for Legal Aid in Scotland, the Scottish Legal Aid Board was created under the Legal Aid (Scotland) Act 1986 as an independent Non-Departmental Public Body. We are thus undergoing an exciting period of development.

This has led to new roles and responsibilities - and an increasing need for effective financial planning, analysis, budgeting and forecasting in what is a fascinating and complex field. As the senior financial officer, reporting to the Director of Finance, you will be at the heart of managing change, deeply involved in generating greater efficiency and effectiveness.

A graduate, with a professional accountancy or business qualification, you should have a minimum of five years' relevant experience, at least two of which should have involved detailed financial planning and analysis. A confident communicator, you should have superior presentation and analytical skills, and be a persuasive leader. Strong management skills are a prerequisite, given the breadth of the responsibilities - directing four key functions with over 70 staff. Experience of computerised financial planning systems, including a familiarity with micro-computer software is essential.

Starting salary will be dependent on qualifications and experience.

Please write with full career details by 26 March 1990, to Claire Reid, Head of Personnel and Training, Scottish Legal Aid Board, 44 Drumshugh Gardens, Edinburgh EH3 7SW.

The
Scottish
Legal Aid
Board

Appointments Advertising

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For further
information please
call:

01-873 3000

Jennifer Hudson
ext 3607

Richard Huggins
ext 3460

Sarah Gabe
ext 3199

Stewart Maddock
ext 3392

GROUP CONTROLLER - EUROPE

Milan Based

FMCG

c. LIT.160 Million (£80,000)

Our client a US FMCG corporation is continuing to increase its presence in Europe. As a result a new position has arisen within the European management team.

Based in Milan, and reporting to the Group Director the successful candidate will participate in and contribute to the development of the European operations. This will involve the monitoring and control of the finance functions of a number of subsidiaries throughout Europe, and participation in the group's acquisition activity.

Key responsibilities will include the development of management information systems, accounting policies and reporting procedures.

The ideal candidate will be a Chartered Accountant aged 32-40 with a minimum of five years commercial experience preferably gained in a US company or in an international FMCG group. Knowledge of GAAP and fluency in an additional European language are also prerequisites.

The package will consist of a high base salary, substantial bonus, car and relocation package.

Interested applicants should telephone Jonathan Cohen or Richard Parnell on 01-437 0464 or write to them, enclosing a detailed CV, at the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 01-437 0464

YOUNG FINANCE DIRECTOR (DESIGNATE)

Fast-growing specialist manufacturer
Chester area £27-30,00+prestige car, benefits

Here is a small but highly successful designer and manufacturer of innovative leisure equipment, now planning another year of significant growth. Continuous improvement and expansion of their product range, spearheaded by aggressive and well-targeted marketing, has made them leaders in their specialist field. To maximise their future potential, they now need a talented young financial executive to join the top management team.

The operation covers multi-site manufacturing, distribution through their own transport fleet, selling through a national sales force and a significant product development function. While present systems have provided adequate control to date, there is now a pressing need for reporting to be updated in line with management's need for rapid access to key performance information. Cash planning and control in this fast-moving and partially seasonal business is of paramount importance, your contribution here will be invaluable and also in the wider aspects of business planning. There are plans for increasing exports, making strategic acquisitions and new product extensions. All in all, there is tremendous scope for development.

You will be a talented young qualified accountant, with sound experience in an industrial/commercial environment. You will enjoy the opportunity to take a commercial approach, enthuse your own staff and communicate the message of strong financial control throughout the organisation. The future for this dynamic company is extremely bright and your own career growth will match the company's success. A Board appointment would be expected within 6 months.

Please apply to Dudley Hargray at our Manchester Office.

ASB

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Based in Milton Keynes c. £30,000 + car + benefits

A Chartered Accountant with wide experience of public practice and good interpersonal skills is required to join Chartac Practice Services (CPS).

As part of the Institute, CPS has a brief to provide confidential, impartial and expert advice and assistance to members in Practice on aspects of practice management, control and organisation. The successful applicant will join a small team and be required to meet with practitioners throughout England and Wales. Essential requirements for this position include the abilities to set and meet priorities and communicate effectively with senior members of the profession.

An attractive remuneration package with a car, private health insurance, first-rate pension scheme and (where applicable) relocation assistance is offered.

Please apply in writing enclosing CV stating your current salary, or telephone (0908) 668833 for further details.

Mrs J Burdock, Personnel Officer, The Institute of Chartered Accountants in England and Wales, Gloucester House, 399 Silbury Boulevard, Central Milton Keynes MK9 2HL.



FINANCE MANAGER

South West Midlands c. £32,000+car

This Position is with the autonomous UK operation of a major multi-national European Corporation. With sales increasing from its current £22m per annum, the company is seeking further profitable growth from its distribution and manufacturing activities which supply both consumer and industrial markets.

Reporting to the Chairman, the job will include responsibility for Finance, Site Services and Data Processing and Systems, along with managing a small professional team of staff.

Candidates must be qualified accountants with at least 5 years' broadly based financial management experience ideally gained in a multi-national environment. Experience of managing a D P department is essential, and determination and a vigorous personality are necessary personal qualities.

Career development prospects are excellent and along with a competitive negotiable salary, bonus and company car, assistance with relocation expenses will be provided where appropriate.

Please send a detailed CV quoting Ref: PBM/4136/PG to: Philip Gey, PA Consulting Group, 6 Highfield Road, Edgbaston, Birmingham B15 3DJ.

**PA Consulting
Group**

HUMAN RESOURCES

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Operations Manager

Our client is a highly successful Investment Management subsidiary of a major International Bank, with a turnover of £4 billion.

This is a new and significant role, with responsibility for the operations and compliance functions, with approximately 20 staff in support. The position would be suitable for a recently qualified Accountant, seeking a challenge in a dynamic environment, keen to take on additional responsibilities. Previous experience in an International Securities environment and with compliance exposure would be advantageous, but not essential.

An attractive salary and full benefits package will be offered to the chosen candidate.

Please submit a CV to the address below or contact us by telephone for further details.

GORDON BROWN & ASSOCIATES LTD.
RECRUITMENT CONSULTANTS



5TH FLOOR, 2 LONDON WALL BUILDINGS,
LONDON EC2M 5PP
TEL: 01-628 7801 FAX: 01-638 2738

Gordon Brown

Finance and Administration

MAJOR PROFESSIONAL FIRM Director to £55,000 + excellent benefits

One of the leaders in its profession, and employing about 200 staff in its 8 UK offices, this UK firm is long established and widely respected for its high standards, innovations and totally professional style. Future plans could include further acquisitions and joint ventures. This Board appointment will strengthen the financial and commercial management of the firm's dynamic growth and increasingly complex operations and services, both regionally in UK and internationally.

As a member of the Management Board, the Director will play a key role in strategic and commercial decision making processes. There is full responsibility for financial and administrative policy and management, including systems development, personnel functions and internal communications.

The need is for a graduate calibre qualified accountant, probably over 35, with a track record of strategic planning and financial management within a substantial services organisation. A strong mature personality and relaxed style will be important to operate successfully within this dynamic team. Key attributes are a disciplined analytical approach, energy and excellent communication skills.

This position is designed to attract and retain a top calibre individual for the long term. Remuneration will consist of base salary plus profit sharing arrangement. Excellent benefits will include a car and pension scheme.

Please reply in confidence, giving full details of education, qualifications, career and salary plus a daytime telephone number and quoting reference 1624 to Barbara Robertson MIMC, or call her on 01-583 3303.

BDO Binder Hamlyn Management Consultants
8 St. Bride Street, London EC4A 4DA

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Financial Planning And Analysis Manager

High Technology Products
South East England,
c £35,000, Car, Benefits

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

With an international reputation for excellence in the field of high technology engineered products, this organisation is a successful £160m division of a major plc. A vital supplier to a range of 'blue chip' manufacturers throughout the world, the company works closely with its customers to ensure that product quality achieves their existing and future standards. The company is investing heavily in a strategic action programme aimed at enhancing performance and strengthening its position. To facilitate this the Financial Planning and Analysis Manager will be responsible for introducing radical change to business forecasts, monitors and financial modelling. Incorporating innovative techniques, you will lead a team dedicated to providing information which will allow line managers to enhance profit performance. Ideally you will be a graduate and a qualified accountant (CIMA) in the age range 25-35. Your recent career will have been in a volume manufacturing environment where you will have developed experience in sophisticated planning and analysis processes. Obviously tenacious and proactive, your communication skills will be of the highest standard emphasising your ability to contribute in the senior management arena. Whilst being detail conscious you should be a creative presenter, eager to be part of a winning team. The excellent package is supported by generous relocation terms and an outstanding range of career opportunities.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, A.E. Phillips, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT. 0272-298433, Fax: 0272-297914, quoting Ref: D15027/FT.

BUSINESS DEVELOPMENT DIRECTOR

European Acquisitions

This major British plc's impressive growth and profit record is founded on the leadership of its competitive consumer markets. In advance of 1992, one of the largest divisions has embarked on the expansion of its European operations, largely through acquisition, to ensure its pre-eminent position in these wider markets.

The Business Development Director will join a small team with the remit to identify, evaluate and negotiate European acquisitions on behalf of the Division. The person appointed will provide the financial input to the team and will also lead the negotiation and completion of deals, including the integration of companies within the Division. The role is based at the Divisional head office in a rural Midlands market town. The successful candidate must be a graduate qualified

Package to £60,000 + car

accountant, probably in his or her early or mid thirties. You should combine a track record of increasing responsibility gained in large organisations with recent acquisitions experience in a major public company. A knowledge of European languages would be advantageous. Both the Divisional and Group plans for expansion offer excellent prospects for promotion in the next two to three years for individuals with drive, intelligence and effective communication skills.

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref. L486.

Egor Executive Selection,
58 St. James's Street
London SW1A 1LD. (01-629 8070)

EGOR
EXECUTIVE
SELECTION

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain · Sweden

Financial Director

c£40,000+car Northern Home Counties

As a market leader with substantial UK and European operations in a buoyant sector of the contracting industry, our client is now looking to recruit an influential qualified Accountant to help lead the business forward into a new and exciting stage of its development.

Take up the challenge and, although your direct responsibilities will be to head the Finance and Computing functions, as deputy to the Managing Director your impact will be far wider.

You should, therefore, have a sound record of achievement in industry, together with the astute commercial sense to make decisions that will affect the whole of this fast moving business.

Strong personal credibility and management skills are also essential.

Experience in the contracting industry is highly desirable and a knowledge of one or more European languages would be an advantage.

The salary of c£40,000 pa is offered together with a prestige company car and a full range of executive benefits, including generous relocation where appropriate.

For detailed discussions please call Neil Sampson on (043871) 6875 (office hours) or (0494) 725176 (evenings/weekends). Alternatively, send your cv to him at Austin Knight Selection, 22 Prospect Place, Welwyn, Herts AL6 9EN. Please quote ref K584.

**Austin
Knight**

Group Financial Director

c. £55,000 plus car
bonus and stock options
North West England

This well established and successful diversified plc has a core business of light manufacturing with operations throughout the UK and a growing presence within Europe, the USA and the Far East. Current turnover is in the region of £130 million.

A commercially minded, talented and business oriented Group Financial Director is now required to assist in further expansion overseas, and the integration of new acquisitions. Reporting to and working closely with the Group Managing Director, you will contribute fully to commercial and

strategic decision making, taking responsibility for all aspects of the group's financial function including statutory reporting, taxation, funding and investment policy.

Candidates should be qualified accountants aged 35+ with prior plc experience in a senior financial role. Previous experience of acquisitions and divestments would be useful, as would a background in light manufacturing. You should have sound managerial and interpersonal skills, and be prepared to accept a 20% travel element.

The group head office is situated in a particularly attractive area and relocation expenses will be paid where appropriate. Long term career prospects are excellent.

Please send your CV outlining your career to date, including details of your current salary, quoting reference J/1030 to Janet Stockton at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL Tel: 01-334 5743

Price Waterhouse



DIRECTOR OF FINANCE AND ADMINISTRATION

London Legal Practice

Bird & Bird is a leading commercial law firm, with an international reputation in technology and communications. To strengthen its management it has identified the need for this key appointment.

Reporting to the Managing Partner, the Director will be expected to make a positive and imaginative contribution to the strategic direction and profitability of the business. Supported by a small staff, he or she will take full responsibility for financial management, administration and the development of management information systems.

This is a challenging position, which calls for highly developed communication skills and leadership qualities, combined with a considerable financial acumen. Candidates

package value £40-50,000

should be qualified accountants, aged between 35 and 50. They will have to demonstrate a successful track record in industry or commerce, should have a hands-on approach and must be able to command the respect of their fellow professionals.

Applications, including a comprehensive career résumé with salary history and daytime telephone number, should be sent to Richard A. Lee, Executive Selection Division, quoting reference 3109.

Touche Ross

5th Floor, 52-54 High Holborn,
London WC1V 6RL.
Telephone: 01-353 7361.

A Challenging and Enjoyable Working Environment MANAGEMENT CONSULTANCY

Central London Age 27-33 £30-40,000 + car

The key to effective current and future commercial management decision making, lies in the effective use and development of computer systems.

Our client, a major Division within one of the world's leading consulting firms, is dedicated to identifying its clients' decision making needs and translating these into systems which meet those needs.

They are now seeking qualified accountants who, in addition to their financial experience, can demonstrate:

- commercial awareness
- strong inter-personal and persuasive skills
- experience of implementing or enhancing mainframe based systems

to join their high calibre multi-background team.

In return, our client offers:

- challenging and stimulating work
- excellent training and development
- career and salary progression in line with ability.

A strong track record of growth and high consultant retention rate, reflect the job satisfaction to be derived from the close working relationship with clients on real business issues.

If you wish to discuss how you might contribute to this Consultancy's future success, please telephone either Shirley Knight BA MBA ACMA or Karen Wilson BA ACMA on 01-491 5431 or write to them at FMS, 14 Cork Street, London W1X 1PF, enclosing a recent CV and a note of current salary.

FMS

Search and Selection Specialists
for
Financial Management

FINANCE MANAGER

Based Versailles Region France
FF350,000 Package including Fully Expensed Car

Our client is a well established organisation operating in the vehicle management and leasing sector. Backed by a major British plc, they have already attained an enviable reputation in the UK market and are now poised to compound on this success by establishing a major presence in the French market place.

An integral part of this strategic move, is the recruitment of a Finance Manager who would be responsible for the development for the new operation, working alongside the French Management and UK Board of Directors.

As a young, qualified Accountant, probably aged 28-32, you will have gained excellent all round experience in a growth orientated business working with sophisticated state of the art systems. In addition, you will have fluency in French and ideally have worked in an international company environment.

This represents a unique opportunity to join a young and energetic team of professionals, operating in a challenging and demanding market place. The position offers an attractive remuneration package which reflects the seniority and importance that the organisation is attaching to the recruitment of this individual.

Please write, enclosing a comprehensive CV, quoting ref: A568 to Charles Austin at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone 01-488 4114.

mh

M E R V Y N H U G H E S

Finance Director

South Humberside

c£35,000 + Car + Benefits

Our client is a profitable £50 million turnover *finag* company, and part of an internationally renowned US-based multi-national. They now seek to recruit a Finance Director who, reporting to the Managing Director, will assume full responsibility for all aspects of the finance function, both for the UK operation and an associated company in Spain. The business is experiencing considerable growth which is set to continue, and is undergoing significant change, particularly in the development of management information systems.

Candidates should be qualified accountants, possibly with an MBA, with significant experience in the *finag* manufacturing

sector, who can demonstrate a track record of achievement to date.

As this is a fast moving market orientated business, individuals will have to demonstrate well developed interpersonal skills, coupled with an outgoing personality, in order to make a positive contribution to the overall management of the business.

A comprehensive benefits package including full relocation facilities is offered. Interested applicants should write to James J. Russell, quoting ref L8529, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PZ. Tel: (0532) 450212.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

East Midlands

c£30,000 + Car + Benefits

Our client is a diverse US multinational with subsidiaries throughout Europe. The position arises in their rapidly expanding Midlands based subsidiary, which is engaged in the manufacture and supply of automotive products.

This high profile role will assume immediate control of the full finance function for the operation. Due to the recent expansion of the organisation, a complete review of the management information systems will need to be undertaken and recommendations implemented, to provide a firm platform from which to generate further profitable growth.

The successful applicant will be a qualified ACMA/ACA/ACCA with a proven track record over at least 5 years in a manufacturing

environment. From a strong costing background, you will nevertheless have developed a broad armoury of financial skills. Reporting to the Managing Director and as a member of the Board, you will play an integral part in the commercial decision-making process.

These talents, along with the desire to progress within the group, will be amply rewarded by a negotiable package to include an executive car and all the usual large company benefits.

Interested candidates should apply, enclosing a current curriculum vitae, to Oliver Howl BSc, ACA at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST or telephone him on 021-643 6255 quoting reference OHL06.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

Aerospace

Excellent financial package

Our client is one of the fastest expanding UK companies in the Aerospace sector, providing a range of specialised services to both civil and military aircraft operators. The company is part of a large industrial group which has targeted aerospace as an area for major expansion both organically and by acquisition. It works on a worldwide basis and has won the Queen's Award for Export Achievement. There is an urgent requirement to recruit a Finance Director to take full control of all the financial affairs of the company.

You are likely to be a qualified accountant with previous experience in aerospace or a broadly related engineering sector. You will have had at least three years of responsibility for the finances of a comparable company or division. You will be able to demonstrate particular strength in the introduction of Management Information Systems and tight financial controls and will be thoroughly familiar with the problems of controlling large projects.

The company is situated in an excellent working environment in the south of England and offers very good opportunities for career development.

In the first instance please call David Dillstone on 01-379 3573 or (out of hours) 01-627 2813. If you prefer, send a copy of your Curriculum Vitae to D D S Recruitment, 43 Aldwych, London WC2B 4DA.

All applications will be treated in strict confidence. Under no circumstances will you be discussed with our client without prior consultation.

General Medical Council Head of Finance

Central London

c.£35-40,000

The General Medical Council is the national body which regulates the standards and conduct of the medical profession. A prestigious organisation with a high public profile, the Council wishes to appoint a successor to the Head of Finance who will be retiring shortly.

The Head of Finance is responsible to the Registrar (the Chief Executive) and the Council for the effective and efficient financial management of all the organisation's activities. The General Medical Council's tasks are growing in scope and complexity.

Candidates should be qualified accountants with broad financial management experience, possibly gained in the charity, educational or public service sectors. The person appointed will have the enthusiasm and energy to innovate and to complete the transition to computerized

financial management systems. He or she will liaise with the Council's investment and actuarial advisors and, in relation to contractual matters, with its solicitors. Professionalism and the ability to work flexibly and responsively within a senior management team are key requirements.

Starting salary is negotiable within an incremental scale, with scope for advancement to a higher scale where this is justified by performance. There is a comprehensive, non-contributory pension scheme with index-linked benefits and a generous leave entitlement.

Please apply with full career details by letter or fax (01-439 7665) to Peter Humphrey quoting ref: M4024 clearly stating if the application is in confidence. You may telephone for further information on 01-439 6083.

Roland Orr
& Partners

Management Consultants

12 New Burlington Street, London W1X 1FF Telephone 01 439 6891

Management Accountant



Our dealership at Brentford, part of Mercedes-Benz (UK) Ltd, has recently undergone a major development, making it one of the most prestigious motor businesses in London.

Due to internal development we now need a dynamic Management Accountant to work closely with the management team to develop the dealership to its full potential. Working with a staff of 6, you will be involved in business planning, forecasting and production of monthly management accounts using fully integrated computer systems.

A qualified accountant in your early 30's, you should have experience of operating in a fast moving retail environment.

In return, we can offer excellent career prospects in an environment which allows you to make a positive contribution to the business development of the dealership.

In addition to an attractive salary you will have the use of a Mercedes-Benz car and other benefits associated with a major international company.

To apply, please send your CV to Mr E. W. Orgill, Executive Director, at Mercedes-Benz, Great West Road, Brentford, Middlesex, TW8 9AH.

TREASURY MANAGER

City

Age 28-35

c£45,000 Package + Bonus

The Investment Management arm of a major UK merchant bank is now establishing its own independent treasury operation to service its expanding private banking division. To lead this exciting new development, we are seeking a key individual to manage the company's treasury function.

Reporting directly to the Director of Treasury Services, main responsibilities would include:-

- day to day running of the treasury operation
- development of treasury hedging/risk management modelling techniques

- efficient funding of the company's treasury operation
- development of new business opportunities
- participation in executive committee policy review.

The successful candidate must have had 2-3 years treasury experience. AIB/ACT or an accounting qualification would also be beneficial. This position offers considerable exposure at executive director level and excellent interpersonal skills will be essential.

Interested applicants should telephone Stephanie Warren on 01-437 0464, or write including a brief CV to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP
Telephone: 01-437 0464

Financial Controller

For small, modern, high potential engineering company
To £25,000 + car North West

Our client, a £5 million turnover subsidiary company of a large UK engineering plc, has an enviable reputation for high quality manufacturing and possesses a healthy customer base and forward order book. Modern facilities and automated equipment reflect the investment and commitment to achieve expansion and high profitability through organic growth, with possible later acquisitions.

Reporting to a Group Finance Director based in the Midlands, as the senior site accountant you will work closely with the site directors and provide strong practical financial leadership. Your lively proactive and independent style will complement sound professional experience gained in an engineering manufacturing environment. Initiative and the ability to motivate and drive change as the company grows are considered essential.

Ideally in your late 20s/early 30s, although age is not the main criteria, you will be a qualified

accountant, probably CIMA, with relevant senior financial experience. You will have introduced significant change and improvement in management and computerised information systems by personal energy and commitment. Possession of highly effective management accounting skills and familiarity with providing proactive business data to achieve improved company performance, planning and direction are also essential.

The package comprises a basic salary up to £25,000 plus bonus potential, fully fuelled company car and other appropriate benefits, including relocation assistance. Career prospects are excellent, with promotion potential to Financial Director a reality in the short term.

Please write with full details, including salary, - in confidence - to David Mather, Reference 31086, MSL International (UK) Limited, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

MSL International

Finance Director Designate Innovative High Technology Business

M27 Corridor

c. £35k + car

Exceptional design skills, a technically expert management team and innovative product development have earned this highly profitable company a £4 million turnover and a secure niche as a key supplier to OEM's worldwide. This rare combination of technical and marketing expertise has been widely recognised throughout the industry sector.

The next phase of rapid growth calls for the appointment of an experienced and imaginative finance professional to install the careful financial and commercial controls which will ensure that expansion is disciplined and profitable.

Ideal candidates will be qualified accountants with sharp business acumen and a willingness to become totally involved with all aspects of a commercial, export led operation. Those with a successful track record

in companies of similar size in the defence or electronics sector will be especially attractive and experience of rapid but carefully controlled growth will be a distinct plus.

A particular requirement is a blend of strategic vision, practical management skills and an informal shirt sleeves working style which will best fit the low key but technically astute culture of this unusual company. The rewards, which include career development in line with the company's growth and an early seat on the board, are exceptional.

Please send full career details quoting reference AF. 6005 to Penny Fieldhouse, March Consulting Group, March House, 13 Park Street, Windsor, Berkshire SL4 1LU. Telephone (0753) 868346 or (0753) 857880 at evenings and weekends.



March Consulting Group

Manchester Windsor Coventry Edinburgh

Internal Audit Manager

Northern Home Counties

c.£40K + quality car & share options

Our client is a major UK retailing plc with a successful trading formula and annual turnover approaching £1 billion. Its growth and profit performance is well in excess of its competitors. Developments for the 1990s are ambitious, carefully planned and will ensure continuing success.

Internal audit is a key function within the organisation with responsibility for identifying control risks and ensuring that adequate cost effective controls are in place throughout the business. A highly capable Internal Audit Manager is now being sought.

Reporting to the Group Finance Director, your remit will cover all aspects of the Company's operations and the provision of appropriate advice to the Audit Committee. Within this brief you will be responsible for Audit Strategy, budgeting and standards and will personally undertake any investigations of a particularly sensitive or complex nature.

Candidates should preferably be graduate qualified accountants with at least four years' experience in an audit

function within a commercial environment, preferably retailing.

You will be well versed in modern audit techniques and should have strong interpersonal, communication and team-management skills. Ambitious and assertive you will also be the type of person that will relish working in a dynamic, committed and informal environment. Likely age range 30-40.

The benefits include a very competitive salary, fully expensed quality car, share options, good pension scheme, health cover etc. Relocation assistance is also available where appropriate.

If this challenging opportunity interests you, please write in strict confidence quoting ref IAM 984 to:

Dirk Degenhart or Vinit Vadi,
Dirk Degenhart & Partners Limited,
Management Search & Selection,
Swan Centre, Fishers Lane, London W4 1RX.
Tel: 01-898 1331 (office hours)
01-894 2157 or 01-890 5619 (evenings & weekends 7-9pm)
Fax: 01-894 9288 (24 hours)



Schroder Ventures

Increasing your chances

Schroder Ventures has an enviable reputation as one of the fastest growing, most innovative and experienced venture capital teams in the market. There is a clear commitment to high standards in its operations which is reflected throughout its recruitment philosophy. The company now seeks to recruit an additional executive to join the existing team of exceptionally high calibre individuals.

Venture Capital Executive

ACA/ACMA OR MBA

London c£40,000 + bonus

Operating within an existing team the individual will contribute to the success of investee companies, from small start-ups to major management buy-outs. This will involve the evaluation of business plans, market analyses and the appraisal of management in order to assess the investment potential.

Applications are invited from candidates who meet the following parameters:

- * A first-class degree in a science or engineering discipline.
- * ACA/ACMA or MBA qualification.
- * Minimum five years commercial or accounting experience of which at least two years gained in an industrial organisation.

A strong commercial outlook is as important as qualifications and experience. In addition, the ability to develop relationships and communicate at all levels is essential. The position offers a highly competitive remuneration package with substantial bonus. Car and non-contributory pension are included.

Please contact our retained advisor Penny Bramah on 01-831 2000 or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

MP
Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

PQE	
<p>KENT c£25,000</p> <p>Company Accountant</p> <p>This newly formed leisure company, backed by experienced, high-profile Directors with considerable market expertise, is planning an ambitious acquisition programme. With full responsibility for accounting, you will play an integral part in the management process including on-the-spot assessments of outlets. Attractive benefits include very worthwhile share option. Ref: 16064</p> <p>Contact the Branch Manager at 104 The Broadway, Bexleyheath 01-304 8211 Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>	<p>READING £28,000 + Car</p> <p>Financial Controller</p> <p>The young Finance Department at this £50m to European market specialist firm requires your hands on approach to take control of the team, produce monthly accounts, prepare profit reports and be responsible for foreign exchange and U.S. reporting. Move on up into your first senior position within this North American group. Ref: 1026285</p> <p>Contact the Branch Manager at 20 Queen Victoria St, Reading Reading 0734 596777 Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>
<p>MID SURREY £25,000</p> <p>Group Accountant</p> <p>Diverse manufacturing/entertainment plc offers proactive Head Office role that is broad in scope. As well as group results consolidation you will assist with treasury matters, review working capital, appraise subsidiaries accounts and carry out ad hoc assignments. Tennis courts and swimming pool! Ref: 2912205</p> <p>Contact the Branch Manager at 76 High Street, Guildford GU4 0BB Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>	<p>SURREY c£25,000 + Car</p> <p>Management Accountant</p> <p>This very successful manufacturer of construction related products operates 12 production units throughout the U.K. This role centres around the leadership of a small team to establish individual budgets, detail performance assessments and maximise computer system capabilities. Excellent prospects stem from a well-run organisation in a sound, profitable business. Ref: 72A231A6</p> <p>Contact the Branch Manager at 154 High Street, Sutton 01-643 8422 Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>
<p>CAMBERLEY £27,000 + Car</p> <p>Chief Accountant</p> <p>Steady expansion at this £7m to consumer durable supplier has created this commercial opportunity. Reporting the M.D., your brief will cover management reports, staff supervision, statutory accounts and systems enhancements. A lively sales and marketing environment where you can make a major contribution. Ref: 40262A5</p> <p>Contact the Branch Manager at 1 Cambridge Walk, Cambridge CB2 7DZ Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>	<p>N.W. LONDON c£30,000</p> <p>Corporate Project Accountant</p> <p>Global satellite company, that develops and provides state-of-the-art technology and services, seeks an Accountant capable of devising intricate costing methodologies and who can embrace all the complex considerations linked to techno-economic trade-offs. This absolutely key role carries a superb, negotiable remuneration package. Ref: 9623A3</p> <p>Contact the Branch Manager at 94 Baker Street W1 0AB Or our PQE Specialists at 76 Cannon Street EC4 01-489 9997</p>

CLIENTS!
When you register your vacancies with us,
we pay for the advertising.
Phone our specialist PQE Career Advisers
on 01-489 9997 NOW!

**REED...
accountancy**

INTERNAL AUDITORS BANKING

An International Bank with offices in 73 countries is further expanding its Head Office Audit Division and invites applications from newly qualified Chartered Accountants and Chartered Financials of no more than 30 years of age, preferably with some bank audit experience.

The applicants should be prepared to travel both within the U.K. and abroad. Competitive remuneration package commensurate with qualification, age and experience will be offered. Applications with full C.V. should reach the following address by 20th March, 1990:

A. R. Khan
Central Audit Division,
Bank of Credit and Commerce International,
100 Leadenhall Street,
London EC3A 3AD.

DIRECTOR OF FINANCE

Salary in the region of £33,000 per annum

This senior appointment offers a challenging opportunity. The Director of Finance is accountable to the Registrar for the financial operations of the University and the duties include the development of financial strategy, participation in the planning process, the provision of financial advice and the management of the Finance Section.

Candidates should be qualified accountants with previous experience at senior level in either the public or private sector. Capacity to innovate and to manage change is essential.

Applications (eight copies) including a curriculum vitae and the names and addresses of three referees should be received by the Registrar (A/47/FT), University of Essex, Wivenhoe Park, Colchester, CO4 3SQ by Friday 30 March 1990. Further particulars of this post may be obtained by telephoning Colchester (0206) 872462 (24 hours).

Accountancy Systems Consultant: European Financial Systems

Thames Valley

Competitive Salary + Benefits

The Company: Advanced Business Solutions Ltd;
A very successful, international computer software company with offices in Britain, Australia and Singapore. Involved in very exciting developments that will take European Banking Systems to 1992 and beyond. Bringing new software development productivity and project management ideas to the industry.

The Person:

With a professional accounting qualification and the ability to communicate up to the most senior management level. Perhaps having experience in the development of computerised finance systems in retail banking and in foreign exchange. A lateral, creative thinker not afraid to challenge convention.

The Position:

Stimulating, varied and offering considerable opportunity for European travel. Initially establishing European financial system requirements, then providing design input to Mainframe software development projects. Reporting to the General Manager and responsible for the latest financial accounting and banking practices being integral parts of Advanced Business Solutions' products.



The company will negotiate a competitive salary and benefits package, commensurate with qualifications and experience.

Forward details of education and work histories to:
Nicholas Rea, Advanced Business Solutions Ltd
P.O. Box 970 Windsor, Berks SL4 6PR or Fax 0753-822180.

PERSONAL

INDEPENDENT I.T. CONSULTANT

With considerable experience in design room technology/realtime systems. Available to commence assignments as from April 1990. Will locate anywhere in W. Europe.

Write Box A754, Financial Times, One Southbank Bridge, London SE1 9EL.

NEW TOP EXECUTIVE JOBS

IS YOUR TARGET?

Since 1980 we have been providing support services to senior management and financial appointments.

For a confidential meeting which is without charge, please contact our Executive Expert Service.

Commaught-Mainland
22 Suffolk Street, Birmingham B1 1LS 021-443 2394



Financial Director Designate

An influential position where you will be part of the management team responsible for the products and services offered by the company to participants in the international securities markets.

As the director responsible for finance and administration, you will work with and report to the Managing Director. You will have full responsibility for the functioning of management accounting information systems, financial control, personnel policy and administration.

Applicants will be qualified accountants with at least five years experience in the financial services field. Fluency in a European language, preferably German, would be an advantage.

The rewards include an attractive remuneration package, together with a fully expensed executive car.

Please write enclosing full c.v. to Mrs Stella Deans
AIBD (Systems and Information) Limited
Seven Limeharbour
Docklands, London E14 9NQ

Director

Finance and Administration

International Charity c£30k + car

We are one of Britain's largest international charities with an enviable record of growth in funding and diversity of services. In 30 years our income has increased more than £23 million annually and a strategic plan for further sustained development over the next ten years is in place.

The Director of Finance and Administration plays a key role in our Senior Management Team, working closely with the Director General in developing financial policy and taking direct responsibility for all financial, taxation and investment matters, the management of our IT function and internal administration services.

In addition, the increasing complexity of the relationship between the voluntary and statutory sector plus our growing interests in commercial activities provide us with many challenges in developing our services. The Director of Finance and Administration has a major innovative contribution to make in this area.

We are seeking a qualified accountant with at least 10 years experience at Senior Management level, preferably as Financial Director/Controller. Your management and communication skills must be as well developed as your pure technical expertise. Experience of managing in-house computer systems, policy development and providing internal management consultancy services is essential. Professionalism and a record of practical achievement is of more value to us than direct experience of working within the voluntary sector.

Salary around £30,000. Charity car provided, Central London base.

Please apply with detailed cv to:
Colin Mitchell, Personnel Director,
Help the Aged,
St James's Walk, London EC1A 0BE.
Closing date: 23rd March 1990.

Help the Aged

CHIEF ACCOUNTANT

City £50,000 - £70,000 plus benefits

Chief Accountant to manage accounting, taxation and budgeting for a large partnership. Responsibilities to include overseeing preparation of management accounts, advising on financing arrangements, and making monthly presentations to a Finance Committee.

The ideal candidate will be ACA qualified, with previous experience in a large accounting practice and with first-hand knowledge of partnership and legal accounting. Well developed managerial skills to motivate and delegate to a team, are essential.

Interested applicants please contact: Sally-Ann Smith,
Executive and Professional Consultant,
Brook Street Capital, 1/2 Langham Place, London W1N 7DD
Tel: 01-523 3818, Fax: 01-523 0433

BROOK STREET CAPITAL

Finance Director

West Midlands

Our client is a long established, progressive engineering company trading internationally. As part of its strategy for the effective management of change the company now seeks to recruit a commercially-minded Finance Director to the board.

With full accountability for financial control of this £20m turnover business, the appointee will also give advice to the board on the financial implications of their actions and will be required to work closely with other directors on such areas as price negotiation with overseas customers.

To £35,000 + executive benefits

Candidates will be graduate-calibre, qualified accountants in their 30's and, being familiar with computerised accounting and manufacturing costing systems, will have the capacity to effectively manage a team.

The basic salary is supported by a bonus, company car, pension scheme and private health insurance.

If this position interests you please send a full CV quoting reference F/655/J to Julie Meakin, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young

SEARCH AND SELECTION

CENTRAL KENT

c.£34,000 + CAR
+ BENEFITS

Deputy Group Chief Accountant

Our client is a quoted Group of companies with a turnover in the region of £20 million. It is a traditional, long-established business which is now successfully changing its culture to one in which financial control, profitability and commercial awareness play an important part.

A Deputy Group Chief Accountant is now to be appointed, who will have the opportunity to succeed the Group Chief Accountant on his retirement. Your key responsibilities will include: the preparation of statutory Reports and Accounts; financial accounting systems; management information systems and financial control procedures; and liaising with tax advisors. The role also includes involvement in computer systems development.

Probably aged between 35 and 45, you will be a qualified Accountant, preferably Chartered. You will have acquired good commercial experience in the private sector ideally in a service industry, and including significant computer systems involvement. Familiarity with Stock Exchange reporting requirements would be useful. Good organisational and managerial skills are essential, together with a resilient, confident personality.

Please send full personal and career details in confidence to Christopher Evans, Coopers & Lybrand Deloitte Executive Resourcing, PO Box 198, 26 Old Bailey, London EC4M 7PL, quoting reference 5372/FT on both envelope and letter.

Coopers & Lybrand
Deloitte Executive Resourcing

Coopers & Lybrand Deloitte is the business name used by Coopers & Lybrand and Deloitte Haskins & Sells in the UK. The two firms are in merger as from 29 April 1990.

Financial Controller

Thames Valley

Package to £50,000 + Car

Our client is an autonomous subsidiary of a major merchant banking group. The company has gained an enviable reputation for the creation of innovative leasing and rental programmes tailored to meet the requirements of today's hi-tech market. Turnover this year will be in excess of £450 million.

Future expansion will involve an increase in core business, together with the development of additional opportunities with specialised packages and funding methods. To ensure effective management of its projected growth, the company now seeks a Financial Controller, whose responsibilities will include:

- Day to day accounting
- The supervision of EDP systems
- Financial planning • Cash management
- Marketing support
- Active client liaison.

The successful candidate will be looking for increased responsibility covering all aspects of business management and control. Candidates (aged 30-45) will probably be qualified ACMA/ACA/ACCA and should possess a minimum of 3 years' in-depth experience of lease accounting. Applicants must be determined, self-motivated and able to communicate effectively with senior executives.

This is a challenging role providing a high level of exposure to senior management throughout the group and offers excellent opportunities for career progression.

Interested applicants should send a comprehensive curriculum vitae to Nigel Milford, Regional Manager at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks SL4 6BW.

Michael Page Finance
International Recruitment Consultants

WEST YORKSHIRE

c.£40,000 PACKAGE + CAR

For a £15 million turnover manufacturer of high quality consumer products. The company has a well established presence in the market place and has ambitious plans for future growth.

Reporting to the Managing Director, you will be responsible for the entire finance function. Your role will be wide ranging with emphasis on business planning, performance monitoring and the maintenance of sound financial controls. In addition, you will be expected to play a key role in the commercial management of the business.

You will be a qualified accountant, in the age range 30-45, with substantial "hands on" experience of

controller or director level in a manufacturing environment. Essential personal attributes will include excellent communication and interpersonal skills together with a high degree of self motivation.

Please write enclosing your curriculum vitae and a day time telephone number, giving an indication of your present salary to Angela McDermott, Coopers & Lybrand Deloitte Executive Resourcing, Abdon Court, 5 Abdon Place, Leeds, LS1 6PJ quoting reference 210AM.

Coopers & Lybrand Deloitte is the business name used by Coopers & Lybrand and Deloitte Haskins & Sells in the UK. The two firms are in merger as from 29 April 1990.

Financial Director

Cheshire/North Wales

£35,000 +

+ Executive Car,

Large Company
Benefits,

Full Relocation
Package

The Company

Our client is a highly successful group of companies engaged in the food processing industry targeting a turnover in excess of £50 million. It is, in turn, part of an acquisitive international PLC with an outstanding record of growth. This expansion coupled with the holding company's ambitious plans ensures a rewarding future.

The Job

Your key areas of responsibility will be:

- ♦ Overall responsibility for the Group's financial and computer management.
- ♦ Development of the group's accounting structure.
- ♦ Positively influence the profitability of the group companies.
- ♦ Identify acquisition targets for the group.

The Candidate

You will be a qualified accountant, preferably in the 35-45 age range, with proven ability in the following areas:

- ♦ A high degree of technical accounting expertise.
- ♦ Development of computerised systems.
- ♦ Commercial decision making.
- ♦ Preferably with experience of manufacturing or distributive industry.

To learn more telephone, or write (enclosing up to date curriculum vitae), to Kevin Bradshaw, 3rd Floor, St. James's House, 7 Charlotte Street, Manchester M1 4DZ. Telephone 061-236-3251. All applications should be received by 19th March 1990.



Hays Executive Selection

A Group Personnel Services Ltd. Company

Finance Director

Southampton

c £40,000

+ share options, car, etc.

Our client is an autonomous division of a high growth UK PLC. The division comprises three businesses, with a combined turnover of £8m, designing and manufacturing specialist high technology engineering equipment. A dynamic management team is currently being developed which requires strong financial leadership.

As Finance Director you will take responsibility for all accounting matters, and will be very closely involved in the commercial development of the division, in a role which involves negotiations and commercial decision-making. The initial brief will be to strengthen the financial systems and controls.

You will be a qualified accountant, in your thirties, with experience in an engineering environment. You will be confident and practical with highly developed commercial and negotiating skills. You will be entrepreneurial and ambitious to take up a general management role.

Please reply in confidence, giving concise career and salary details and a daytime telephone number, quoting ref 1614, to Richard Holland at the address below. You can telephone for an informal discussion on 01-583 3303 or 01-677 3803 (evenings).

BDO BINDER HAMLYN
BDO Binder Hamlyn Management Consultants
8 St. Bride Street, London EC4A 4DA

EUROPEAN FINANCIAL CONTROLLER

U.S. Multinational

c.£40,000
+ Substantial bonus
& prestige car

Our client is the highly successful electronic components division of a U.S. Multinational, with sales & marketing operations already well established in the U.K., France, Germany, Italy and Scandinavia. A manufacturing base is currently being set up in the Midlands to support their further expansion into Europe by 1992 and they now need a strategically thinking Controller aged under 40 to drive the financial side of this major initiative.

Reporting to the European Vice President and working closely with local country Controllers, strong communications & presentation skills will be essential, coupled with considerable commercial awareness gained in quarterly driven, multinationals. A working knowledge of French/German accounting systems and practices is desirable and, since the Group is highly acquisitive, a pro-active approach to rapid growth is also important, as is the ability to talk financial language at a marketing level.

In return our client is offering an extremely attractive salary and benefits package, including a substantial achievements related bonus, prestige car and relocation assistance to an attractive part of the West Midlands.

To discuss the role in confidence, and to arrange a local meeting, please telephone Tony Williams on 01-629 8677 until 8.00pm daily.



BUCKINGHAM ASSOCIATES
Foley House, 12a Bedford Way, London W1P 9PL, 01-629 9677

MANAGEMENT RECRUITMENT SPECIALISTS

Financial Directors

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation.

InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary company InterMEX to bridge the critical gap between counselling and the right job.

InterMEX maintains a unique data base of some 6,000 unadvertised vacancies per annum, providing the only confidential placement service. If you are considering a move or need a new challenge then telephone (01-930 5041) for an exploratory meeting without obligation.

InterExec Plc
Landseer House, 19 Charing Cross Road, LONDON WC2H 0ES.

The service offered by InterExec is free and can be used independently of the Consulting Service.

Senior Financial Managers

CHARTERED ACCOUNTANT - W1

£25,000 + Benefits

Expanding two partner practice in prestige location requires the services of an experienced, qualified accountant with a sound background in taxation. It is envisaged that, in conjunction with overseeing the taxation affairs of the practice, the right person will assume full responsibility for a broad range of clients.

Please apply in writing, enclosing full C.V., to:

P.K. Patel
1 Duke Street
Manchester Square
London W1M 5RD

"... with a sharp eye for variances"

Financial Controller

Automotive Components

Yorkshire

c£25,000 + car

Our client - a member of a multi-national group - is a recognised market leader within its specialised sector of the automotive industry. This is a dynamic, results oriented environment underpinned by a continuing programme of investment in the latest manufacturing technology.

As a member of the senior management team, your responsibilities will be wide ranging and will include the implementation of progressive reporting systems to provide clearly focussed information on current manufacturing performance; thus you will make a major contribution to the general management of the business.

As a qualified Cost Accountant you will have a minimum of five years' experience in a profit accountable, manufacturing environment. The ability to analyse and interpret cost and profit variances is the key requirement.

Salary for discussion as indicated; the comprehensive benefits package includes assistance with relocation expenses, where appropriate.

Please write - in confidence - with full details. A. L. Brown, Ref 62189, MSL International (UK) Limited, Ebor Court, Westgate, Leeds LS1 4ND.

MSL International

BUSINESS MANAGER**Newbury, Berks**

Our client is a prestigious and highly successful commercial firm of Chartered Architects and Town Planners with an enviable reputation for creative flair and architectural excellence.

Based in Newbury, with offices elsewhere in the South East, the firm now seeks a Business Manager as a key part of its long term plan for growth.

Responsible to the Managing Partner for all aspects of the commercial and financial management of the firm, the Business Manager needs to be:

- A professionally qualified accountant.
- Possess at least 5 years post-qualification commercial management experience ideally gained in a service or project management environment.

Ca. £35k + car + benefits

- Familiar with the development of management information systems including project costing.
- A committed and enthusiastic professional.

If you have the drive, personal and technical skills to succeed within a youthful and dedicated team, please send a full C.V. including current remuneration, in confidence to:

Stephen Jandrell, Director
Baker Tilly Management Consultants Limited
20/24 The Courtyards
Croxley Centre
Hatters Lane
Watford WD1 8RR

MANAGEMENT CONSULTANTS
BAKER TILLY

FINANCIAL CONTROLLER

£25,000 + CAR + OPTIONS

LONDON, EC3

We are an on-line information and electronic publishing company currently undergoing rapid expansion which has created the need for a qualified Financial Controller.

Reporting to the Director, Finance & Administration, you will be responsible for all aspects of financial management and reporting, including preparation of management accounts to tight monthly deadlines. This broadly based role also includes responsibility for personnel and administration.

Candidates should be qualified accountants with a good management accounting background, a good knowledge of spreadsheets and an ability to work accurately under pressure. A shirt-sleeves approach is essential.

Applications in the form of C.V. to:
Box A752, Financial Times,
One Southwark Bridge, London SE1 9HL

FINANCIAL CONTROLLER

(DIRECTOR DESIGNATE)

London/Surrey borders c. £35,000 + car + benefits

We are a very profitable independent electrical retailer selling electrical appliances and consumer electronics. Our annual turnover is around £25m and we are currently undertaking an ambitious expansion programme.

We are looking for an equally ambitious Financial Controller to guide us through this exciting phase of development and beyond. Reporting to the Managing Director, you will take full control of the Company's financial and administrative affairs. In addition, you will advise on a variety of business issues and contribute to enhancing our already sophisticated computer systems.

The successful candidate will be in his/her thirties and qualified with at least five years proven financial and management experience. Good communication skills together with a 'hands on' approach is essential. You will be dynamic and ready to take on a new challenge. A Board appointment is envisaged within two years.

Applicants should reply in confidence with full CV to:

Ray Selman, Personnel Manager
Tempo plc, Unit 1, 161 Kingston Road, New Malden, Surrey KT3 2PD

TEMPO

CORPORATE FINANCE

FOUR NEWLY QUALIFIED ACCOUNTANTS

We are currently recruiting for a major Merchant Bank who are seeking to appoint several young ACAs to work in the following departments:

- UK domestic Corporate Finance
- European M & A
- Structured Finance (MBO/MBO)
- Venture/Development Capital

In the first instance please contact: David V. Paton who is acting as an advisor on these appointments at:

Hynes Associates Limited
Specialists in Corporate Finance Recruitment
International Business Centre
77-79 Wells Street, London W1P 3RE
Tel: 01-580 5522, Fax: 01-523 1107

DIVISIONAL FINANCE DIRECTOR

Croydon-Based

Negotiable remuneration package c. £45,000

A recently reorganised group is seeking to appoint a Finance Director for one of its operating divisions. The division which provides specialist civil and mechanical engineering and surveying consultancy services has a turnover of approximately £40 million.

The divisional finance director will report to the divisional managing director and will be an important member of the senior management team. He or she will play a key role in the implementation and enhancement of improved management information

systems and provide a significant contribution to the commercial strategy and success of the division.

Candidates should be qualified accountants who have experience of both managing the finance function in organisations of similar size and developing, implementing and enhancing computerised accounting systems.

Strong interpersonal skills and a high degree of motivation and self-confidence will be important characteristics in order to be effective at divisional board level.

The remuneration package will include a performance related bonus.

Interested applicants should write, enclosing a detailed CV indicating current salary, to David Sutcliffe, Executive Selection Division, Price Waterhouse, No 1 London Bridge, London SE1 9QL.

F.C.C.A.

20 years in Africa, EEC, World Bank and other donor funded development programmes plus commercial organisation. Project management, planning, negotiations. Location immaterial as long as challenging situation with commensurate rewards. Available now for short or long-term assignments.

Write Box A1483, Financial Times, One Southwark Bridge, London SE1 9HL.

INTERNATIONAL APPOINTMENTS

We are one of the largest French financial institutions operating more specifically on the stock market. In this area, we would like to have an actual company "guide post". For this reason, we are currently looking for a:

STOCK MARKET STUDIES MANAGER

Within our R & D, at the head of a small team of analysts, his task will be:

- to implement instruments for observing and gauging the market (basing himself on what is used in France or in other countries),
- to analyze the results and summarize them,
- to distribute the resulting studies, both within the company and outside it, and promote their usefulness.

To fill this position, we are looking for a person with a university degree (finance, economics, statistics) and 3 to 5 years experience in the research department of a stock-dealing firm or financial institution.

In addition to being dynamic and rigorous, we ask that the candidate be familiar with micro-computers and have a good level of French.

For the initial contact, send your complete dossier (hand-written letter, resume and desired salary) to our consultant Denis SESBOUE - COREX - 11, avenue Myron-T. Herrick 75008 PARIS, under reference REBIFT.

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